

Chuang's
Consortium
International
Limited

Annual Report 2021



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Chairman's Statement

Chairman's Statement

Business and Financial Highlights

Amidst the battered global and local economies, caused mainly by the raging Covid-19 pandemic and volatile Sino-US relationship, the Group has made strides, highlighted below, to enhance the value of our assets and to strengthen our financial performance and cash position. The Group has also successfully achieved a turnaround of profit attributable to shareholders.

Business

1. For ONE SOHO, the joint venture project at Mongkok, development is proceeding as scheduled to build a residential/commercial building comprising 322 residential units, clubhouse facilities, commercial podium and carparking spaces. Site formation and foundation works have been completed, and superstructure works are in progress. Pre-sale consent of the 322 residential units has been obtained in April 2021 and pre-sale has commenced. Up-to-date, a total of 148 units have been pre-sold at aggregate amount of about HK\$1.0 billion, and aggregate deposits amounting to about HK\$62.4 million have been received.
2. For Po Shan Road joint venture project, site formation and foundation works have just been completed. In addition to the two sets of approved building plans previously disclosed, the Group is studying the possibility of developing the property into one vertical house with 8-storey height. The 8-storey house will include a luxury living and dining area with 6m floor-to-floor height, an entertainment floor and 6 residential suite floors with at least 3.5m floor-to-floor height. The proposed GFA for the house is about 44,388 sq. ft., with an additional of about 4,446 sq. ft. for garden and about 2,191 sq. ft. for roof and flat roof area. In the meantime, both joint venture partners are also exploring other options (including disposal) to accelerate return on this investment. Marketing to promote this project has been commenced.
3. For the redevelopment project at Gage Street, following the auction for Nos. 16–18 Gage Street in mid-July 2020, the compulsory acquisition of the remaining 3 units was subsequently completed in August 2020. The Group has therefore unified the ownership of Nos. 16–20 Gage Street and successfully consolidated this project with a total site area of about 3,600 sq. ft.. It is currently planned that a residential/commercial building with GFA of about 35,000 sq. ft. will be developed. Hoarding and demolition works have been commenced which will be completed in the third quarter of 2021. Foundation work will be followed promptly. With the prime location at Central, the Group is optimistic about the prospect of this project.

Chairman's Statement (continued)

4. For the development project, Greenview Garden, in Vietnam, in order to capitalize on the rising property market in Vietnam and to unlock its stored value for generation of revenue and cashflow, the Group had negotiation and, subsequent to the year end, entered into a conditional sale and purchase agreement and disposed of Greenview Garden to an independent third party for a consideration of about US\$25.6 million (equivalent to approximately HK\$198.8 million). The transaction is completed with consideration duly received by the Group in May 2021 except for an amount of about US\$1.3 million (equivalent to approximately HK\$10.1 million) which is held in an escrow account with a bank pending the assessment of tax obligations by the Vietnam Tax Authority. The surplus, if any, will be released to the Group after the tax clearance or 2 years after completion of the disposal (whichever is earlier). A net profit of approximately HK\$85 million (subject to the adjustment of the outcome of the tax clearance) will be recorded for this transaction. This disposal can help to unlock the stored value in this project and has further strengthened the financial position of the Group.
5. For Ap Lei Chau project acquired in 2019, the Group has obtained vacant possession of the whole property during the year. The property has a site area of about 4,320 sq. ft. and has a developable GFA of about 40,000 sq. ft.. General building plans of the project have been approved to develop a 27-storey residential/commercial building with clubhouse facilities and retail units at the podium levels. Hoarding and demolition works have been completed, and foundation work is in progress.
6. For The Esplanade in Tuen Mun, upon the issuance of certificate of compliance, all residential units have been sold up to the date of this report, and 365 units (out of the 371 units) have been handed-over to end-buyers during the year ended 31 March 2021. This has improved the Group's financial performance and position. The Group will continue to market the remaining unsold carparking spaces, as well as to lease out the commercial units in the commercial podium in order to generate more income to the Group.
7. In September 2020, the Group has successfully completed the disposal of the investment property in the United Kingdom for approximately GBP93.8 million (equivalent to approximately HK\$971.5 million). The disposal has strengthened the Group's overall financial position.
8. For Panyu project in the People's Republic of China, subsequent to the year end, the Group has completed the disposal of the subsidiaries that held this property project with an aggregate consideration of about RMB1,571.3 million (equivalent to approximately HK\$1,872.2 million), and a net gain of approximately HK\$1.0 billion (before deducting non-controlling interests of about HK\$0.4 billion) will be recorded. The disposal represented a valuable opportunity for the Group to accelerate the return on this investment at a considerable profit and generate substantial cash inflow to the Group.

Financial

- Revenues increased by 2.5 times to HK\$2,106.8 million
- Turnaround to have profit attributable to equity holders of the Company of HK\$37.5 million
- Total cash resources of the Group (including bonds and securities investments amounting to HK\$3,336.7 million) increased by 14% to HK\$5.6 billion
- Net assets attributable to equity holders of the Company amounted to HK\$11,311.2 million
- Net debt to equity ratio of the Group improved from 19.2% to 12.9%
- Final dividend of 1.5 HK cents per share was recommended

Chairman's Statement (continued)

Financial Review

Businesses and economies of the world were still reeling from the prolonged adverse effects of the Covid-19 pandemic. Coupled with the strained Sino-US relationship as well as the escalating geopolitical and trade tensions, the operating environment of the financial year under review was difficult. The financial performance of the Group for the underlying year had inevitably been affected by these factors. Despite this macro back-drop, the Group has completed the disposal of the investment property in the United Kingdom (the "UK"), sold all residential units of The Esplanade in Tuen Mun and delivered majority of the units to the end-buyers before the year end so that the Group can recognize the relevant revenues and profit of the sales in its consolidated financial statements. Furthermore, subsequent to the year end, the Group has successfully completed the disposal of the Panyu project in the People's Republic of China (the "PRC") with the total consideration of about RMB1,571.3 million (equivalent to approximately HK\$1,872.2 million), and also has concluded negotiation with and completed the disposal of the Vietnam development project to an independent third party at the consideration of about US\$25.6 million (equivalent to approximately HK\$198.8 million). All these have helped the Group to strengthen its foundation as well as financial position, and well position the Group to meet the upcoming challenges and to grasp opportunities ahead.

Profit attributable to equity holders of the Company for the year ended 31 March 2021 amounted to HK\$37.5 million (2020: loss of HK\$705.1 million). Earnings per share was 2.24 HK cents (2020: loss of 42.16 HK cents). A review of the results is set out below.

For the year ended 31 March 2021, revenues of the Group amounted to HK\$2,106.8 million (2020: HK\$599.0 million), representing an increase of about 2.5 times compared to that of the last corresponding year. Revenues of the Group comprised revenues from sales of properties of HK\$1,651.6 million (2020: HK\$42.4 million), revenues from rental and other income of investment properties of HK\$184.7 million (2020: HK\$235.3 million), revenues from hotel operation of HK\$17.3 million (2020: HK\$41.0 million), revenues from cemetery business of HK\$25.7 million (2020: HK\$21.2 million), revenues from sales of goods and merchandises of HK\$16.2 million (2020: HK\$83.0 million), revenues from money lending business of HK\$3.6 million (2020: HK\$6.5 million), and revenues from securities investment and trading business of HK\$207.7 million (2020: HK\$169.6 million).

As a result of the increase in revenues, gross profit during the year increased to HK\$979.2 million (2020: HK\$424.3 million). Gross profit margin decreased to 46.5% (2020: 70.8%), which was mainly due to the increase in proportion of revenues generated from sales of properties segment which had a relatively lower profit margin than the other revenue segments of the Group.

Other income and net gain amounted to HK\$306.3 million (2020: net loss of HK\$151.7 million) mainly due to the unrealized fair value gain of bonds investments recorded during the year under review. A breakdown of other income and net gain/(loss) is shown in note 7 to the consolidated financial statements of this report. Fair value gain on transfer of properties in Hong Kong from properties for sale to investment properties amounted to HK\$8.2 million (2020: HK\$218.0 million for properties in Mongolia). Loss from change in fair value of investment properties of the Group amounted to HK\$442.1 million (2020: HK\$458.1 million) mainly due to the decrease in fair value of the investment properties of the Group under the current market environment.

On the costs side, selling and marketing expenses increased to HK\$115.9 million (2020: HK\$37.4 million) principally due to the sales commission of The Esplanade in Tuen Mun recorded upon the sales recognition during the year. Administrative and other operating expenses decreased to HK\$388.9 million (2020: HK\$445.9 million) mainly due to the decrease in business activities and overheads of the Group after various cost reduction measures had been implemented. Finance costs decreased to HK\$147.2 million (2020: HK\$263.8 million) due to the decrease in interest rates of bank borrowings of the Group. Share of losses of associated companies and joint ventures amounted to HK\$5.6 million (2020: profit of HK\$13.0 million). Taxation credit amounted to HK\$5.7 million (2020: taxation charge of HK\$77.0 million) mainly due to a write-back of over-provision of taxation charges in respect of the sales of properties in the PRC in prior years, and the deferred taxation credit arising from the fair value loss of investment properties during the year.

Dividends

As regards payment of dividend, it is the policy of the Group to pay a recurrent and steady dividend to its shareholders. After taking into account the need to maintain sufficient financial resources for the working capital of the Group's projects and businesses, in particular under the current uncertain market environment, the Board has resolved to recommend for the shareholders' approval at the forthcoming annual general meeting of the Company the payment of a final dividend of 1.5 HK cents (2020: Nil) per share for the year ended 31 March 2021. The final dividend, if approved, will be paid on or before Tuesday, 5 October 2021 to the shareholders whose names appear on the Company's register of members on Monday, 27 September 2021.

An interim dividend of 1.5 HK cents (2020: 1.5 HK cents) per share has been paid in respect of the current financial year. Total dividends for the year amount to 3.0 HK cents (2020: 1.5 HK cents) per share. Total dividend amount in respect of the current financial year will be about HK\$50.2 million (2020: HK\$25.1 million).

Chairman's Statement (continued)

Business Review

A. Investment Properties



CHUANG'S TOWER

Nos. 30-32 Connaught Road Central, Hong Kong
(100% owned)

The property is a commercial/office building and is strategically located at the heart of Central District and close to the exits of both the Central Station of the Mass Transit Railway and the Hong Kong Station of the Airport Express Line. The property has a site area of about 3,692 sq. ft. and a total gross floor area ("GFA") of about 55,367 sq. ft.. During the year, rental and other income from this property amounted to about HK\$48.7 million. Rental allowances have been offered to selected tenants whose businesses were adversely impacted by the current market situation. Renovation and upgrading works were completed which have improved the esthetics of the property. The Group will closely review and monitor the tenant status as well as the tenant mix in order to improve the rental yield of the property.



CHUANG'S LONDON PLAZA

No. 219 Nathan Road,
Tsim Sha Tsui, Kowloon
(100% owned)

Strategically located at the heart of shopping centres in Tsim Sha Tsui, Kowloon, and near the exits of the Mass Transit Railway and the Guangzhou-Shenzhen-Hong Kong Express Rail Link Hong Kong Section, the property is a shopping and entertainment complex. The property has a site area of about 9,145 sq. ft. and a total GFA of about 103,070 sq. ft.. During the year, rental and other income from this property amounted to about HK\$34.9 million.

The impositions by the government of quarantine requirements and bans on gathering as well as social distancing have led to drastic decline in tourist arrival and low local traffic. Business of tenants engaged in food and beverage operation and retails sales have been hard hit. The Group has granted rental allowances to some tenants to offer immediate support under the unprecedented difficult time. The Group is taking actions to carry out lease restructuring with tenants and reshuffle the tenant mix of the property to mitigate the impact of Covid-19. Besides the food and beverage segment, the Group will explore and consider leasing opportunities with other business segments in order to diversify the tenant base of the property for steady income. A fitness centre has joined as tenant of the property during the financial year which has helped to increase customer flow to the plaza.

Chairman's Statement (continued)

A. Investment Properties

POSCO BUILDING

No. 165 Un Chau Street,
Sham Shui Po, Kowloon
(100% owned)

The property is a commercial/industrial building located in between the Cheung Sha Wan (approximately 0.4 kilometre) and the Sham Shui Po (approximately 0.5 kilometre) Mass Transit Railway Stations, enjoying the convenience of good transportation network. The property has a site area of about 3,920 sq. ft. and a total GFA of about 47,258 sq. ft.. During the year, rental and other income from this property amounted to about HK\$8.7 million. Rental allowances have been granted to certain distressed tenants to ease their operating pressures during the outbreak. Currently, the property is for commercial (G/F to 3/F and 12/F) and industrial (4/F to 11/F) use. Building plans to redevelop the property into a commercial/residential property with a total GFA of about 35,280 sq. ft. have been approved by the Buildings Department. The Group will carry out the detailed studies on the redevelopment scheme and the building plans, and evaluate the best timing to carry out such redevelopment (if any).



▲ Perspective

HOUSE A*

No. 37 Island Road,
Deep Water Bay,
Hong Kong
(100% owned)

Located at Deep Water Bay, a prestigious residential area, the property enjoys a glamorous sea-view. The property was leased out for rental income during the year.



* Residential property for lease

1st to 3rd Floors of PENG BUILDING

Luohu District, Shenzhen,
the PRC
(100% owned)



This property is located next to an exit of Honghu Station of Line 7, Shenzhen Metro, and it is for commercial use with a total gross area of about 5,318 sq. m.. The property is subject to a rental guarantee of HK\$1.8 million per month from the vendor of the property for 36 months starting from November 2018, and the total amount of rent received for the year ended 31 March 2021 is HK\$21.6 million.

Chairman's Statement (continued)

A. Investment Properties

INTERNATIONAL FINANCE CENTRE

Sukhbaatar District,
Ulaanbaatar, Mongolia
(100% owned)



The project has a site area of about 3,269 sq. m. and is located within the central business district. It is planned that a 26-storey retail/office building with GFA of about 40,000 sq. m., comprising office units and carparking spaces with shopping units at the podium levels will be developed, and upon completion, the property will become the highest office building in Mongolia. Superstructure works have been topped off. However, as Mongolia had imposed country lockdown since the beginning of year 2020 due to Covid-19, internal structural works and external cladding works of the property have been halted. The Group will keep track of the status of country lockdown and monitor the impact on the finishing works, and will adopt a flexible approach in coordinating with contractors. Marketing works for leasing have been commenced.

B. Hotels and Serviced Apartments



HOTEL sáv

No. 83 Wuhu Street,
Hungghom, Kowloon
(100% owned)

Chairman's Statement (continued)

B. Hotels and Serviced Apartments

HOTEL sáv

No. 83 Wuhu Street,
Hungghom, Kowloon
(100% owned)

Hotel sáv, is located at the heart of Hungghom with close proximity to three Mass Transit Railway Stations including Whampoa Station (approximately 0.3 kilometre), Ho Man Tin Station (approximately 0.4 kilometre) and Hungghom Station (approximately 0.6 kilometre). It comprises 388 rooms together with shopping units and restaurants on the ground and first floors.

The Covid-19 pandemic has continued to affect Hong Kong's tourism severely by travel bans and quarantine requirements. Occupancy of hotel has been adversely impacted by a significant drop in tourists and business travelers. During the year under review, total revenues from the hotel amounted to about HK\$26.5 million (2020: HK\$50.7 million), which comprised room revenues of HK\$17.3 million (2020: HK\$41.0 million) and rental income from the shopping units and restaurants of HK\$9.2 million (2020: HK\$9.7 million).





Over the time, the Group has contributed additional efforts promoting its Co-Living concept to attract more university students and long term tenants of different purposes through effective channels. Through various marketing efforts and competitive pricing, as well as further enhancing communal facilities, the long-staying segment was expanded significantly. Moreover, dynamic packages were launched to create demands for the local staycation customers and long staying/monthly room rental segment. The Group also keeps on deploying cost reduction measures while maintaining efficiency and service standard so as to mitigate the impact on the hotel.

The performance of the hotel is gradually recovering from the impact of Covid-19 in the second half of the financial year under review. The average occupancy rate has increased from about 13% in the first half of the year to about 52% in the second half, which has led to an earning before interest, tax, depreciation and amortization of about HK\$1.1 million in the second half of the year for the hotel operation (excluding the rental income), showing a turnaround from a loss of about HK\$6.2 million in the first half.

As for the shopping units and restaurants, the hotel has offered rental allowances to some tenants who have been affected by government social distancing requirements and critical market environment.

During the current pandemic situation, the hotel has practiced effective preventive measures and developed appropriate strategies at different stages to strengthen health and hygiene of all its major stakeholders in order to sustain its operation. Furthermore, the Group is also exploring with experts the possibility/feasibility to convert portion of the hotel into office/residential use through planning application or rezoning in order to enhance the overall flexibility and revenue source. The Group will continue to monitor the market situation closely and take necessary actions to preserve its competitiveness. The Group is also exploring other options (including disposal) to accelerate return on this investment.

Chairman's Statement (continued)

B. Hotels and Serviced Apartments

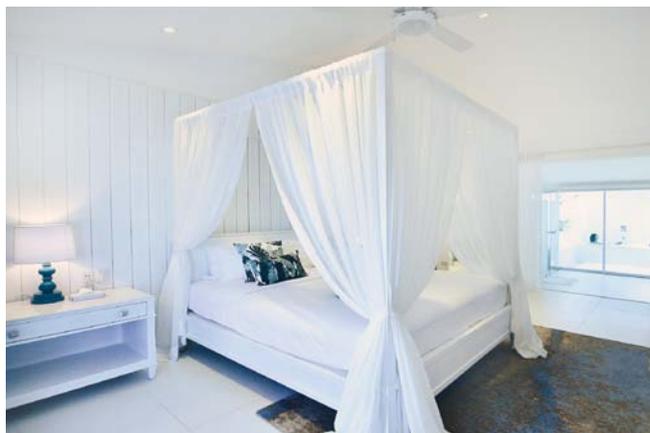
PACIFIC CEBU RESORT

Cebu, Philippines
(40% owned)

Pacific Cebu Resort, which is 40% owned by the Group, is a resort established in 1992 with 134 rooms (comprising 114 hotel rooms and 20 villas) and abundant diving facilities. It is located at Lapu-Lapu City, Mactan Island in Cebu of Philippines occupying a site area of about 64,987 sq. m..



The resort was closed from mid-March 2020 to 31 July 2020 due to the Covid-19 pandemic and was reopened on 1 August 2020. With a limitation of 50% allowed occupancy and other restrictions imposed by the local government (such as no diving activities allowed in Cebu and designated quarantine requirements for tourists), the business of the resort is seriously affected. As a result, revenue of the resort for the year dropped to about HK\$3.1 million (2020: HK\$34.9 million) and a loss of HK\$5.5 million (2020: a profit of HK\$7.8 million) was recorded. The Group's 40% share of loss was about HK\$2.2 million (2020: profit of HK\$3.1 million). The resort is currently operating with minimal manpower to reduce cost.



PARKES RESIDENCE*

No. 101 Parkes Street,
Kowloon, Hong Kong
(100% owned)



The property is close to the Jordan Station of the Mass Transit Railway and had been developed by the Group into a 25-storey commercial/residential building comprising 114 fully furnished studio units with clubhouse facilities and shopping units at the podium levels (G/F to 2/F). The Group still owns 18 residential units of this property operating as serviced apartments. Rental income from the serviced apartments during the year amounted to approximately HK\$2.3 million. In view of the recent atmosphere of the local property market, the Group will closely monitor the market opportunity and adopt a flexible approach to sell these 18 units in order to cash out on this investment.



* Residential property for lease

Chairman's Statement (continued)

B. Hotels and Serviced Apartments

sáv RESIDENCE

Xinyi District, Taipei City, Taiwan
(100% owned)



In Taiwan, the Group owns sáv Residence which is located nearby the city centre of Taipei City. The property is a residential complex developed by the Group and comprises a fully furnished villa and 6 serviced apartments (of which 2 are duplex) with a total GFA of about 20,600 sq. ft.. The serviced apartments have been leased out with rental income amounting to approximately HK\$2.0 million for the year under review. Marketing work for leasing the villa is in progress.



Chairman's Statement (continued)

B. Hotels and Serviced Apartments

sáv PLAZA

Sukhbaatar District, Ulaanbaatar, Mongolia
(100% owned)



The project is located in the city centre within the embassy district and has a site area of about 3,431 sq. m.. This 19-storey serviced apartment/office complex comprises 142 units with clubhouse facilities, a ground floor shop with a total GFA of about 19,000 sq. m. and 48 carparking spaces. Internal and external finishing works have been completed during the year. Application for the issuance of occupation permit of the project has been submitted to the relevant authorities for approval in the first quarter of 2020. However, as Mongolia has imposed country lockdown since the beginning of 2020 due to Covid-19, the approval process has been significantly delayed. The Group will closely monitor the progress with the relevant authorities and adopt flexible approach in order to obtain the occupation permit promptly. Marketing works for leasing have been commenced with potential tenants showing genuine interests.



C. Development Properties

NOS. 16-20 GAGE STREET

Central, Hong Kong
(100% owned)

Following the auction for Nos. 16-18 Gage Street in mid-July 2020, the compulsory acquisition of the remaining 3 units was subsequently completed in August 2020. The Group has therefore unified the ownership of Nos. 16-20 Gage Street and successfully consolidated this project with a total site area of about 3,600 sq. ft.. It is currently planned that a residential/commercial building with GFA of about 35,000 sq. ft. will be developed. Detailed studies on the redevelopment scheme and building plans for this project are at the final stage, while hoarding and demolition works have been commenced which will be completed in the third quarter of 2021. Foundation work will be followed promptly. With the prime location at Central, the Group is optimistic about the prospect of this project.



▲ Perspective

Chairman's Statement (continued)

C. Development Properties

VILLA 28

Po Shan Road, Hong Kong
(50% owned)



▲ Perspective

This project is owned as to 50% by the Group and 50% by a wholly-owned subsidiary of K. Wah International Holdings Limited (stock code: 173), and the Group is the project manager of the development. The property, with a site area of about 10,000 sq. ft., is located in a prestigious mid-level area that enjoys a glamorous sea-view. In addition to the two sets of approved building plans previously disclosed, the Group is studying the possibility of developing the property into one vertical house with 8-storey height. The 8-storey house will include a luxury living and dining area with 6m floor-to-floor height, an entertainment floor and 6 residential suite floors with at least 3.5m floor-to-floor height. The proposed GFA for the house is about 44,388 sq. ft., with an additional of about 4,446 sq. ft. for garden and about 2,191 sq. ft. for roof and flat roof area.

Site formation and foundation works have just been completed. In the meantime, both joint venture partners are also exploring other options (including disposal) to accelerate return on this investment. Marketing to promote this project has been commenced.

ONE SOHO

Kowloon Inland Lot No. 11254

Reclamation Street/Shantung Street,
Mongkok, Kowloon, Hong Kong
(40% owned)

Through the joint venture with a wholly-owned subsidiary of Sino Land Company Limited (stock code: 83), the Group participated in this project tendered by the Urban Renewal Authority in December 2017. The site is well located in the heart of the Mongkok district, neighbouring Langham Place. It covers a site area of approximately 14,900 sq. ft.. The project will provide residential GFA of about 112,200 sq. ft. and commercial GFA of about 22,400 sq. ft. and, upon completion, the commercial portion will be retained by the Urban Renewal Authority. Development of a residential/commercial building comprising 322 residential units, clubhouse facilities, commercial podium and carparking spaces is now underway.



▲ Perspective

Chairman's Statement (continued)

C. Development Properties

ONE SOHO

Kowloon Inland Lot No. 11254

Reclamation Street/Shantung Street,
Mongkok, Kowloon, Hong Kong
(40% owned)



▲ Perspective

General building plans of the project were approved by the relevant authorities. Site formation and foundation works have been completed, and superstructure works are in progress. Pre-sale consent of the 322 residential units of ONE SOHO has been obtained in April 2021 and pre-sale has commenced. Up-to-date, a total of 148 units have been pre-sold at aggregate amount of about HK\$1.0 billion, and aggregate deposits amounted to about HK\$62.4 million have been received. According to the current market conditions, the estimated total sales proceeds of the residential portion of this project will amount to about HK\$2.2 billion, and the Group's share of the 40% portion will be about HK\$900 million.

GREENVIEW GARDEN

Thu Duc District,
Ho Chi Minh City, Vietnam
(100% owned before disposal)

The project covers a site area of about 20,200 sq. m. and can be developed into a commercial/residential complex with GFA of about 91,000 sq. m.. The construction permit has been obtained.

To capitalize on the rising property market in Vietnam and to unlock its stored value for generation of revenue and cashflow, the Group had negotiation and, subsequent to the year end, entered into a conditional sale and purchase agreement and disposed of Greenview Garden to an independent third party for a consideration of about US\$25.6 million (equivalent to approximately HK\$198.8 million). The transaction is completed with consideration duly received by the Group in May 2021 except for an amount of about US\$1.3 million (equivalent to approximately HK\$10.1 million) which is held in an escrow account with a bank pending the assessment of tax obligations by the Vietnam Tax Authority. The surplus, if any, will be released to the Group after the tax clearance or 2 years after completion of the disposal (whichever is earlier). A net profit of approximately HK\$85 million (subject to the adjustment of the outcome of the tax clearance) will be recorded for this transaction in the financial year ending 31 March 2022. This disposal can help to unlock the stored value in this project and has further strengthened the financial position of the Group.

Chairman's Statement (continued)

D. Chuang's China Investments Limited ("Chuang's China", stock code: 298) (60.7% owned)

Chuang's China and its subsidiaries (the "Chuang's China Group") are principally engaged in, inter alia, property development and investment. For the year ended 31 March 2021, the Chuang's China Group recorded profit attributable to equity holders of HK\$419.0 million (2020: loss of HK\$192.4 million) and revenues of HK\$1,779.7 million (2020: HK\$177.5 million) (which comprised revenues from sales of properties of HK\$1,651.6 million (2020: HK\$42.4 million), revenues from rental and management fee of HK\$39.9 million (2020: HK\$66.2 million), revenues from cemetery assets of HK\$25.7 million (2020: HK\$21.2 million), no revenues from sales and trading business (2020: HK\$2.2 million) and revenues from securities investment and trading of HK\$62.5 million (2020: HK\$45.5 million)).

(i) Investment Properties

The Chuang's China Group holds the following portfolio of investment properties in Hong Kong, the PRC and Malaysia for steady recurring rental income.

THE ESPLANADE PLACE

Yip Wong Road, Tuen Mun,
New Territories, Hong Kong
(100% owned by Chuang's China)

The Esplanade Place is developed by the Chuang's China Group in Tuen Mun which comprises a two-storey commercial podium having a total GFA of about 25,813 sq. ft.. There are about 16 commercial units and 12 commercial carparking spaces, of which 7 commercial units are leased to independent third parties with an aggregate annual rental income of about HK\$1.8 million. The Chuang's China Group will continue to market the remaining units and carparking spaces in order to generate rental income. As at 31 March 2021, the property was recorded at valuation of about HK\$175.9 million.



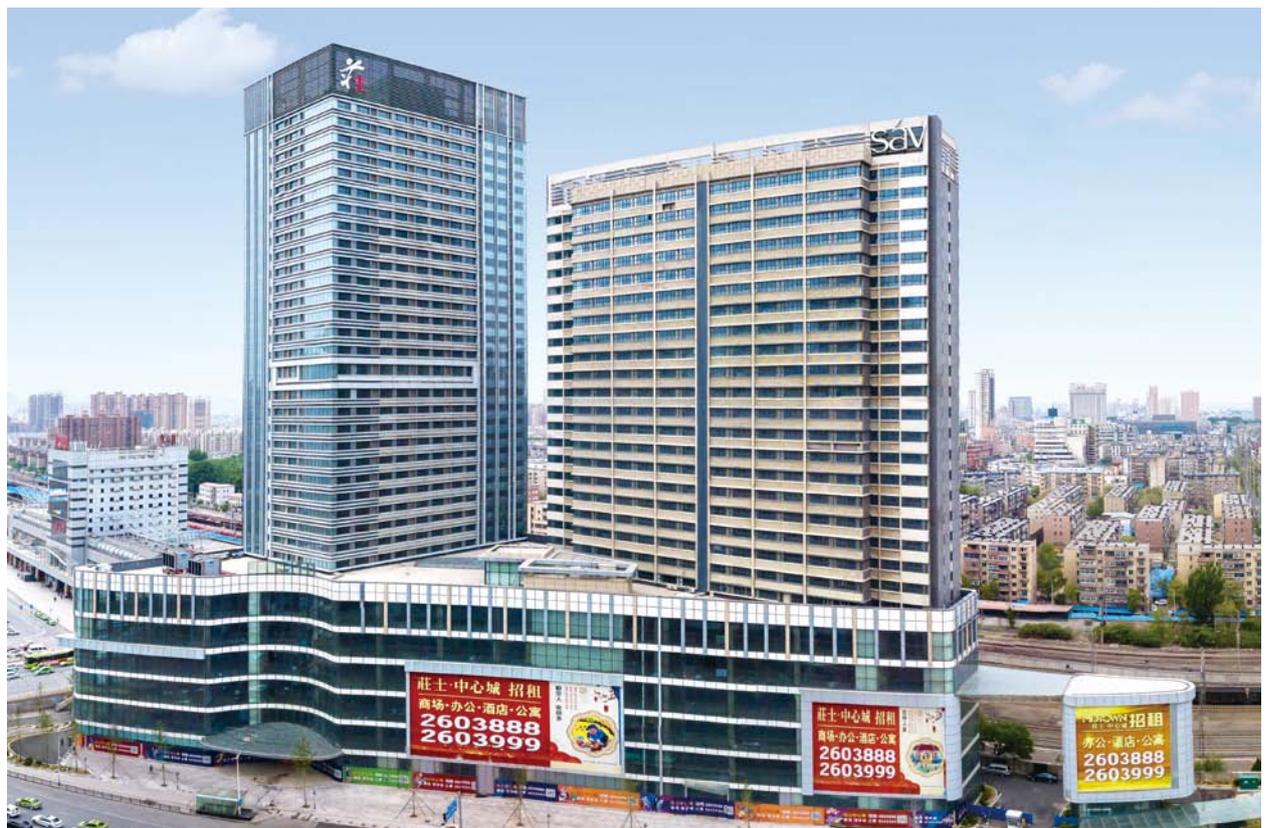
CHUANG'S MID-TOWN

Anshan, Liaoning
(100% owned by Chuang's China)

Chuang's Mid-town consists of a 6-level commercial podium providing an aggregate GFA of about 29,600 sq. m.. Above the podium stands a twin tower (Block AB and C) with 27 and 33-storey respectively, offering a total GFA of about 62,700 sq. m.. Occupation permit has been obtained.

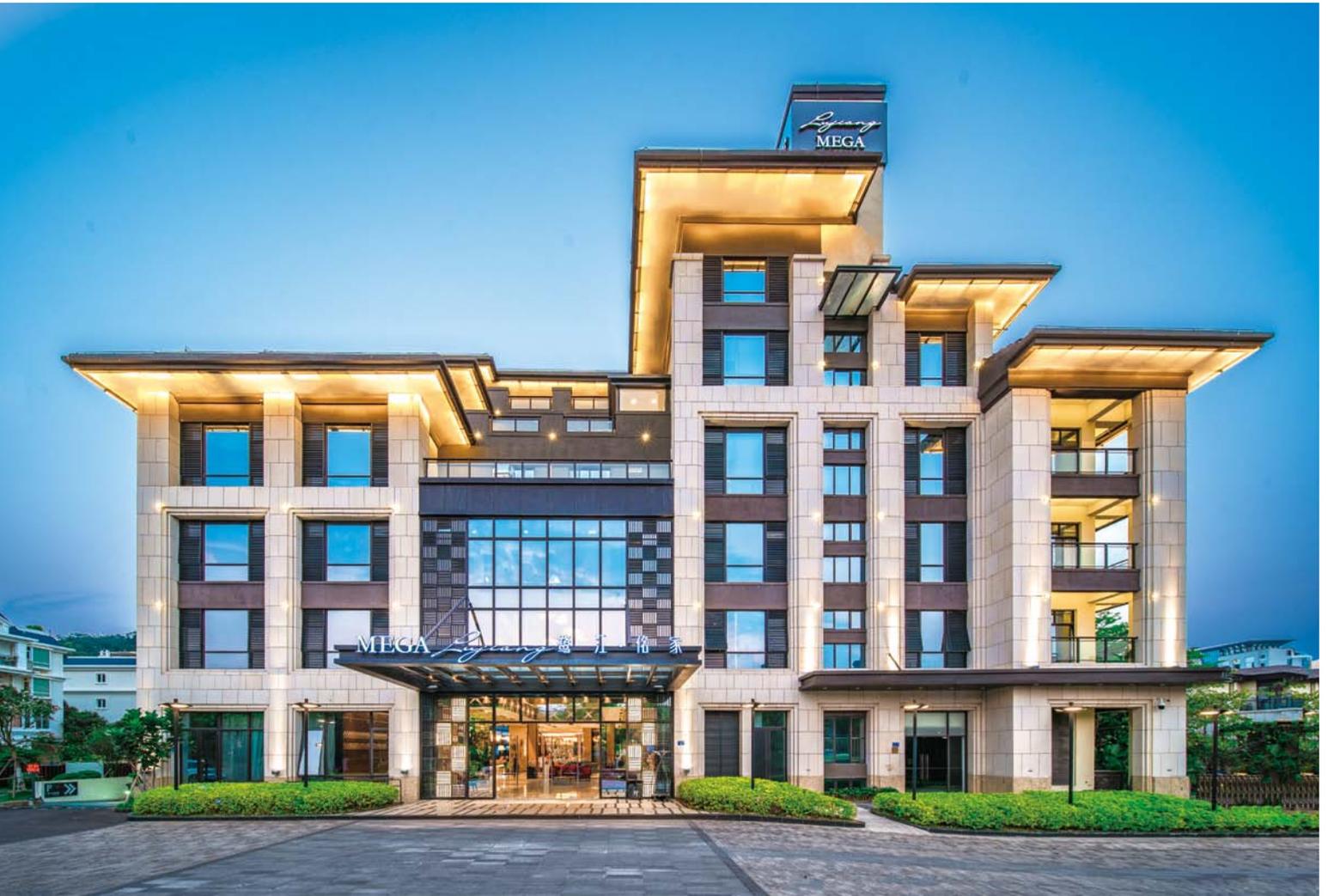


The weak economy in Anshan is further adversely affected by the Covid-19, thus business activities and leasing are progressing slowly. The Chuang's China Group will explore more marketing ideas on promotion and leasing of the commercial podium as well as the units of the twin tower. The valuation of the property has dropped by about 12% to approximately RMB666.6 million (equivalent to approximately HK\$788.7 million) as at 31 March 2021, comprising RMB261.3 million for the commercial podium and RMB405.3 million for the twin tower.



Chairman's Statement (continued)

(i) Investment Properties



HOTEL AND RESORT VILLAS

Xiamen, Fujian

(59.5% owned by Chuang's China)





This hotel complex is developed by the Chuang's China Group, comprising a 6-storey hotel building with 100 guest-rooms (GFA of 9,780 sq. m.) and 30 villas (aggregate GFA of about 9,376 sq. m.) in Siming District, Xiamen. As at 31 March 2021, the properties were recorded at valuation of RMB447.8 million (comprising RMB185.7 million for the hotel and RMB262.1 million for the 30 villas). The valuation attributable to the Chuang's China Group was about RMB266.4 million (equivalent to approximately HK\$315.2 million), whereas the total investment costs of the Chuang's China Group are about RMB150.8 million (equivalent to approximately HK\$178.4 million).



Chairman's Statement (continued)

(i) Investment Properties

HOTEL AND RESORT VILLAS

Xiamen, Fujian
(59.5% owned by Chuang's China)





During the year under review, the tourism industry in Xiamen has been affected by the pandemic of Covid-19. A tenant of the 21 villas was in default to pay rents to the joint venture company since the last quarter in 2019. In March 2021, the Chuang's China Group terminated the tenancy in view of the continuous default and obtained repossession of the 21 fully furnished villas from the tenant as the settlement arrangement. The Chuang's China Group is currently marketing for leasing of these 21 furnished villas. Besides, the hotel building together with 3 villas are leased to 廈門名家鷺江酒店 (Xiamen Mega Lujiang Hotel) and is operated as “鷺江•名家酒店” (Mega Lujiang Hotel). The Chuang's China Group is currently in negotiations with Xiamen Mega Lujiang Hotel regarding its request for a reduction in rent for the remaining lease term due to the hard hit to the tourism industry.



Chairman's Statement (continued)

(i) Investment Properties



HOTEL AND RESORT VILLAS

Xiamen, Fujian
(59.5% owned by **Chuang's China**)



COMMERCIAL PROPERTY

Shatian, Dongguan,
Guangdong
(100% owned by Chuang's China)

The Chuang's China Group holds a 4-storey commercial building in Shatian, Dongguan, providing a total GFA of about 4,167 sq. m. for commercial, retail and office usage. As at 31 March 2021, valuation of the property was RMB36.4 million (equivalent to approximately HK\$43.1 million). As previously reported, two storeys were leased to 中國人壽東莞分公司 (China Life Dongguan branch) ("China Life") for office use. During the year ended 31 March 2021, China Life has early terminated the tenancy of one storey with compensation paid to the Chuang's China Group in accordance with the tenancy agreement. Marketing is in progress for leasing of the remaining units of the property.



Chairman's Statement (continued)

(i) Investment Properties

WISMA CHUANG

Jalan Sultan Ismail,
Kuala Lumpur, Malaysia
(100% owned by Chuang's China)

Wisma Chuang is located within the prime city centre, situated right next to the landmark shopping complex, Pavilion KL, the heart of central business district and prestigious shopping area of Kuala Lumpur. It is built on a freehold land and is a 29-storey high rise office building having retail and office spaces of approximately 254,000 sq. ft. (on total net lettable area basis is approximately 195,000 sq. ft.) and 298 carparking spaces. As at 31 March 2021, the valuation of this property was MYR180.2 million (equivalent to approximately HK\$337.6 million), which represents an average value of approximately MYR924 (equivalent to approximately HK\$1,731) per sq. ft. of net lettable retail and office area.

Wisma Chuang is leased to multi tenants with an occupancy rate of approximately 60%, and annual rental income is approximately MYR6.3 million (equivalent to approximately HK\$11.7 million), representing a rental yield of approximately 3.5% based on valuation. During the year under review, the Chuang's China Group had completed a lobby renovation work. The Chuang's China Group is planning to carry out certain building maintenance works, including washroom facilities, with a view to improving the facilities for the tenants. Furthermore, the Chuang's China Group will continue to review the tenant mix of this property, and to consider further internal building upgrading works in order to further enhance its rental yield and occupancy rate.



OFFICE PROPERTY

Fenchurch Street, London, UK

(100% owned by Chuang's China before disposal)

10 Fenchurch Street is a freehold property in the City of London, the UK. It is an 11-storey commercial building providing 77,652 sq. ft. of office and retail usage. As announced on 3 May 2020, the Chuang's China Group entered into a sale and purchase agreement to dispose of this property to an independent third party. The disposal was approved by the shareholders of Chuang's China on 23 June 2020, and was completed on 1 September 2020. A net cash consideration of GBP45.8 million received by the Chuang's China Group has been converted to about HK\$475.0 million after the completion.

Apart from the above investment properties, the Chuang's China Group will identify suitable opportunities to expand on investment properties portfolio to enhance the Chuang's China Group's recurring and steady income.

Chairman's Statement (continued)

(ii) Property Development

THE ESPLANADE

Yip Wong Road, Tuen Mun,
New Territories, Hong Kong
(100% owned by Chuang's China)



▲ This photograph was taken on 19 August 2020 and had been edited and processed with computerized imaging techniques.



▲ This photograph was taken on 3 June 2021 and had been edited and processed with computerized imaging techniques.

The project was completed with GFA of about 117,089 sq. ft. for residential purpose, named as The Esplanade, and GFA of about 25,813 sq. ft. for commercial purpose, named as The Esplanade Place, respectively. The Esplanade comprises 371 residential flats including 233 studio, 97 one-bedroom, 39 two-bedrooms and 2 three-bedrooms, a clubhouse, and 30 residential carparking spaces. The Esplanade Place comprises a two-storey commercial podium and 12 commercial carparking spaces for leasing.

Up-to-date, all 371 residential units and 5 carparking spaces have been sold at aggregate amount of about HK\$1,714.5 million. During the year under review, the sales of 365 residential units and 3 carparking spaces amounted to HK\$1,647.5 million have been completed with units handed-over to end-buyers after the certificate of compliance was issued on 31 July 2020, and thus they were recognized as revenues in the Group's financial statements. Gross profit amounted to HK\$609.1 million has been recognized, representing a gross profit margin of approximately 37%. It is expected that the remaining 6 sold residential units and 2 carparking spaces, with sales amounted to HK\$67.0 million, will be completed in the financial year ending 31 March 2022. The Chuang's China Group will continue to market the remaining unsold carparking spaces.

Chairman's Statement (continued)

(ii) Property Development

NOS. 6-8 PING LAN STREET AND NOS. 26-32 MAIN STREET

Ap Lei Chau, Hong Kong
(100% owned by **Chuang's China**)



▲ Perspective

In 2019, the Chuang's China Group acquired the property interests in Ap Lei Chau at a consideration of about HK\$455.0 million. The property has a site area of about 4,320 sq. ft. and has a developable GFA of about 40,000 sq. ft.. General building plans of the project have been approved to develop a 27-storey residential/commercial building with clubhouse facilities and retail units at the podium levels.

The Chuang's China Group has obtained vacant possession of the whole property during the year. Hoarding and demolition works have been completed in March 2021. Foundation work is currently in progress, and is expected to be completed by the end of the financial year ending 31 March 2022.

CHUANG'S LE PAPILLON

Guangzhou, Guangdong

(100% owned by Chuang's China before disposal)

Chuang's Le Papillon is an integrated residential and commercial community and its development is implemented by phases. The Chuang's China Group has completed the development of Phase I and II, having a total GFA of approximately 260,800 sq. m.. It comprises 34 high-rise residential towers with a total of 2,077 flats and 22 villas, commercial properties, club houses and 1,497 carparking spaces. All residential units and 3 villas have been sold in previous years, furthermore, 3 villas were disposed of during the year. For the remaining development (Phase III), the Chuang's China Group owns a land of over 92,000 sq. m. and its total plot ratio GFA was about 175,011 sq. m. and saleable GFA is about 162,958.64 sq. m..

On 9 February 2021, the Chuang's China Group entered into the conditional sale and purchase agreements with independent third parties for the disposal of the properties holding subsidiaries that hold this Phase III land site, together with 15 villas, 2 clubhouses and 369 carparks, for an aggregate consideration of about RMB1,571.3 million (equivalent to approximately HK\$1,872.2 million). One villa and 14 carparks are retained by the Chuang's China Group. The disposal was approved by the shareholders of Chuang's China and the Company on 13 April 2021 respectively, and was completed on 14 May 2021. Consideration of about RMB1,346.4 million (equivalent to approximately HK\$1,615.7 million) was received at completion. Pursuant to the sale and purchase agreement, a deferred consideration of about RMB99.9 million (equivalent to approximately HK\$119.8 million) is expected to be received after the expiry of 12 months from the date of completion, whereas a deferred tax amount capped at RMB25 million (equivalent to approximately HK\$30.0 million) shall be settled by the purchaser when the underlying tax losses are utilized, and any unpaid portion of the deferred tax amount shall be settled within four years from the date of completion. Such disposal is expected to generate a net gain of approximately HK\$1.0 billion to the Chuang's China Group in the first half for the financial year ending 31 March 2022. Details of the disposal were announced by Chuang's China and the Company on 11 February 2021 and 14 May 2021, and published in the circulars of Chuang's China and the Company on 19 March 2021 respectively.

Chairman's Statement (continued)

(ii) Property Development

CHANGAN

Dongguan, Guangdong
(100% owned by Chuang's China)

The Chuang's China Group owns a site area of about 20,000 sq. m. in the city centre of Changan (長安), Dongguan, on which an industrial building with GFA of about 39,081 sq. m. was erected. The property is currently leased to an independent third party until 2023, at gross rental income of about RMB6.8 million per annum. As at 31 March 2021, the property was recorded at valuation of RMB223.4 million (equivalent to approximately HK\$264.3 million). On the basis of the annual rental income, the rental yield is approximately 3.0% based on valuation.



This site has been rezoned to "residential usage", and the location of this property in Changan is strategic to benefit from the Guangdong-Hong Kong-Macao Greater Bay Area. The Chuang's China Group will monitor the requisite procedures and strategize on the optimal timing for usage conversion application of the site. On the basis of 3.5 times plot ratio, the project will have a developable GFA of about 70,000 sq. m. and will be a prime land bank for future development. The Chuang's China Group will also consider disposal of the property when suitable opportunities arise.

CHUANG'S PLAZA

Anshan, Liaoning

(100% owned by Chuang's China)



Adjacent to Chuang's Mid-town, the Chuang's China Group acquired through government tender the second site located in the prime city centre of Tie Dong Qu (鐵東區) with a site area of about 39,449 sq. m.. As about 1,300 sq. m. of the land title has not yet been rectified by the government authorities with the local railway corporation, the Chuang's China Group suffered a reduction in land area that was occupied by the local railway corporation. In view of the weak economic prospects of Anshan, the Chuang's China Group will assess the possibilities to sell-back this site to the local authorities, or identify opportunities to dispose of this project.

Chairman's Statement (continued)

(ii) Property Development

CHANGSHA

Hunan

(69% owned by Chuang's China)

The Chuang's China Group owns an effective 69% interests in a property development project in Changsha and the total investment costs was about HK\$24.5 million (including shareholder's loan of about HK\$3.5 million) as at 31 March 2021. The Chuang's China Group has obtained a court ruling for winding up of the PRC project company. In June 2021, 湖南省長沙市中級人民法院 has made a ruling and accepted the winding up and it is now waiting for the aforesaid court to choose a liquidator to proceed with the liquidation. Besides, regarding the civil complaint by the minority shareholder of the PRC project company against Chuang's China and an executive director of Chuang's China, as announced on 24 June 2021 by Chuang's China, 湖南省高級人民法院 had received the withdrawal of the complaint by the minority shareholder and that this court has granted the approval for the withdrawal.

CHENGDU

Sichuan

(51% owned by Chuang's China)

The Chuang's China Group holds a 51% development interest in a project in Wuhou District, Chengdu. As at 31 March 2021, the Chuang's China Group's total investment costs in this project was about RMB146.8 million (equivalent to approximately HK\$173.7 million). As announced on 10 February 2021, the Chuang's China Group has received the final judgment from the court and made a revision of the judgement payments in favour of the Chuang's China Group. The PRC parties shall pay the revised judgement payments within 30 days upon receipt of the final judgement, yet they failed to make these payments within this 30 days period. In this respect, the Chuang's China Group has made application to the court to enforce the final judgement. The enforcement application was accepted by the court in March 2021, and the enforcement is currently in progress. Further announcement(s) about the legal proceedings will be made by the Company as and when appropriate.

During the year, the Chuang's China Group obtained a judgement from court in Beijing for the registered owners of the courtyard house to transfer the title to the designated nominee of the Chuang's China Group. Procedure for the transfer implemented by court is in progress. The Chuang's China Group's original cost of investment in the properties was about RMB9.7 million (equivalent to approximately HK\$11.5 million).

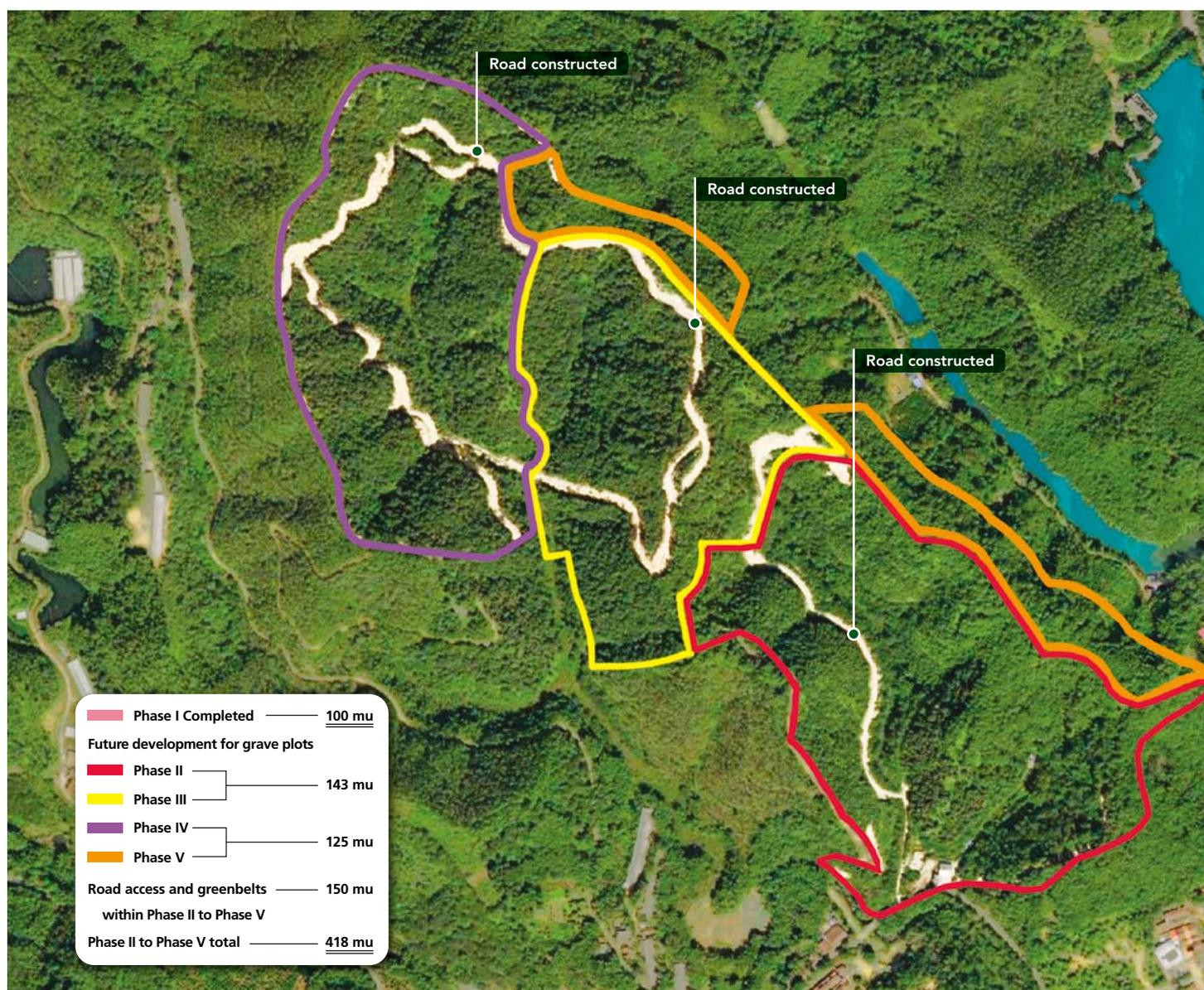
Besides, a handling agent has recently instituted a legal proceeding against the designated nominee of the Chuang's China Group regarding the appointment of the handling agent for the aforesaid courtyard house. Based on the legal advice obtained by the Chuang's China Group, this claim is not supported by sufficient facts and/or legal basis, and the Chuang's China Group has sufficient grounds to contest this claim.

(ii) Property Development

FORTUNE WEALTH

Sihui, Guangdong
(86% owned by Chuang's China)

The Fortune Wealth Memorial Park operates a cemetery in Sihui with a site area of approximately 518 mu agreed by the local government authorities. Development of the project is conducted by phases. Phase I of about 100 mu has been completed with 5,485 grave plots, one mausoleum providing 550 niches, as well as an administrative and customer service building.



Development of the remaining 418 mu will be divided into Phase II to Phase V. Based on the existing master layout plan of Phase II to Phase V, about 41,815 grave plots will be constructed covering land area of 268 mu and 150 mu of road access and greenbelts. Construction of road within Phase II to Phase V has commenced. For Phase II to Phase III, land use rights of approximately 143 mu had been obtained, which will accommodate a total of about 22,569 grave plots. For Phase IV to Phase V, land use rights of approximately 5.2 mu had been obtained and additional land quota of about 119.8 mu shall be required, for the construction of a total of about 19,246 grave plots. Fortune Wealth will follow-up with the local authorities for the grant of the remaining land use rights.

Upon obtaining of the aforesaid land use rights, site formation works have commenced on parts of the land but residents on parts of the site refused to vacate and demanded for compensation to be paid by local government. During the year, Fortune Wealth has received notices from 四會市自然資源局 (Sihui Natural Resources Bureau) pursuant to enquiries into idle land checking procedure, and Fortune Wealth has replied to the authority. In May 2021, 四會市自然資源局 issued further notices to Fortune Wealth confirming that the reason of the delay in

commencement of works resulting in the site being idle was caused by the local government. The relevant authority will follow up remedial procedures of the matter.

Based on the legal opinion obtained by the Chuang's China Group, as the delay in commencement of works is caused by the local government, under the relevant PRC laws, Fortune Wealth shall make application to the relevant authority to solve the idle land matter, including applying the extension for commencement of works. In this respect, Fortune Wealth is currently closely liaising with the authority and monitor the idle land status.

As at 31 March 2021, the cemetery assets (including non-controlling interests) were recorded based on the book cost of about RMB623.3 million (equivalent to approximately HK\$737.5 million).

Fortune Wealth has full license for sale not only in the PRC, but also includes overseas Chinese as well as residents of Hong Kong, Macau and Taiwan. As at 31 March 2021, about 3,260 grave plots and 533 niches were available for sale. Fortune Wealth will review its sales and marketing strategy and will take more proactive steps in its brand building and customer services.



Chairman's Statement (continued)

(iii) Investments in CNT Group Limited (“CNT”) and CPM Group Limited (“CPM”)

As at the date hereof, the Chuang's China Group owns about 19.45% interests in CNT and about 0.6% interests in CPM, both of them are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). CNT and its subsidiaries are principally engaged in the property business, and through its 75% owned subsidiary, CPM, is principally engaged in the manufacture and sale of paint products under its own brand names with focus on the PRC market.

With reference to the respective closing share prices of CNT and CPM as at 31 March 2021 of HK\$0.38 (31 March 2020: HK\$0.31) and HK\$0.48 (31 March 2020: HK\$0.45), the aggregate book value of the Chuang's China Group's investments in CNT and CPM is about HK\$143.8 million (31 March 2020: HK\$117.6 million). The change in book value is accounted for as “Reserve” in the financial statements.

As announced by the Company on 12 February 2019, the Court has directed for the substantive trial of the derivative action against certain directors of CNT to be re-fixed to 9 November 2020 to 11 December 2020. The hearing of substantial trial was completed in December 2020 and the Chuang's China Group is awaiting the judgement from the Court. Further announcement(s) about this derivative action will be made by the Company as and when appropriate.

E. Other Businesses

(i) Sintex Nylon and Cotton Products (Pte) Limited (“Sintex”)

Sintex is engaged in the sales of home finishing products under its own brand names in Singapore and is 88.2% owned by the Group. During the year, Sintex recorded revenues of HK\$16.2 million (2020: HK\$30.8 million), and incurred a loss of HK\$1.2 million (2020: HK\$7.6 million). It is expected that the Covid-19 would continue to have a negative impact on Sintex’s business due to the various quarantine requirements imposed by the government. As such, Sintex is adjusting for a business model that has less reliance on in-store shopping and concentrate more resources for developing online business. Moreover, Sintex is taking steps to reduce significant amount of overhead, solidify its internal operation and further evaluate the effectiveness of its retail stores by reorganizing the retail store portfolio. After the closure of non-performing retail stores, currently there are 4 retail stores operating with minimal overhead to maintain the business and market network. Furthermore, the Group is actively reviewing the business and operating scale of Sintex and is exploring other options (including disposal of its warehouse and property) in order to unlock the stored value in this investment.

(ii) Securities Investment and Trading

During the year, securities investment and trading business of the Group recorded net realized gain on disposal of investments of HK\$61.5 million, dividend and interest income from investments of HK\$207.5 million, and unrealized fair value gain on investments of HK\$220.1 million as a result of mark to market valuations as at the balance sheet date.

As at 31 March 2021, investments of the Group amounted to HK\$3,442.2 million (HK\$2,120.3 million were held by the wholly-owned subsidiaries of the Group and HK\$1,321.9 million were held by the Chuang’s China Group), and comprised as to HK\$3,334.8 million for investments in high yield bonds, HK\$1.9 million for investments in securities listed on the Stock Exchange and the balance of HK\$105.5 million for other investments in some FinTech companies, venture capital and funds which are not listed in the markets.

The Group will closely monitor the performance of the investment portfolio in light of the monetary environment and with reference to the Group’s financial position.

Chairman's Statement (continued)

Set out below is further information of the investments of the Group as at 31 March 2021:

(a) Bonds investments

Stock code	Bond issuer	Face value	Market	Percentage	Interest	Fair value
		of bonds held as at 31 March 2021	value as at 31 March 2021	of market value to the Group's total assets as at 31 March 2021	income for the year ended 31 March 2021	gain/(loss) for the year ended 31 March 2021
		US\$'000	HK\$'000		HK\$'000	HK\$'000
754	Hopson Development Holdings Limited and its wholly-owned subsidiary (a) 5.8%, due 2022 (b) 7.5%, due 2022	2,000 8,000	15,749 64,640	0.4%	– 4,652	243 6,060
813	Shimao Group Holdings Limited (6.375%, due 2021)	4,000	32,707	0.2%	1,980	521
846	Mingfa Group (International) Company Limited (15%, due 2021) (fully redeemed at maturity)	49,000	393,209	1.8%	–	13,322
884	CIFI Holdings (Group) Co. Ltd. (a) 5.5%, due 2023 (b) 6%, due 2025 (c) 6.875%, due 2021	1,000 1,500 2,000	8,069 12,514 16,060	0.2%	213 698 1,066	48 2,001 315
1030	Seazen Group Limited (a) 6.15%, due 2023 (b) 6.45%, due 2022	2,500 3,300	20,565 26,924	0.2%	596 825	152 540
1233	Times China Holdings Limited (a) 5.75%, due 2022 (b) 6%, due 2021 (c) 6.75%, due 2023	4,000 2,000 3,000	32,177 15,964 24,545	0.3%	1,560 465 1,570	2,048 502 3,062

Stock code	Bond issuer	Face value of bonds held as at 31 March 2021 US\$'000	Market value as at 31 March 2021 HK\$'000	Percentage	Interest income for the year ended 31 March 2021 HK\$'000	Fair value gain/(loss) for the year ended 31 March 2021 HK\$'000
				of market value to the Group's total assets as at 31 March 2021		
1238	Powerlong Real Estate Holdings Limited			0.4%		
	(a) 4.875%, due 2021	2,000	15,660		756	1,592
	(b) 6.95%, due 2021	4,000	32,138		2,158	2,003
	(c) 6.95%, due 2023	3,400	27,944		1,833	525
	(d) 7.125%, due 2022	200	1,667		110	217
1638	Kaisa Group Holdings Ltd.			0.8%		
	(a) 7.875%, due 2021	2,000	15,886		1,221	1,604
	(b) 8.5%, due 2022	14,400	116,352		4,217	9,362
	(c) 11.25%, due 2022	6,000	50,715		5,233	6,698
1668	China South City Holdings Limited			0.7%		
	(a) 6.75%, due 2021	1,605	12,051		420	(101)
	(b) 10.75%, due 2023	2,700	19,426		–	(2,231)
	(c) 10.875%, due 2022	2,500	18,730		–	(618)
	(d) 11.5%, due 2021	3,000	23,382		–	(87)
	(e) 11.5%, due 2022	9,000	68,603		2,229	(1,779)
1777	Fantasia Holdings Group Co., Limited			0.8%		
	(a) 7.95%, due 2022	1,000	7,668		–	(126)
	(b) 11.75%, due 2022	17,000	141,837		–	(576)
	(c) 12.25%, due 2022	2,000	16,676		–	(251)
1813	KWG Group Holdings Limited			0.8%		
	(a) 6%, due 2022	10,000	79,576		4,651	5,261
	(b) 7.4%, due 2024	7,000	57,386		4,016	7,688
	(c) 7.875%, due 2023	5,000	40,302		3,053	3,731

Chairman's Statement (continued)

Stock code	Bond issuer	Face value	Market	Percentage	Interest	Fair value
		of bonds held as at 31 March 2021	value as at 31 March 2021	of market value to the Group's total assets as at 31 March 2021	income for the year ended 31 March 2021	gain/(loss) for the year ended 31 March 2021
		US\$'000	HK\$'000		HK\$'000	HK\$'000
1966	China SCE Group Holdings Limited			0.4%		
	(a) 5.95%, due 2024	3,500	26,945		–	(111)
	(b) 7.25%, due 2023	6,150	50,656		1,728	663
2007	Country Garden Holdings Company Limited			1.8%		
	(a) 4.75%, due 2023	10,000	79,512		3,683	5,087
	(b) 5.625%, due 2026	34,000	299,080		14,820	32,101
2768	Jiayuan International Group Limited			0.2%		
	(a) 12.5%, due 2023	4,000	31,085		–	714
	(b) 13.75%, due 2023	2,000	16,842		–	296
2777	Easy Tactic Limited, a wholly-owned subsidiary of Guangzhou R&F Properties Co., Ltd.			1.9%		
	(a) 5.75%, due 2022	51,000	391,757		22,734	33,504
	(b) 8.875%, due 2021	2,000	15,570		1,376	747
3301	Ronshine China Holdings Limited			0.7%		
	(a) 7.35%, due 2023	10,000	75,289		1,994	(3,157)
	(b) 8.1%, due 2023	10,000	77,500		–	(1,441)
3333	China Evergrande Group			1.8%		
	(a) 7.5%, due 2023	10,743	73,645		6,246	12,103
	(b) 8.25%, due 2022	39,200	291,325		25,075	43,752
	(c) 8.75%, due 2025	4,714	30,143		3,198	3,395

Stock code	Bond issuer	Face value	Market	Percentage	Interest	Fair value
		of bonds held as at 31 March 2021	value as at 31 March 2021	of market value to the Group's total assets as at 31 March 2021	income for the year ended 31 March 2021	gain/(loss) for the year ended 31 March 2021
		US\$'000	HK\$'000		HK\$'000	HK\$'000
3380	Logan Group Company Limited			0.4%		
	(a) 5.75%, due 2022	5,000	39,974		2,229	2,235
	(b) 6.875%, due 2021	4,000	32,094		2,132	600
	(c) 7.5%, due 2022	5,000	40,046		2,907	1,804
3383	Agile Group Holdings Limited			0.4%		
	(a) 5.125%, due 2022	10,000	79,310		3,973	7,901
	(b) 6.7%, due 2022	1,800	14,436		935	833
6158	Zhenro Properties Group Limited			0.8%		
	(a) 5.35%, due 2022	2,000	15,660		–	154
	(b) 5.95%, due 2021	2,000	15,886		–	382
	(c) 8.3%, due 2023	4,000	32,073		1,931	1,106
	(d) 8.7%, due 2022	2,000	16,237		1,350	(173)
	(e) 9.15%, due 2023	10,000	84,113		–	(318)
600606	Greenland Global Investment Limited, a wholly-owned subsidiary of Greenland Holdings Corporation Limited			0.2%		
	(a) 6.125%, due 2023	2,950	19,788		700	(2,894)
	(b) 6.75%, due 2022	2,600	19,161		1,360	(292)
	(c) 6.75%, due 2023	200	1,313		105	(63)
Z25	Yanlord Land Group Limited			0.3%		
	(a) 6.75%, due 2023	4,308	35,739		1,127	(369)
	(b) 6.8%, due 2024	2,500	20,544		1,318	2,689
	Bonds redeemed during the year	–	–	–	63,037	–
		420,770	3,334,845	15.5%	207,480	202,974

Chairman's Statement (continued)

(b) Securities investments

Stock code	Investee company	Number of shares held as at 31 March 2021	Market value as at 31 March 2021 HK\$'000	Percentage of market value to the Group's total assets as at 31 March 2021	Dividend income for the year ended 31 March 2021 HK\$'000	Fair value gain/(loss) for the year ended 31 March 2021 HK\$'000
276	Mongolia Energy Corporation Limited	434,950	487	0.00%	–	296
8439	Somerley Capital Holdings Limited	912,000	1,368	0.01%	22	(119)
			1,855	0.01%	22	177

(c) Brief description of principal business of the respective bond issuers and investee companies held as at 31 March 2021 is as follows:

Name of company	Principal business
Hopson Development Holdings Limited	Property development, commercial properties investment, property management, infrastructure and investments businesses
Shimao Group Holdings Limited	Property development, property investment, property management and hotel operation
Mingfa Group (International) Company Limited	Property development, property investment and hotel operation
CIFI Holdings (Group) Co. Ltd.	Sales of properties and other properties related services, property investment, property management and other related services
Seazen Group Limited	Property development, property investment and commercial property management

Name of company	Principal business
Times China Holdings Limited	Property development, urban redevelopment business and property leasing
Powerlong Real Estate Holdings Limited	Property development, property investment, provision of commercial operational services and residential property management services and other property development related businesses
Kaisa Group Holdings Ltd.	Property development, property investment, property management, hotel and catering operations and other businesses
China South City Holdings Limited	Property development, property investment and management and other businesses
Fantasia Holdings Group Co., Limited	Property development, property investment, property agency services, property operation services, hotel operation and others
KWG Group Holdings Limited	Property development, property investment and hotel operation
China SCE Group Holdings Limited	Property development, property investment, property management and project management
Country Garden Holdings Company Limited	Property development, construction and other businesses
Jiayuan International Group Limited	Property development, property investment and provision of property management services

Chairman's Statement (continued)

Name of company	Principal business
Guangzhou R&F Properties Co., Ltd.	Development and sale of properties, property investment, hotel operations and other property development related services
Ronshine China Holdings Limited	Property development
China Evergrande Group	Property development, property investment, property management and other businesses
Logan Group Company Limited	Property development, property investment, construction and decoration, and urban redevelopment business
Agile Group Holdings Limited	Property development, property management, commercial management and environmental protection
Zhenro Properties Group Limited	Property development, property leasing and commercial property management
Greenland Holdings Corporation Limited	Property development, property investment, construction and hotel operation
Yanlord Land Group Limited	Property development, property investment and hotel operations and property management
Mongolia Energy Corporation Limited	Energy and related resources business
Somerville Capital Holdings Limited	Provision of corporate finance advisory service and asset management service

(iii) Money Lending Business

The Group had advanced loans to customers during the year. Revenues generated from this business during the year amounted to HK\$3.6 million (2020: HK\$6.5 million). As at 31 March 2021, outstanding amount of loans due from customers amounted to about HK\$169.6 million (2020: HK\$178.9 million), which were mainly relating to mortgage loans. Among these mortgage loans, one borrower with outstanding loan amount of approximately HK\$117.5 million (the loan is secured by a property in Hong Kong with valuation higher than the outstanding loan amount) has failed to pay its monthly instalments since December 2019 with only HK\$3.0 million settlement, and as such the corresponding unreceived interest income is not recognized for the current year. The Group is taking action to recover the overdue amount in order to protect the Group's interest.

Financial Position

Net asset value

As at 31 March 2021, net assets attributable to equity holders of the Company was HK\$11,311.2 million (2020: HK\$11,107.4 million). Net asset value per share was HK\$6.76 (2020: HK\$6.64), which is calculated based on the book costs of the Group's properties for sale before taking into account their appreciated values.

Financial resources

As at 31 March 2021, the Group's cash, bank balances and bonds and securities investments amounted to HK\$5,633.4 million (2020: HK\$4,957.5 million). Bank borrowings as at the same date amounted to HK\$7,092.7 million (2020: HK\$7,085.7 million). The Group's net debt to equity ratio, expressed as a percentage of bank borrowings net of cash, bank balances and bonds and securities investments over net assets attributable to equity holders of the Company, was 12.9% (2020: 19.2%). The net debt to equity ratio has been further improved resulting in a net cash position to the Group subsequent to the year end after the completion of the disposals of the Panyu project and Vietnam development project.

Approximately 98.0% of the Group's cash, bank balances and bonds and securities investments were denominated in Hong Kong dollar and United States dollar, 1.2% were in Renminbi and the balance of 0.8% were in other currencies. Approximately 98.1% of the Group's bank borrowings were denominated in Hong Kong dollar and United States dollar, and the balance of 1.9% were in Malaysian Ringgit.

Based on the agreed scheduled repayment dates in the loan agreements and ignoring the effect of any repayment on demand clause, approximately 80.6% of the Group's bank borrowings were repayable within the first year, 6.5% were repayable within the second year, 10.9% were repayable within the third to fifth years and the balance of 2.0% were repayable after the fifth year.

Chairman's Statement (continued)

Foreign exchange risk

As disclosed in the "Business Review" section of this report, the Group also conducts its businesses in other places outside Hong Kong, with the income and the major cost items in those places being denominated in their local foreign currencies. Therefore, it is expected that any fluctuation of these foreign currencies' exchange rates would not have material effect on the operations of the Group. However, as the Group's consolidated financial statements are presented in Hong Kong dollar, the Group's financial position is subject to exchange exposure to these foreign currencies. The Group would closely monitor this risk exposure from time to time.

Prospects

Subsequent to the year end date, the Group has successfully completed the disposal of the Panyu project in the PRC with the aggregate consideration of about RMB1,571.3 million (equivalent to approximately HK\$1,872.2 million), and a net gain of approximately HK\$1.0 billion will be recorded before deduction of non-controlling interests. Moreover, the Group has also disposed of the Vietnam development project for a consideration of about US\$25.6 million (equivalent to approximately HK\$198.8 million), and a net profit of approximately HK\$85 million will be recorded. All these would enable the Group to increase its working capital, improve its liquidity and strengthen the overall financial position.

Looking forward, with the rollout of the Covid-19 vaccine, economic outlook in the PRC, Hong Kong and worldwide will gradually improve. We will monitor the situation closely and will take appropriate steps to grasp opportunities ahead. In the coming financial year, the Group will follow up the pre-sale progress of ONE SOHO at Mongkok. We will continue to monitor the progress of the construction works of the projects at Gage Street, Po Shan Road, ONE SOHO and Ap Lei Chau, and seek opportunities to replenish our land bank. We will also constantly review and monitor the tenant status and refine the tenant mix of our investment properties to enhance steady recurring rental income. Moreover, we will also further review our group structure so that resources can be deployed in a more effective and efficient manner. We are confident that, with the implementation of the above strategies, the Group's financial position as well as the net debt to equity ratio will be improved, and further value can be created for our shareholders.

Staff

The Group puts emphasis on training and cultivating elite talent. We are committed to providing a dynamic and enthusiastic working atmosphere and increase hiring talents of all fields. As at 31 March 2021, the Group (excluding the Chuang's China Group) employed 219 staff and the Chuang's China Group employed 143 staff. The Group provides its staff with other benefits including discretionary bonus, double pay, contributory provident fund, share options and medical insurance. Staff training is also provided as and when required.

Appreciation

On behalf of the Board, I would like to thank my fellow Directors and our dedicated staff for their hard work and contribution during the year.

Albert Chuang Ka Pun

Chairman and Managing Director

Hong Kong, 29 June 2021

Corporate Information



Corporate Information

Honorary Chairman	Alan Chuang Shaw Swee
Directors	<p>Albert Chuang Ka Pun, J.P. (<i>Chairman and Managing Director</i>) Richard Hung Ting Ho (<i>Vice Chairman</i>) Edwin Chuang Ka Fung (<i>Deputy Managing Director</i>) Ann Li Mee Sum Candy Kotewall Chuang Ka Wai Geoffrey Chuang Ka Kam Chan Chun Man Abraham Shek Lai Him, G.B.S., J.P.* Fong Shing Kwong* Yau Chi Ming* David Chu Yu Lin, S.B.S., J.P.* Tony Tse Wai Chuen, B.B.S., J.P.*</p> <p>* <i>Independent Non-Executive Directors</i></p>
Audit Committee	<p>Abraham Shek Lai Him, G.B.S., J.P.# Fong Shing Kwong Yau Chi Ming</p>
Nomination Committee/ Remuneration Committee	<p>Abraham Shek Lai Him, G.B.S., J.P.# Fong Shing Kwong David Chu Yu Lin, S.B.S., J.P.</p>
Corporate Governance Committee	<p>Albert Chuang Ka Pun, J.P.# Edwin Chuang Ka Fung Candy Kotewall Chuang Ka Wai Chan Chun Man</p>
Company Secretary	Lee Wai Ching
Independent Auditor	<p>PricewaterhouseCoopers <i>Certified Public Accountants and Registered Public Interest Entity Auditor</i> 22nd Floor, Prince's Building, 10 Chater Road, Central, Hong Kong</p>

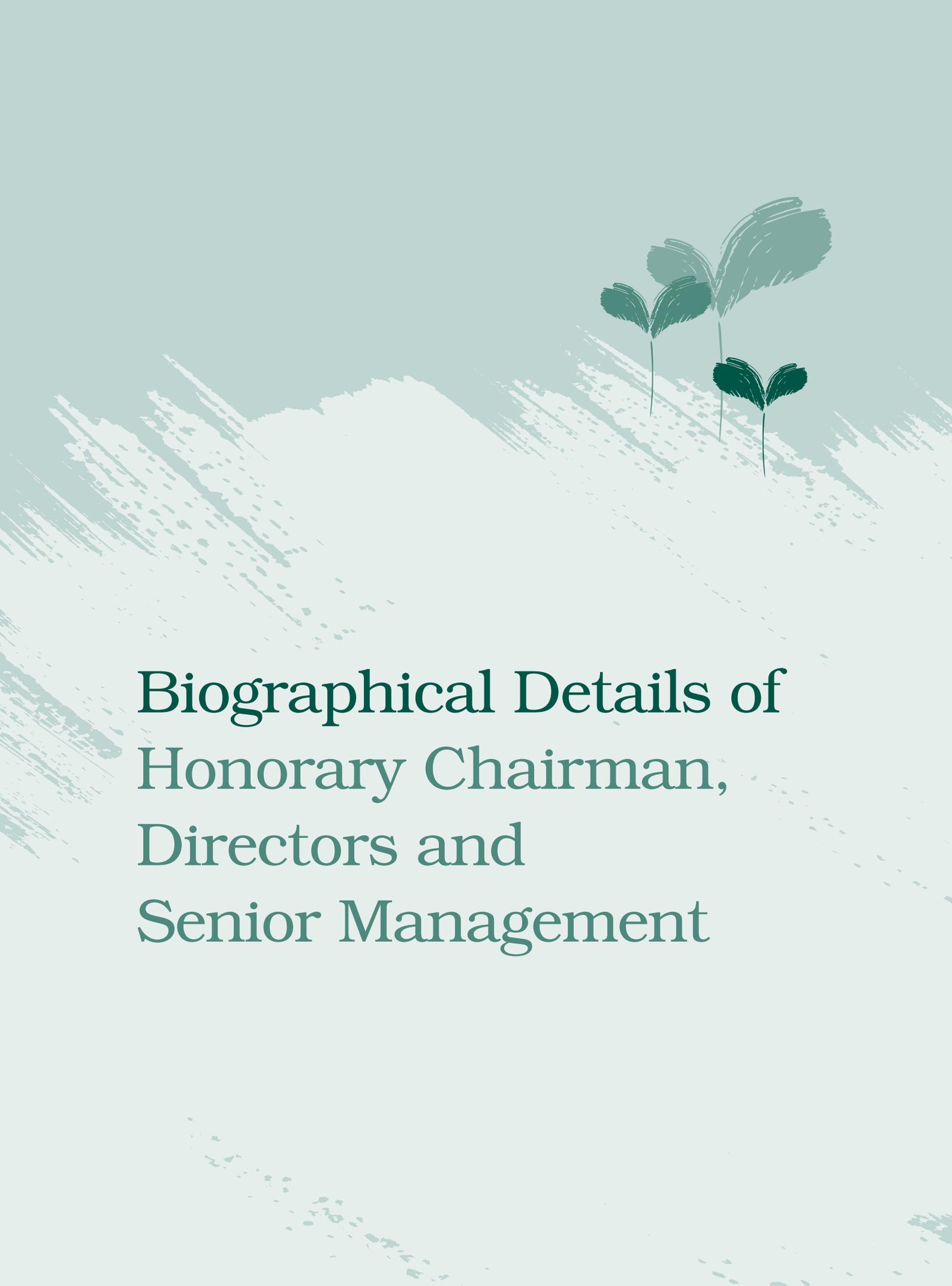
Chairman of the relevant committee

Corporate Information (continued)

Registrars	<p>Bermuda: MUFG Fund Services (Bermuda) Limited 4th floor North, Cedar House, 41 Cedar Avenue, Hamilton HM 12, Bermuda</p> <p>Hong Kong: Tricor Standard Limited Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong</p>
Principal Bankers	<p>The Hongkong and Shanghai Banking Corporation Limited Hang Seng Bank Limited Bank of China (Hong Kong) Limited China Construction Bank (Asia) Corporation Ltd. Nanyang Commercial Bank, Limited Bank of Communications Co., Ltd.</p>
Registered Office	<p>Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda</p>

Corporate Information (continued)

Principal Office in Hong Kong	25th Floor, Alexandra House, 18 Chater Road, Central, Hong Kong Telephone: (852) 2522 2013 Facsimile: (852) 2810 6213 Email address: chuangs@chuangs.com.hk Website: www.chuang-consortium.com
Singapore Office	245 Jalan Ahmad Ibrahim, Jurong Town, Singapore 629144, Republic of Singapore
Vietnam Office	Room 204A, 2nd Floor, Capital Place Building, 6 Thai Van Lung Street, District 1, Ho Chi Minh City, Vietnam
Mongolia Office	2nd Floor, sáv Plaza, No. 32/2 Chagdarjav.G Street, 1st Khoroo, Sukhbaatar District, Ulaanbaatar 14210, Mongolia
Stock Code	367



Biographical Details of
Honorary Chairman,
Directors and
Senior Management

Biographical Details of Honorary Chairman, Directors and Senior Management

Honorary Chairman

Mr. Alan Chuang Shaw Swee (aged 69), the honorary chairman, is the former chairman of the Group. He has extensive experience in business development and investment in Hong Kong, the People's Republic of China (the "PRC") and Southeast Asia. With his substantial connections, he has actively involved in the development and management of investments in Hong Kong, the PRC and Southeast Asia. He is also the former honorary chairman of Chuang's China Investments Limited (stock code: 298) ("Chuang's China"), which is a subsidiary of the Company and listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). He was an Adviser of Hong Kong Affairs and a member of the Selection Committee for the Government of the Hong Kong Special Administrative Region. He is a member of the National Committee of The Chinese People's Political Consultative Conference, a standing committee member of All-China Federation of Returned Overseas Chinese, the President of the Association for the Promotion of Global Chinese Traders Fraternity Ltd., the Honorary member of Guangzhou Panyu Overseas Exchanges Association, the Vice President of China Federation of Overseas Chinese Entrepreneurs and the Committee for the Promotion of Fujian-Taiwan Economic Cooperation, the Honorary President of Hunan Overseas Friendship Association and Fujian International Culture & Economy Exchange Foundation, an economic adviser to Chengdu, Sichuan, an overseas consultant to Sichuan Provincial Overseas Exchanges Association, an Honorary Citizen of Xiamen City, Guangzhou City and Chia-Yi, Taiwan and an executive director of the Board of Trustees of Jimei University, Xiamen City. He is also the Vice President of the Hong Kong Factory Owners Association, the Honorary President of the Hong Kong Federation of Overseas Chinese Association, the Honorary President of the Chinese General Chamber of Commerce, a director of The Real Estate Developers Association of Hong Kong, the Senate of the Democratic Alliance for the Betterment and Progress of Hong Kong, the Life Honorary President of the General Association of Xiamen (H.K.) Ltd., the Permanent President of Hong Kong Huian Natives Association, the Life Honorary President of Chuang & Yen Clansmen's General Association and a director of the Friends of Hong Kong Association Ltd.. He is the father of Mr. Albert Chuang Ka Pun, Mr. Edwin Chuang Ka Fung, Mrs. Candy Kotewall Chuang Ka Wai and Mr. Geoffrey Chuang Ka Kam. He joined the Group in 1970.

Biographical Details of Honorary Chairman, Directors and Senior Management (continued)

Executive Directors

Mr. Albert Chuang Ka Pun J.P. (aged 41), the chairman and managing director, has over 17 years of experience in property business and general management. He is the chairman of the corporate governance committee of the Company. He is also the chairman of Chuang's China. He holds a bachelor degree of arts with major in economics. He is a committee member (the Hong Kong Special Administrative Region) of the Tianjin Municipal Committee of the Chinese People's Political Consultative Conference and a standing committee member of the Thirteenth All-China Youth Federation. He is the son of Mr. Alan Chuang Shaw Swee and the brother of Mr. Edwin Chuang Ka Fung, Mrs. Candy Kotewall Chuang Ka Wai and Mr. Geoffrey Chuang Ka Kam. He joined the Group in 2005.

Mr. Richard Hung Ting Ho (aged 67), the vice chairman, has over 42 years of experience in corporate development and general management. He is a fellow member of the Hong Kong Institute of Certified Public Accountants and an associate member of the Hong Kong Institute of Chartered Secretaries. He joined the board in September 2016.

Mr. Edwin Chuang Ka Fung¹ (aged 36), the deputy managing director, has over 11 years of experience in architecture, interior design and general management. He is a member of the corporate governance committee of the Company. He is also the managing director of Chuang's China. He holds a bachelor degree of fine arts in architecture design covering architecture; interior; and urban planning. He is a committee member of The Chinese General Chamber of Commerce ("CGCC") and a vice chairman of the Community Affairs Committee of CGCC. He is also a director of the Hong Kong Chang Sha Chamber of Commerce, the vice chairman of Hong Kong Huian Natives Association, the deputy secretary general of the Hunan Youth Federation, a vice secretary general of The Y. Elites Association Limited and a member of China Green Building (Hong Kong) Council and the Hong Kong-Shanghai Youth Exchange Promotion Association. He is the son of Mr. Alan Chuang Shaw Swee, the brother of Mr. Albert Chuang Ka Pun, Mrs. Candy Kotewall Chuang Ka Wai and Mr. Geoffrey Chuang Ka Kam. He joined the Group in 2012.

Miss Ann Li Mee Sum (aged 60), an executive director, has over 35 years of experience in finance, corporate finance and business management. She is also the deputy chairman of Chuang's China. She holds a Master degree in Business Administration and is a fellow member of the Chartered Institute of Management Accountants. She joined the Group in 1999.

¹ formerly known as Chong Ka Fung

Biographical Details of Honorary Chairman, Directors and Senior Management (continued)

Executive Directors (continued)

Mrs. Candy Kotewall Chuang Ka Wai² (aged 39), an executive director, has 17 years of experience in general management, marketing and property business. She is a member of the corporate governance committee of the Company. She is a member of The Chinese People's Political Consultative Conference, Xiamen Committee, Beijing Youth Federation, Xiamen Overseas Friendship Association, The Y. Elites Association Limited and Hong Kong United Youth Association, the honorary president of the Hong Kong CPPCC of Fukien Province Members Association, the vice chairman of the General Association of Xiamen (H.K.) Ltd. and Kowloon Regional Association of The Hong Kong Girl Guides Association and an executive director of the Board of Trustees of Jimei University, Xiamen City. She is the daughter of Mr. Alan Chuang Shaw Swee, the sister of Mr. Albert Chuang Ka Pun, Mr. Edwin Chuang Ka Fung and Mr. Geoffrey Chuang Ka Kam. She joined the Group in 2005.

Mr. Geoffrey Chuang Ka Kam (aged 33), an executive director, has 12 years of experience in financial and general management. He is also an executive director of Chuang's China. He holds a Bachelor degree of Arts with major in economics. He is the son of Mr. Alan Chuang Shaw Swee, the brother of Mr. Albert Chuang Ka Pun, Mrs. Candy Kotewall Chuang Ka Wai and Mr. Edwin Chuang Ka Fung. He joined the board in February 2018.

Mr. Chan Chun Man (aged 45), an executive director, has over 22 years of experience in finance, accounting and auditing. He is a member of the corporate governance committee of the Company. He holds a bachelor degree in accountancy and a master degree in business administration. He is a fellow member of the Association of Chartered Certified Accountants and an associate member of each of the Hong Kong Institute of Certified Public Accountants, the Hong Kong Institute of Chartered Secretaries and the Chartered Governance Institute in the United Kingdom. He is also a Chartered Financial Analyst of CFA Institute. He joined the Group in 2003.

² formerly known as Candy Chuang Ka Wai

Biographical Details of Honorary Chairman, Directors and Senior Management (continued)

Independent Non-Executive Directors

Mr. Abraham Shek Lai Him³ G.B.S., J.P. (aged 76), was appointed as an independent non-executive director in 2004. Mr. Shek is the chairman of the audit committee, the nomination committee and the remuneration committee of the Company. He is currently a member of the Legislative Council for the Hong Kong Special Administrative Region, the Court and the Council of The University of Hong Kong, a honorary member of the Court of The Hong Kong University of Science & Technology and a member of the Advisory Committee on Corruption of the Independent Commission Against Corruption. He holds a bachelor degree of arts. He is the vice chairman and an executive director of Goldin Financial Holdings Limited (stock code: 530) which is listed on the Stock Exchange. He is the honorary chairman and an independent non-executive director of Chuang's China, an independent non-executive director of Paliburg Holdings Limited (stock code: 617), Lifestyle International Holdings Limited (stock code: 1212), NWS Holdings Limited (stock code: 659), Country Garden Holdings Company Limited (stock code: 2007), ITC Properties Group Limited (stock code: 199), China Resources Cement Holdings Limited (stock code: 1313), Lai Fung Holdings Limited (stock code: 1125), Cosmopolitan International Holdings Limited (stock code: 120), Everbright Grand China Assets Limited (stock code: 3699), CSI Properties Limited (stock code: 497), Far East Consortium International Limited (stock code: 35), Landing International Development Limited (stock code: 582) and Hao Tian International Construction Investment Group Limited (stock code: 1341), all are listed on the Stock Exchange. Mr. Shek is also an independent non-executive director of Eagle Asset Management (CP) Limited, the manager of Champion Real Estate Investment Trust (stock code: 2778), and Regal Portfolio Management Limited, the manager of Regal Real Estate Investment Trust (stock code: 1881), both trusts are listed on the Stock Exchange.

Mr. Fong Shing Kwong (aged 73), was appointed as an independent non-executive director in 2008. Mr. Fong is a member of the audit committee, the nomination committee and the remuneration committee of the Company. He has over 43 years of experience in the hospitality industry and has extensive experience in property development, asset and facility management and investment business in the PRC.

³ also known as Abraham Razack

Biographical Details of Honorary Chairman, Directors and Senior Management (continued)

Independent Non-Executive Directors (continued)

Mr. Yau Chi Ming (aged 67), was appointed as an independent non-executive director in 2012. Mr. Yau is a member of the audit committee of the Company. He is a practising certified public accountant in Hong Kong with over 36 years of experience. He is a fellow member of the Association of Chartered Certified Accountants in the United Kingdom and an associate member of the Hong Kong Institute of Certified Public Accountants, the Chartered Governance Institute in the United Kingdom and the Chartered Professional Accountants of British Columbia in Canada.

Mr. David Chu Yu Lin S.B.S., J.P. (aged 77), was appointed as an independent non-executive director in 2013. Mr. Chu is a member of the nomination committee and the remuneration committee of the Company. He has extensive experience in finance, banking and property investment. He holds a bachelor of science degree and a master of science degree, both from Northeastern University, and a master of business administration degree from Harvard University. Mr. Chu was conferred with an honorary doctorate degree in public service by Northeastern University. He is an independent non-executive director of AVIC International Holding (HK) Limited (stock code: 232) which is listed on the Stock Exchange and Zhuhai Holdings Investment Group Limited. Mr. Chu was elected as a deputy of the Hong Kong Special Administrative Region to the 10th National Congress of the PRC.

Mr. Tony Tse Wai Chuen B.B.S., J.P. (aged 66), was appointed as an independent non-executive director in 2016. Mr. Tse has over 45 years of experience in property investment and development in both public and private sectors. He is currently a member of the Legislative Council for the Hong Kong Special Administrative Region. He is a fellow member of the Hong Kong Institute of Surveyors. He is a non-official non-executive director of the Urban Renewal Authority Board, a member of the Standing Committee on Disciplined Services Salaries and Conditions of Service, the chairman of the Property Management Services Authority, a non-official member of the Harbourfront Commission and a member of the Court of Lingnan University. He is a member of the National Committee of the Chinese People's Political Consultative Conference and a member of the 9th committee of China Association for Science and Technology.

Biographical Details of Honorary Chairman, Directors and Senior Management (continued)

Senior Management

Mr. Chan Hing Kwong (aged 45), the assistant general manager of property development and sales department, has over 22 years of experience in property sales, leasing, marketing and property management. He holds a bachelor degree in science and a master degree in housing management. He joined the Group in 2008.

Mr. Chan Ka On (aged 53), the senior project manager, has 28 years of experience in construction and property development. He holds a bachelor of science degree in building surveying. He joined the Group in 2001.

Mr. Khor Chii Yau (aged 36), the senior project manager, has over 13 years of experience in architecture, project management and contract administration. He holds a bachelor degree of design (architecture) and master degree of architecture. He is a member of the Hong Kong Institute of Architects and is a Hong Kong Registered Architect. He joined the Group in 2014.

Miss Ng Ka Yi (aged 29), the business development manager, has over 6 years of experience in property valuation, real estate investment and land acquisition. She holds a bachelor degree of science in surveying and a master degree of science in conservation. She is a member of the Hong Kong Institute of Surveyors. She joined the Group in 2017.

Mr. Andrew Ho Kar Kin (aged 38), the financial controller, has over 16 years of experience in finance, accounting and auditing. He holds a bachelor degree in accountancy. He is a fellow of the Hong Kong Institute of Certified Public Accountants and a fellow of the Institute of Chartered Accountants in England & Wales. He joined the Group in 2009.

Ms. Cici Wong Shi Wai (aged 46), the group legal counsel, has over 22 years of experience in legal field. She holds a bachelor degree in laws, a postgraduate certificate in laws and a master of laws degree in corporate and financial law. She is a solicitor of the High Court of Hong Kong. She joined the Group in 2006.

Ms. Lee Wai Ching (aged 60), the company secretary, is responsible for the Group's company secretarial matters. She has over 37 years of experience in corporate services and office administration. She holds a master degree in business administration and a master degree in laws. She is a fellow of both the Chartered Governance Institute in the United Kingdom and the Hong Kong Institute of Chartered Secretaries. She joined the Group in 1998.

Ms. Lim Bee Geok (aged 55), a director and the general manager of the Singapore Division, is responsible for the Group's operation in Singapore. She has over 24 years of experience in marketing and general management. She joined the Group in 1990.

Mr. Tong Kwok Lun (aged 42), the chief representative of the Vietnam Division, is responsible for the Group's development projects in Vietnam. He has over 17 years of experience in property investment and development. He holds a bachelor degree in real estate. He joined the Group in 2007.

Corporate Governance Report



Corporate Governance Report

Introduction

The Company is committed to achieving a high standard of corporate governance that properly protects and promotes the interests of its shareholders.

The Company has adopted the code provisions set out in the Corporate Governance Code (the “CG Code”) as set out in Appendix 14 of the Rules Governing the Listing of Securities (the “Listing Rules”) on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

Report on corporate governance practices

(A) The Board

The board of Directors (the “Board”) is responsible for overseeing the business and strategies of the Company and its subsidiaries (collectively as the “Group”) with the objective of enhancing value for its shareholders.

A new Board diversity policy (the “Board Diversity Policy”) and a nomination policy (the “Nomination Policy”) have been approved by the Board with effect from 1 January 2019.

A summary of the Board Diversity Policy is extracted below:

The Company continuously seeks to enhance the effectiveness of its Board and to maintain high standards of corporate governance and recognizes and embraces the benefits of diversity in the boardroom. The Company recognizes and embraces the benefits of having a diverse Board to enhance the quality of its performance.

The Company endeavours to ensure that its Board has the appropriate balance of skills, experience and diversity of perspectives that are required to support the execution of its business strategy for sustainable and balanced development. In designing the Board’s composition, Board diversity has been considered from a number of aspects, including but not limited to gender, age, cultural and educational background, professional experience and skills. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board.

Board selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, professional experience and skills. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board.

The Nomination Committee will report annually, in the Corporate Governance Report, on the Board’s composition under diversified perspectives, and monitor the implementation of this Board Diversity Policy to ensure that recruitment and selection practices are appropriately structured so that a diverse range of candidates are considered.

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(A) The Board (continued)

The Nomination Committee will review this Board Diversity Policy, as appropriate, to ensure the effectiveness of this Board Diversity Policy. The Nomination Committee will discuss any revisions that may be required, and recommend any such revisions to the Board for consideration and approval.

A summary of the selection criteria and nomination procedures as set out in the Nomination Policy and adopted by the Nomination Committee is extracted below:

Selection Criteria

The factors listed below would be used as reference by the Nomination Committee in assessing the suitability of a proposed candidate.

- Reputation for integrity
- Accomplishment and experience in the industry which the Group operates
- Commitment in respect of available time and relevant interest
- Diversity in all its aspects, including but not limited to gender, age (18 years or above), cultural and educational background, professional experience and skills

These factors are for reference only, and not meant to be exhaustive and decisive. The Nomination Committee has the discretion to nominate any person, as it considers appropriate.

Nomination Procedures

The secretary of the Nomination Committee shall call a meeting of the Nomination Committee after receiving nominations of candidates from the management of the Company for consideration by the Nomination Committee by way of meeting or by way of resolution in writing of all members of the Nomination Committee.

- For filling a casual vacancy and/or as an addition to the Board, the Nomination Committee shall make recommendations for the Board's consideration and approval. For proposing candidates to stand for election at a general meeting, the Nomination Committee shall make nominations to the Board for its consideration and recommendation.
- Until the issue of the shareholder circular, the nominated persons shall not assume that they have been proposed by the Board to stand for election at the general meeting.
- In order to provide information of the candidates nominated by the Board to stand for election at a general meeting, a circular will be sent to shareholders. The names, brief biographies (including qualifications and relevant experience), independence, proposed remuneration and any other information, as required pursuant to the Listing Rules, applicable laws, rules and regulations, of the proposed candidates will be included in the circular to shareholders.

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(A) The Board (continued)

Nomination Procedures (continued)

- A shareholder can serve a notice to the Company Secretary within the lodgement period of its intention to propose a resolution to elect a certain person as a director, without the Board's recommendation or the Nomination Committee's nomination, other than those candidates set out in the shareholder circular in accordance with Bye-law no. 89 of the Company. The particulars of the candidates so proposed will be sent to all shareholders for information by a supplementary circular, if necessary.
- A candidate is allowed to withdraw his candidature at any time before the general meeting by serving a notice in writing to the Company Secretary.
- The Board shall have the final decision on all matters relating to its recommendation of candidates to stand for election at any general meeting.

The Nomination Committee will monitor and review the Nomination Policy, as appropriate, to ensure that the Nomination Policy remains relevant to the Company's needs and reflects both current regulatory requirements and good corporate governance practice.

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(A) The Board (continued)

(i) Board composition

The Board comprises 12 Directors as at the date of this report. The Board members are as follows:

Name	Position
Mr. Albert Chuang Ka Pun* ("Mr. Albert Chuang")	Chairman and Managing Director
Mr. Richard Hung Ting Ho ("Mr. Richard Hung")	Vice Chairman
Mr. Edwin Chuang Ka Fung* ("Mr. Edwin Chuang")	Deputy Managing Director
Miss Ann Li Mee Sum ("Miss Ann Li") (appointed on 5 May 2020)	Executive Director
Mrs. Candy Kotewall Chuang Ka Wai* ("Ms. Candy Chuang")	Executive Director
Mr. Geoffrey Chuang Ka Kam* ("Mr. Geoffrey Chuang")	Executive Director
Mr. Chan Chun Man	Executive Director
Mr. Abraham Shek Lai Him ("Mr. Abraham Shek")	Independent Non-Executive Director
Mr. Fong Shing Kwong ("Mr. Fong")	Independent Non-Executive Director
Mr. Yau Chi Ming ("Mr. Yau")	Independent Non-Executive Director
Mr. David Chu Yu Lin ("Mr. David Chu")	Independent Non-Executive Director
Mr. Tony Tse Wai Chuen ("Mr. Tony Tse")	Independent Non-Executive Director

* Mr. Albert Chuang, Mr. Edwin Chuang, Ms. Candy Chuang and Mr. Geoffrey Chuang are siblings.

The composition of the Board is well balanced with each Director having sound knowledge, experience and/or expertise relevant to the business of the Group. The Board has on a regular basis reviewed the composition of the Board and the skills and experience required for both the Executive and Independent Non-Executive Directors of the Board, in the context of the business and strategies of the Company. Each of the Directors' respective biographical details are set out in the section headed "Biographical Details of Honorary Chairman, Directors and Senior Management" of this annual report.

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(A) The Board (continued)

(ii) Appointment, re-election and removal of Directors

There are formal, considered and transparent procedures for the appointment and removal of Directors. All Directors newly appointed to fill a casual vacancy are subject to election at the first general meeting after their appointment. Every Director is subject to retirement by rotation and re-election in annual general meeting at least once every three years. All Independent Non-Executive Directors are appointed for a term of three years, subject to retirement by rotation and re-election as aforesaid.

(iii) Nomination Committee

A Nomination Committee was established by the Company with clear terms of reference. The Nomination Committee currently comprises three Independent Non-Executive Directors, Mr. Abraham Shek, Mr. Fong and Mr. David Chu. The committee met once during the year to review the structure, size and composition of the Board and to assess the independence of each Independent Non-Executive Director.

The Nomination Committee has reviewed and approved the proposal for the appointment of Miss Ann Li as a director of the Company. The appointment was made by reference to the Board Diversity Policy and the Nomination Policy of the Company.

The attendance record of each committee member is as follows:

Name	No. of meeting attended/held
Mr. Abraham Shek*	1/1
Mr. Fong	1/1
Mr. David Chu	1/1

* Chairman of the Nomination Committee

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(A) The Board (continued)

(iv) Board meeting

The Board held four regular board meetings during the year. Arrangements were in place to ensure that sufficient notice and adequate information were given to each Director prior to the regular meetings. The Chairman, together with the Vice Chairman and the Deputy Managing Director, established the agendas for the meetings. Other Directors were invited to include items in the agendas. Minutes of the meetings were kept in sufficient details to reflect the decisions made in the meetings.

The attendance record of each Director in Board meetings is as follows:

Name	Position	No. of meetings attended/held
Mr. Albert Chuang	Chairman and Managing Director	4/4
Mr. Richard Hung	Vice Chairman	4/4
Mr. Edwin Chuang	Deputy Managing Director	4/4
Miss Ann Li (appointed on 5 May 2020)	Executive Director	3/3
Ms. Candy Chuang	Executive Director	4/4
Mr. Geoffrey Chuang	Executive Director	4/4
Mr. Chan Chun Man	Executive Director	4/4
Mr. Abraham Shek	Independent Non-Executive Director	4/4
Mr. Fong	Independent Non-Executive Director	3/4
Mr. Yau	Independent Non-Executive Director	4/4
Mr. David Chu	Independent Non-Executive Director	4/4
Mr. Tony Tse	Independent Non-Executive Director	4/4

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(A) The Board (continued)

(v) Chairman and Chief Executive Officer

Mr. Albert Chuang took up both roles as the Chairman and the Chief Executive Officer, being the Chairman and the Managing Director of the Company. The roles of the chairman and the chief executive officer are not separated pursuant to Code A.2.1 of the code provisions set out in the CG Code. However, the Board considers that this structure has the advantage of a strong and consistent leadership which is conducive to making and implementing decisions efficiently and consistently. Mr. Richard Hung is the Vice Chairman of the Company, and Mr. Edwin Chuang is the Deputy Managing Director of the Company.

(vi) Responsibilities of Directors

Each Director of the Company is required to keep abreast of his/her responsibilities as a Director of the Company and each Director is provided in a timely manner with appropriate information of the Group to enable him/her to make an informed decision and to discharge his/her duties and responsibilities as a Director of the Company. On appointment, new Directors will be given a comprehensive induction to the Group's business.

(vii) Directors' dealings in securities

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") contained in Appendix 10 of the Listing Rules. Having made specific enquiries of all Directors of the Company, the Company received confirmations from all Directors that they have complied with the required standard as set out in the Model Code.

(viii) Independence of Independent Non-Executive Directors

The Company has received, from each of the Independent Non-Executive Directors, an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Company considers all of the Independent Non-Executive Directors are independent.

(ix) Directors' training

According to the code provision A.6.5 of the CG Code, all Directors should participate in a programme of continuous professional development to develop and refresh their knowledge and skills to ensure that their contribution to the Board remains informed and relevant. The Company should be responsible for arranging and funding training, placing an appropriate emphasis on the roles, functions and duties of the Directors of the Company.

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(A) The Board (continued)

(ix) Directors' training (continued)

During the year, the Company had arranged seminar and provided reading materials to the Directors that are relevant to their duties and responsibilities. A summary of the training record of each of the current Directors received by the Company is as follows:

Name	Reading regulatory updates relating to the director's duties and responsibilities or information relevant to the Group or its business	Reading newspapers, journals and updates relating to the economy, environment and social issues or the director's duties and responsibilities	Attending in-house seminar(s) or seminar(s) organized by external professional institution(s) or attending conference(s) relevant to the director's duties and responsibilities or reading materials of such seminar(s) or conference(s)
Mr. Albert Chuang	√	√	√
Mr. Richard Hung	√	√	√
Mr. Edwin Chuang	√	√	√
Miss Ann Li (appointed on 5 May 2020)	√	√	√
Ms. Candy Chuang	√	√	√
Mr. Geoffrey Chuang	√	√	√
Mr. Chan Chun Man	√	√	√
Mr. Abraham Shek	√	√	√
Mr. Fong	√	√	√
Mr. Yau	√	√	√
Mr. David Chu	√	√	√
Mr. Tony Tse	√	√	√

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(B) Remuneration of Directors and senior management

(i) Remuneration policy of Executive Directors and senior management

The Group's remuneration policy seeks to provide a fair market remuneration so as to attract, retain and motivate high quality staff. The Group will set levels of remuneration to ensure comparability and competitiveness with companies competing within a similar talent pool.

(ii) Fees paid to Independent Non-Executive Directors

Each Independent Non-Executive Director of the Company entitles to an annual fee of HK\$150,000 from the Company. In determining such fee, the Board has taken into account the current market conditions. The Board is authorized to fix the remuneration of the Directors by the shareholders in annual general meetings.

(iii) Remuneration Committee

A Remuneration Committee was established by the Company with clear terms of reference and is responsible for making recommendations to the Board on the Company's policy and structure for all Directors' and senior management's remuneration and on the Company's establishment of a formal and transparent procedure for developing remuneration policy.

The Remuneration Committee comprises three Independent Non-Executive Directors, Mr. Abraham Shek, Mr. Fong and Mr. David Chu. The committee met once during the year to review the remuneration policy of the Group and the management's remuneration proposals with reference to the Board's corporate goals and objectives. The committee performs an advisory role to the Board with the Board retaining the final authority to approve the remuneration packages of Directors and senior management and the model (c)(ii) as stipulated in code provision B.1.2 of the CG Code was adopted.

The attendance record of each committee member is as follows:

Name	No. of meeting attended/held
Mr. Abraham Shek*	1/1
Mr. Fong	1/1
Mr. David Chu	1/1

* Chairman of the Remuneration Committee

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(C) Accountability and audit

(i) Financial reporting

The Board acknowledges that it is its responsibility to prepare the consolidated financial statements and to present a balanced, clear and comprehensive assessment of the performance, position and prospects of the Group in the interim and annual reports of the Group.

The reporting responsibility of the Company's auditor on the consolidated financial statements of the Group is set out in the "Independent Auditor's Report" on pages 130 to 137 of this annual report.

(ii) Risk management and internal control

(a) Responsibilities of the Board and management

The Board acknowledges that it is responsible for maintaining an appropriate and effective risk management and internal control systems in the Group and reviewing the systems effectiveness to safeguard the Group's assets and shareholders' interests. These risk management and internal control systems can only reasonably, but do not absolutely ensure the non-occurrence of material misstatement, significant loss, error or fraud and they are designed to manage, rather than eliminate the risk of failure in the Group's operational systems to achieve its business objectives.

Management of the Company is responsible for designing, implementing and monitoring the risk management and internal control systems; and providing confirmation to the Audit Committee on the systems effectiveness through the completion of controls self-assessment on key business processes in the Group.

(b) Risk Management

To provide sound and effective risk management, the Board has established an enterprise risk management framework which includes the following key features:

o Risk Governance Structure

The Group's risk governance structure comprises of day-to-day operational management and control, risk and compliance oversight, and independent assurance. The Group has developed a risk management policy which outlines the principles and procedures for the Group to manage its risks and also clearly defines roles and responsibilities of each of the multiple layers of the structure, including the Board, the Audit Committee, department heads, staff at operational levels and the internal audit, in order to achieve the Group's strategic and operational goals and objectives.

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(C) Accountability and audit (continued)

(ii) Risk management and internal control (continued)

(b) Risk Management (continued)

o Risk Management Process

A robust risk management process is developed to identify, evaluate and manage significant risks. The risk management process includes the following elements:

- Risk identification – Identify the risks faced by the Group.
- Risk assessment and prioritization – Analyze the identified risks based on two dimensions: potential impact and likelihood of occurrence; prioritize key risks and confirm top risks.
- Risk treatment – Select an appropriate risk treatment and develop the relevant risk management strategies for identified key risks.
- Control activities – Controls must be designed, evaluated and implemented on the identified risks.
- Risk monitoring – Perform ongoing and periodic monitoring of risks to ensure the risk management strategies are operating effectively.
- Risk reporting – Consolidate the results from the risk assessment; establish detailed action plan; and report to management and the Audit Committee in a timely manner.

The Group maintains a risk register, which includes information of key enterprise-level risks, their potential consequences, likelihood, impact and overall risk rating. Risk owners will execute risk mitigation actions and respond to their assigned risks in the risk register based on the Board's risk tolerance. On an annual basis, the risks in the risk register are re-evaluated, with consideration of potential new or emerging risks. Also, depending on changes in circumstances and the external environment, risk tolerances and risk responses are adjusted accordingly.

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(C) Accountability and audit (continued)

(ii) Risk management and internal control (continued)

(c) Internal Control

The Group has implemented an internal control system in accordance with an integrated internal control framework established by the COSO (Committee of Sponsoring Organizations of the Treadway Commission), which comprises five main features and principal components of internal control: the control environment, risk assessment, control activities, information and communication, and monitoring activities.

The Group has an Internal Audit Department which used a risk-based approach to derive an internal audit plan and it is approved by the Audit Committee on an annual basis to assess the adequacy, effectiveness, efficiency and reliability of internal control procedures over financial, operational and compliance activities of the Group. The results of the independent reviews together with the recommended remedial actions, in the form of internal audit reports, are submitted to the Audit Committee and management on a regular basis. Follow-up reviews are performed to ensure that all identified issues have been resolved satisfactorily.

The Head of the Internal Audit Department reports directly to the Audit Committee. During the year, the Internal Audit Department conducted reviews and reported the status of implementation of follow-up actions on control deficiencies. Relevant recommendations reported by the Internal Audit Department will be implemented by management to enhance the Group's internal control policies, procedures and practices, and to resolve material internal control deficiencies in a timely manner.

The Group has also developed an Inside Information Disclosure Policy and internal controls for the handling and dissemination of inside information to ensure consistent and timely disclosure, and fulfilment of the Group's disclosure obligations. The Group has also established and implemented procedures to guide its staff on how to report, escalate and handle inside information, and strictly prohibit them from any unauthorized use of inside information.

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(C) Accountability and audit (continued)

(ii) Risk management and internal control (continued)

(d) Review of Systems Effectiveness

Through the Audit Committee, the Board had conducted an annual review of the effectiveness and adequacy of the risk management and internal control systems by reviewing the work performed by the Internal Audit Department and the controls self-assessment on key business processes performed by management for the year ended 31 March 2021. The review covered all material controls, including financial, operational and compliance controls, and risk management functions. The scope and quality of ongoing monitoring of risks and the internal control systems have been assessed. The changes in the nature and extent of significant risks faced by the Group and response plans have been evaluated. The Board considered that the risk management and internal control systems are functioning effectively and adequately.

During the review, the Board also assessed and was satisfied with the adequacy of the resources, staff qualification and experience, training programmes and budget of the Group's accounting, financial reporting and internal audit functions. Qualified personnel throughout the Group maintains and monitors these internal control procedures on an ongoing basis.

The Board is satisfied that the Group has fully complied with the code provisions C.2 on risk management and internal control set out in the CG code as set forth in the Appendix 14 of the Listing Rules for the year ended 31 March 2021.

(iii) Audit Committee

An Audit Committee was established by the Company with clear terms of reference to review and supervise the financial reporting process, and the risk management and internal control of the Group. The Audit Committee comprises three Independent Non-Executive Directors, Mr. Abraham Shek, Mr. Fong and Mr. Yau. The committee held four meetings during the year to discuss the relationship with the external auditor, to review the consolidated interim financial information for the six months ended 30 September 2020 and the consolidated annual financial statements for the year ended 31 March 2021 of the Group, and to evaluate the risk management and internal control systems of the Group.

The attendance record of each committee member is as follows:

Name	No. of meetings attended/held
Mr. Abraham Shek*	4/4
Mr. Fong	4/4
Mr. Yau	4/4

* Chairman of the Audit Committee

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(C) Accountability and audit (continued)

(iv) Auditor's remuneration

During the year, the remuneration paid or payable to the principal auditor, PricewaterhouseCoopers, is set out as follows:

Services rendered	HK\$'000
Audit and audit related services	4,520
Non-audit services	2,580
	7,100

(D) Delegation by the Board

(i) Board Committees

The Company has established four committees, namely Audit Committee, Nomination Committee, Remuneration Committee and Corporate Governance Committee (the "CG Committee"). These committees were formed with specific clear written terms of reference which deal clearly with the committees' authorities and duties.

(ii) Management function

The Board has determined which matters are to be retained by the full Board sanction and which matters are to be delegated to the executive management. The executive management has been given clear terms of reference, in particular, circumstances where the executive management should report to and obtain prior approval from the Board. All delegations to executive management are reviewed periodically to ensure that they remain appropriate.

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(E) Corporate Governance

The Board delegated the corporate governance functions to the CG Committee which was established with clear terms of reference and is responsible for developing and reviewing the Company's policies and practices on corporate governance. The CG Committee is also delegated the responsibility to review any potential inside information of the Group and to make recommendations to the Board for any disclosure requirement or actions required.

The CG Committee comprised four Executive Directors, Mr. Albert Chuang, Mr. Edwin Chuang, Ms. Candy Chuang and Mr. Chan Chun Man. The committee met twice during the year to review the corporate governance matters of the Company to ensure that the Company has complied with the principles and applicable code provisions of the CG Code.

The attendance record of each committee member is as follows:

Name	No. of meetings attended/held
Mr. Albert Chuang*	2/2
Mr. Edwin Chuang	2/2
Ms. Candy Chuang	2/2
Mr. Chan Chun Man	2/2

* *Chairman of the CG Committee*

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(F) Communication with shareholders

The Company has established a shareholders communication policy with the objectives of enabling its shareholders to exercise their rights in an informed manner and to allow the shareholders and the investment communities to engage actively with the Company. The Board has the responsibility to review the policy regularly to ensure its effectiveness. A summary of the policy is set out below:

(i) General meetings

The Board regards annual general meeting as the principal opportunity to meet the shareholders of the Company. All Directors attended the 2020 annual general meeting of the Company (the "2020 AGM") to answer questions raised by the shareholders.

The attendance record of each of the current Directors in the 2020 AGM is as follows:

Name	Position	Attendance
Mr. Albert Chuang	Chairman and Managing Director	Yes
Mr. Richard Hung	Vice Chairman	Yes
Mr. Edwin Chuang	Deputy Managing Director	Yes
Miss Ann Li (appointed on 5 May 2020)	Executive Director	Yes
Ms. Candy Chuang	Executive Director	Yes
Mr. Geoffrey Chuang	Executive Director	Yes
Mr. Chan Chun Man	Executive Director	Yes
Mr. Abraham Shek	Independent Non-Executive Director	Yes
Mr. Fong	Independent Non-Executive Director	Yes
Mr. Yau	Independent Non-Executive Director	Yes
Mr. David Chu	Independent Non-Executive Director	Yes
Mr. Tony Tse	Independent Non-Executive Director	Yes

A special general meeting of the Company (the "2021 SGM") was held on 13 April 2021 to approve a transaction of the Group. All Directors attended the 2021 SGM. Owing to the pandemic of Covid-19, six Directors attended the 2021 SGM through dial-in arrangements.

(ii) Significant issues

The Company has ensured that any significant issue to be dealt with in general meetings had been proposed as a separate resolution.

(iii) Voting by poll

Pursuant to Rule 13.39(4) of the Listing Rules, votes of shareholders in all general meetings of the Company have been taken by poll and results of the poll have been announced in accordance with the procedures prescribed under Rule 13.39(5) of the Listing Rules.

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(F) Communication with shareholders (continued)

(iv) Corporate documents available in the websites of the Company and the Stock Exchange

The Company has placed on the websites of the Company and the Stock Exchange the announcements, circulars, annual/interim reports, notices of general meetings and other information of the Company as required by the Listing Rules.

(v) Shareholders' enquiries

Shareholders of the Company may direct their questions about their shareholdings to the Company's share registrar and all other questions to the Board.

(G) Shareholders' rights

(i) Convening a special general meeting

Pursuant to Bye-law no. 58 of the Company, shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the secretary of the Company, to require a special general meeting ("SGM") to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within two months after the deposit of such requisition. If within twenty-one (21) days of such deposit the Board fails to proceed to convene such meeting, the requisitionists, or any of them representing more than one half of the total voting rights of all of them, may themselves convene a meeting, but any meeting so convened shall not be held after the expiration of three months from the said date. The written requisition must state the purposes of the general meeting and is signed by the shareholder(s) concerned and may consist of several documents in like form, each signed by one or more of those shareholders.

If the requisition is in order, the secretary of the Company will ask the Board to convene a SGM by serving sufficient notice in accordance with the statutory requirements to all the shareholders. On the contrary, if the requisition is invalid, the shareholders concerned will be advised of this outcome and accordingly, a SGM will not be convened as requested.

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(G) Shareholders' rights (continued)

(ii) Enquiries to the Board

Shareholders of the Company will have the opportunity to ask questions to the Board in general meetings. Shareholders of the Company may also make enquiries to the Board at their discretion. Such enquiries shall be made in writing directed to "The Board of Directors, Chuang's Consortium International Limited" by one of the following means:

- By mail to : 25th Floor, Alexandra House, 18 Chater Road, Central, Hong Kong
- By email to : consortium-board@chuangs.com.hk
- By facsimile to : (852) 2810 6213

The Board will respond promptly to proper enquiries raised by the shareholders.

(iii) Putting forward proposals at shareholders' meetings

(a) Shareholders may put forward proposals relating to the election of Directors in general meetings as follows:

- Pursuant to Bye-law no. 89 of the Company, a shareholder or shareholders (not being the person to be proposed) who holds or collectively hold not less than 5% in nominal value of the issued shares of any class of the Company may propose a person for election as a Director at any general meeting of the Company by giving the secretary of the Company a notice in writing:
 - of his/their intention to propose such person for election; and
 - signed by the person to be proposed of his willingness to be elected.
- Any notice given for such proposal must include such person's information as may from time to time be required to be disclosed under Rule 13.51(2) of the Listing Rules in the event that such person is elected as a Director or any other applicable laws, rules and regulations which the Company may be subject to. Currently, the following information are required:
 - Full name and age;
 - Positions held with the Company and other members of the Group (if any);
 - Experience including (i) other directorships held in the last three years in public companies, the securities of which are listed on any securities market in Hong Kong or overseas, and (ii) other major appointments and professional qualifications;

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(G) Shareholders' rights (continued)

(iii) Putting forward proposals at shareholders' meetings (continued)

- (a) (continued)
 - (continued)
 - Length or proposed length of service with the Company;
 - Relationships with any Directors, senior management or substantial or controlling shareholders of the Company;
 - His interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance (Cap. 571) of the laws of Hong Kong;
 - Amount of the Director's or supervisor's emoluments and the basis of determining the Director's or supervisor's emoluments and how much of these emoluments are covered by a service contract; and
 - A declaration by the nominated person stating that he is not and has not been subject to any of the events provided for under Rule 13.51(2)(h) to (w) of the Listing Rules, or if any one or more of these provisions are applicable to him, full details thereof.
 - Any notice given for this purpose shall be directed to "The secretary, Chuang's Consortium International Limited" by one of the following means:
 - By mail to : 25th Floor, Alexandra House, 18 Chater Road, Central, Hong Kong
 - By email to : chuangs@chuangs.com.hk
 - By facsimile to : (852) 2810 6213
 - Any such shareholder(s) shall be one(s) that is/are entitled to attend and vote at the meeting for which such notice is given.

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(G) Shareholders' rights (continued)

(iii) Putting forward proposals at shareholders' meetings (continued)

(a) (continued)

- The minimum length of the period, during which such notice(s) are given, shall be at least seven (7) days and that the period for lodgement of such notice(s) shall commence no earlier than the day after the despatch of the notice of the general meeting appointed for such election and end no later than seven (7) days prior to the date of such general meeting. If the notice is received less than fifteen (15) business days prior to that general meeting, the Company will need to consider adjournment of the general meeting in order to (i) assess the suitability of the proposed candidate; and (ii) publish an announcement or circulate a supplementary circular in relation to the proposal to the shareholders at least fourteen (14) clear days and not less than ten (10) business days prior to the general meeting.

- (b) Except for proposals relating to the election of Directors which should follow the procedures mentioned in (a) above, shareholders may put forward proposals at general meetings by following the requirements and procedures as set out in sections 79 and 80 of the Companies Act 1981 of Bermuda (the "Act"). Specifically, such shareholders should:

- Collectively hold not less than one-twentieth of the total voting rights of all shareholders of the Company having at the date of the requisition the right to vote at the meeting to which the requisition relates, or constitute not less than 100 shareholders.
- Submit a written request stating the resolution intended to be moved at the annual general meeting ("AGM"), or a statement of not more than 1,000 words with respect to the matter referred to in any proposed resolution or business to be dealt with at that general meeting.
- The written request/statement must be signed by such shareholders, or two more copies which between them contain the signatures of all such shareholders, and deposited at the registered office of the Company at Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda and its principal office in Hong Kong at 25th Floor, Alexandra House, 18 Chater Road, Central, Hong Kong, for the attention of the secretary of the Company:
 - In the case of a requisition requiring notice of a resolution, not less than six weeks before the meeting; and

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(G) Shareholders' rights (continued)

(iii) Putting forward proposals at shareholders' meetings (continued)

(b) (continued)

o (continued)

- In the case of any other requisition, not less than one week before the meeting, provided that if, after a copy of the requisition requiring notice of a resolution has been deposited at the registered office of the Company, an AGM is called for a date six weeks or less after the copy has been deposited, the copy though not deposited within the time required by section 80 of the Act shall be deemed to have been properly deposited for the purposes thereof.
- o If the written request is in order, the secretary will ask the Board (i) to include the resolution in the agenda for the AGM; or (ii) to circulate the statement for the general meeting, provided that the shareholder(s) concerned have deposited a sum of money reasonably determined by the Board sufficient to meet the Company's expenses in serving the notice of the resolution and/or circulating the statement submitted by the shareholder(s) concerned in accordance with the statutory requirements to all the registered shareholders. On the contrary, if the requisition is invalid or the shareholder(s) concerned have failed to deposit sufficient money to meet the Company's expenses for the said purposes, the shareholder(s) concerned will be advised of this outcome and accordingly, the proposed resolution will not be included in the agenda for the AGM; or the statement will not be circulated for the general meeting.
- o Any questions relating to putting forward proposals at shareholders' meetings should be directed in writing to "The Board of Directors, Chuang's Consortium International Limited" by one of the following means:
 - By mail to : 25th Floor, Alexandra House, 18 Chater Road, Central, Hong Kong
 - By email to : consortium-board@chuangs.com.hk
 - By facsimile to : (852) 2810 6213

Corporate Governance Report (continued)

Report on corporate governance practices (continued)

(H) Amendments to constitutional documents of the Company

No amendments had been made to the constitutional documents of the Company during the year ended 31 March 2021.

Conclusion

Except as mentioned above, the Company has complied with the code provisions of the CG Code for the year ended 31 March 2021.

On behalf of the Board of
Chuang's Consortium International Limited

Edwin Chuang Ka Fung
Deputy Managing Director

Hong Kong, 29 June 2021

The background features a light teal gradient with a white, textured, mountain-like shape. Three stylized green plants with two leaves each are positioned on the right side of the white shape. The text is centered in the lower half of the page.

Environmental, Social and Governance Report

Environmental, Social and Governance Report

About This Report

This Environmental, Social and Governance (“ESG”) report covers the Company and its subsidiaries (collectively as the “Group”) which are principally engaged in property development, investment and trading, hotel operation and management, development and operation of cemetery, manufacturing, sales and trading of goods and merchandises, securities investment and trading and money lending business.

The Group is committed to the long-term sustainability of its businesses, which is one of the key focuses of the Group’s development and growth strategy, and is committed to developing initiatives that will merit value and positive impact for the betterment of its stakeholders and of the communities within which it operates and serves. From our on-going communications with them, we are aware that they consider our property development and investment businesses as well as our hotel operation and management businesses as more relevant for ESG reporting. Therefore, this report places emphasis on the ESG achievements and challenges as well as initiatives undertaken for the financial year ended 31 March 2021 in respect of the property development and investment businesses as well as certain aspects of hotel operation and management businesses of the Group. Nevertheless, in this reporting year, we have further expanded the reporting boundary to cover the following properties: Wisma Chuang (property investment in Malaysia) and Hotel sáv (hotel operation and management in Hong Kong) (both change to a full scope reporting basis), and Fortune Wealth Memorial Park (cemetery development and operation in the People’s Republic of China (the “PRC”)).

The ESG report is prepared in accordance with the ESG Reporting Guide under Appendix 27 of the Main Board Listing Rules issued by The Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

The preparation of this ESG report adopts the following four reporting principles stated in the ESG Reporting Guide:

Materiality	Senior management conducted materiality review of ESG topics to identify ESG issues material to our business operations and stakeholders.
Quantitative	Quantitative metrics are collected and regularly monitored to review the progress and evaluate the effectiveness of our ESG initiatives.
Balance	ESG accomplishments are highlighted while areas for improvement are also drawn attention to, providing an unbiased picture of our ESG performance.
Consistency	Consistent methodologies are adopted to provide meaningful comparison of our ESG performance overtime. Any changes in data compilation and scope are disclosed.

Environmental, Social and Governance Report (continued)

Approach to Sustainability

Beyond delivering quality products and service excellence, we strive to create long-term value for our key stakeholders by keeping close communication with them and operating in a sustainable and responsible manner. While sustainability is believed to be one of the keys for the Group's development and growth strategy, we are committed to developing initiatives that will merit value and positive impact through our operations to our stakeholders. Through the implementation of ESG management systems and initiatives, we incorporate sustainability considerations in the way we grow and develop.

The Group recognizes the importance of establishing a robust governance structure to facilitate an effective management across our business operations, further ensuring compliance with applicable laws and regulations. To this end, the Group adopts a top-down approach to involve all levels of personnel in the Group in driving our sustainability visions into action. The board of Directors (the "Board") is responsible for overseeing the business and strategies of the Group, in which ESG-related risks are also assessed, to ensure important issues are dealt with according to their priorities. Day-to-day operations are managed by corresponding operation sites and departments according to the policies and management approaches set out by the Group. Senior management reviews and monitors the on-going ESG performance of the Group and reports to the Board to ensure effective ESG risk management and internal control system are in place.

Environmental, Social and Governance Report (continued)

Approach to Sustainability (continued)

Stakeholder Engagement

As we strive to create long-term value for our stakeholders, on-going communications with stakeholders is essential to understand their expectations and feedback, while identifying opportunities for continuous improvement. To maintain effective communication with our stakeholders and incorporate their feedback into our decision-making process, we conduct regular engagement exercises with different stakeholder groups through appropriate communication channels.

Stakeholder Groups	Engagement Approaches
Employees	<ul style="list-style-type: none">• Email• Internal memo• Meeting• Survey
Shareholders and investors	<ul style="list-style-type: none">• Regular announcements• Annual general meeting
Customers	<ul style="list-style-type: none">• Service hotlines• Email• Meeting
Suppliers/Contractors	<ul style="list-style-type: none">• Email• Communication at site• Meeting• Survey
Industry associations	<ul style="list-style-type: none">• Email• Meeting
Media	<ul style="list-style-type: none">• Press release• Annual general meeting• Email

Environmental, Social and Governance Report (continued)

Approach to Sustainability (continued)

Material Topics on Environmental, Social and Governance

To effectively manage ESG issues and determine appropriate management approach, we identified and analyzed ESG topics that matter most to our stakeholders and our business operations through our on-going stakeholder engagement process. The list of material ESG topics is reviewed and approved by senior management in the reporting year to ensure the relevancy and materiality to the Group. The list of material topics is summarized below and addressed in detail in this report, which is organized into two sections, namely environmental and social. Nevertheless, the Group has been taking steps to enhance the process of collecting resource consumption data so that a more comprehensive picture of the Group's ESG performance can be provided.

Material ESG Topics	Relevance to the Group
Environmental	
Air and greenhouse gas emissions	Buildings account for a significant amount of cities' electricity consumption. As a responsible business, we recognize our role in ensuring our properties and hotels are energy efficient.
Social	
Employment and labour practices	Adopting fair and lawful labour practices are key to attracting and retaining top talents and safeguarding the rights and interests of our employees.
Health and safety	Occupational health and safety of workers are of significant importance to the Group's operations, in particular to property development projects and hotel operation.
Development and training	Training and developments enhance the skills and knowledge of employees which contribute significantly to the growth and success of the Group's business.
Supply chain management	The Group's diverse business operations require collaboration with contractors and a diverse range of suppliers. Stringent supply chain management is important to maintain product and service quality across the entire supply chain.
Product responsibility	Delivering quality products and services are essential to fulfil our priorities in customer health and safety, customer satisfaction and efficient operation.
Anti-corruption	Property investment and development businesses as well as hotel operation and management businesses could subject to high risk of corruption as per some stakeholders perceived. We consider compliance to corruption-related laws to manage such risks an important part of our operation.

Environmental, Social and Governance Report (continued)

Environmental

The Group is mindful of minimizing disturbance to the environment and use of natural resources. We have established environmental protection policies that include both emissions reduction and energy saving policies in order to achieve such an objective. The Group also has a procedure in place to ensure we have an up-to-date understanding of the environmental protection regulations set out by respective environmental protection bureaus of countries in which we operate.

The Group strictly adheres to all relevant environmental laws and regulations in Hong Kong, the PRC and Malaysia, including Waste Disposal Ordinance (Cap. 354), Air Pollution Control Ordinance (Cap. 311), Water Pollution Control Ordinance (Cap. 358), Noise Control Ordinance (Cap. 400) of the laws of Hong Kong, the Environmental Protection Law of the PRC and Solid Waste and Public Cleansing Management Act 2007 (Act 672) of Malaysia, which cover regulations on controlling pollution to air, water and land during property development and construction stages. During the reporting year, the Group was not aware of any non-compliance with the environmental laws and regulations.

Emissions

Air and Greenhouse Gas ("GHG") Emissions

The Group is committed to promoting a green environment and being environmentally responsible. The Group has strict policies and procedures in place to achieve this. This includes:

- Developing and promoting the culture of an environmentally responsible company;
- Ensuring that environmental protection objectives and targets are achieved by providing adequate and appropriate resources; and
- Educating, training and encouraging employees to participate in environmental protection initiatives to cultivate a spirit of corporate social responsibility.

Environmental, Social and Governance Report (continued)

Environmental (continued)

Emissions (continued)

Air and GHG Emissions (continued)

During project planning, design and construction stages of the Group's property development projects, the Group makes reference to industry best practice in constructing green buildings wherever possible. The Group applies different sustainability considerations, such as, taken into account energy consumption and GHG emission impact, into different projects according to their locations and customers' requirements. For example, the following measures have been included in its projects:

- Seasonal wind direction is considered and applied in residential architecture design to improve natural ventilation;
- Tinted and/or insulating glass curtain walls are double glazed and made with low emissive glass to increase visibility and natural lighting which could save energy and/or reduce solar heat radiation;
- The oxide film of the surface area is used to minimize reflectivity of the glass; and
- Natural, energy efficient and automatic control light systems are installed in its buildings to reduce energy needed for lighting and to reduce overall running cost.

Moreover, during planning and design stages, the Group would ensure that its buildings can be seamlessly integrated into the neighbourhood and environment. The Group embeds its commitment to being environmentally responsible into its day-to-day business activities. For example, as part of the procurement process, the Group prioritizes the selection of greener or environmentally-friendly materials and products in order to minimize its carbon footprint. Some of the factors considered include:

- Use of materials and products with high reusability and proportion of recycled content;
- Business conduct which fosters the sustainable use of the earth's resources by minimizing waste and mitigating any adverse environmental impacts; and
- Use of "greener" alternatives and adoption of, or investment in, energy efficient practices and technologies.

The Group also encourages employees to participate in environmental protection initiatives. For example, the Group tries to reduce energy use and GHG emissions by adopting energy efficient technologies and by switching off lights, computers and copying machines whenever they are not required after work. Moreover, to avoid excessive use of electricity at Hotel sáv, we tend to allocate hotel guests to designated floors and switch off the air conditioners and dim the lights on unoccupied floors.

Environmental, Social and Governance Report (continued)

Environmental (continued)

Emissions (continued)

Waste Management

For hazardous waste, we understand the importance of minimizing waste and mitigating any adverse environmental impacts; and recognize the benefits of doing so. Hence, we consider environmental responsibility throughout the procurement process. While paper and other office materials are our major non-hazardous waste sources, we implemented waste-reduction measures ranging from using double-sided printing, issuing memos in electronic form across offices; collecting and recycling used ink cartridges.

Use of Resources

The Group strives to drive sustainable business growth through effective and efficient utilization of the resources, including energy, water and other raw materials. This objective is made aware of across our management and staffs, and a number of "green office practices" have been implemented.

Eco-friendly measures are being introduced to a substantial portfolio of properties that the Group managed. Such measures include but not limited to the reduction in the use of paper. Examples on how we reduce the use of paper include closely monitoring total amount of paper printed by every employee, enforcing the use of recycled paper and use of electronic memo across offices. In addition, Wisma Chuang has installed a smart gadget on the wash basins of all restrooms in the property and adopted ticketless parking solution to reduce excessive use of water and paper respectively. Furthermore, for the Group's hotel operation and management businesses, LED lighting in corridors of guest floors are motion sensitive. Moreover, guests are invited to join the ECO package and are rewarded with a gift if they are willing to reduce the frequency of towel change. Apart from basic amenities, certain items such as, combs, would be available only on request.

To further reduce the negative environmental impacts associated with our businesses, our cemetery operation is taking steps to reduce waste generation. We actively encouraged visitors to minimize waste disposal such as those respective offerings while honouring and commemorating the ancestors.

Environmental, Social and Governance Report (continued)

Social

Employment and Labour Practices

The Group is an equal opportunity employer, offering equal employment and advancement opportunities to all candidates and employees as well as implementing fair and consistent human resource policies and programmes in relation to recruitment, compensation and dismissal, promotion, working hours, resting periods, equal opportunity, diversity and anti-discrimination. We adhere to all applicable labour laws and regulations including the Employment Ordinance (Cap. 57) and anti-discrimination legislation of the laws of Hong Kong, the Labour Law and the Labour Contract Law of the PRC, and the relevant employment laws in Malaysia¹.

As of 31 March 2021, the Group had 342 employees in total under the reporting boundary, including 200 employees in Hong Kong, 112 in the PRC, and 30 in other regions. The Group believes that its human resource is the most valuable asset because it recognizes that it is the people that delivers business growth and success. The Group is committed to retaining and empowering talent through various measures. The Group believes that continued workforce satisfaction is critical in order to achieve sustained outstanding business outcomes. As a measure of this, the Group is passionately committed to providing a safe and healthy working environment for all employees and site staff.

As part of its core strategy to create an open and harmonious workplace, the Group seeks to provide its employees with the most competitive compensation and benefits. These include:

- Entitlement to paid marriage leave and paid leaves beyond those required by the law including compassionate leave;
- Financial allowance for external training, as well as entitlement to training leave for eligible employees to pursue their learning and development;
- Depending on individual circumstances, employees are allowed to leave their workplace early to attend to personal matters;
- Early retirement schemes for eligible employees; and
- Other privileges, including birthday leave and discounts on accommodation at hotels of the Group.

¹ The major employment regulations in Malaysia include Employment Act 1955, Minimum Wages Order, Children and Young Persons (Employment) Act 1966, Employment Regulations 2010, Industrial Relations Act 1967, Employees Provident Fund Act 1991, Employees' Social Security Act 1969 and Employment Insurance System 2017.

Environmental, Social and Governance Report (continued)

Social (continued)

Employment and Labour Practices (continued)

To maintain a strong and diverse workforce, the Group continues to nurture its employees through its retention policy:

- **Excellent culture:** The Group advocates an open and trusting working relationship amongst its employees.
- **Competitive package:** The Group offers full-time employees compensation such as discretionary bonus, double pay, contributory provident fund, share options and medical insurance to employees and their family members.
- **Emotional care:** The Group understands the importance of family values and culture and encourages celebration of international and national holidays and events such as Chinese New Year, Dragon Boat Festival, Mid-Autumn Festival and Christmas, and complement these festivities with gift packages to the staff, lunch gatherings and early leave.
- **Employee referral programme:** The Group uses various recruitment channels to attract and retain talents. It launched an employee referral programme to encourage its employees to refer talents to the Group to maintain its culture and would provide employee referral rewards for the successful cases.

Furthermore, the Group emphasizes in building employee engagement, striving to enrich both their work and personal lives. Various kinds of activities ranging from movie nights, yoga classes to bread-spread-making classes were regularly organized for employees for enjoyment and relaxation and promoting teambuilding and bonding. The Group dismisses employees and compensates them in accordance with the relevant laws and regulations including the Employees' Compensation Ordinance (Cap. 282) and Minimum Wage Ordinance (Cap. 608) of the laws of Hong Kong, the Labour Law and the Labour Contract Law of the PRC, and the Minimum Wages Order of Malaysia.

Environmental, Social and Governance Report (continued)

Social (continued)

Health and Safety

The Group is committed to providing a safe and secure workplace for employees, contractors and site staff across its entire operations. With its core businesses in property development and hotel management, safety at construction sites and hotels is of utmost importance. We adhere to all applicable laws and regulations including the Occupational Safety and Health Ordinance (Cap. 509) of the laws of Hong Kong, the Labour Law of the PRC, Production Safety Law of the PRC, Law of the PRC on the Prevention and Control of Occupational Diseases and Occupational Safety and Health Act 1994 of Malaysia.

To achieve this, the Group has adopted a number of health and safety initiatives and requirements, including:

- Fulfilment of all relevant and applicable legal obligations;
- Systematic framework for identifying and reviewing safety responsibilities;
- Management of the health and safety risks arising from work activities;
- Communication of relevant policies and procedures to employees and other stakeholders as appropriate;
- Adequate and sufficient personal protective equipment and tools required for the job;
- Adequate training and motivation of team members to observe health and safety preventive measures at workplace;
- Communication of applicable health and safety requirements to employees and contractors;
- Regular fire drills and emergency evacuation simulations in place to prepare employees for handling real emergencies;
- Health related books as gifts to employees to encourage office exercise;
- Corporate flu vaccination programme offered on a free of charge basis to employees to promote a safe and healthy workplace;
- Provision of Occupational Health and Safety (“OHS”) orientation for new joiners before taking on their job duty in hotel operation and management; and
- Continuous improvement of corporate policies, procedures, programmes and work performance.

Environmental, Social and Governance Report (continued)

Social (continued)

Health and Safety (continued)

During the outbreak of Covid-19, the Group has implemented additional measures to safeguard the health and safety of our employees, including:

- Purchase of multiple air purifiers to improve the workplace air quality;
- Additional recruitment of cleaning staff and increased frequency of cleaning and disinfection;
- Hiring a professional disinfection company for regular deep cleaning of office; and
- Provision of epidemic prevention supplies to employees in a timely manner and supply of full set of protective equipments for employees performing higher-risk duties.

Development and Training

The Group believes that the development of employees and enhancement of their skills and knowledge will contribute significantly to the growth and success of the business. As such, the Group is committed to developing and implementing a number of comprehensive training programmes for its people. These programmes seek to advance the employees' professional development based on identified areas of growth, while ensuring that the credibility of the Group's workforce meets current business needs. The Group's commitment to this is demonstrated through the following programmes:

- On boarding programme – this programme seeks to enable employees, especially new hires to learn and understand about the mission, vision, values and service culture of the Group;
- Compliance programme – this programme is designed for all staff, such as anti-corruption training in order to avoid bribery, extortion and fraud activities;
- Operations and job skills programme – the aim of this programme is to develop employees to obtain the essential skills and competencies required for their jobs. In addition to participation in on-the-job training programmes, employees are also encouraged to attend external seminars and workshops to keep themselves on the cutting edge of the industry development; and

Environmental, Social and Governance Report (continued)

Social (continued)

Development and Training (continued)

- Manager and leadership programme – this includes the accelerated development programme and leader programme, which assists employees in creating personal management plans to progress their careers and achieve higher levels of responsibility. For the directors of the Group, they are offered in various programme for continuous development to constantly enhance their skills and knowledge in leading the Group. With an emphasis on developing the directors' understanding of their roles, functions and duties, their contribution to the Group can be assured to be informed and relevant.

Through these programmes, the Group ensures that all employees receive full support in their development and progress in the Group. These initiatives differentiate the Group from other competitive business to attract, retain, and prepare the workforce for greater personal and organizational success while achieving employee satisfaction and gratification.

Labour Standards

The Group is against and prohibits the employment of child and forced labour and strictly adheres with applicable laws and regulations. The human resources department of the Group would examine the identification documents of the applicants to make sure that they are qualified as lawful hiring.

Supply Chain Management

The Group has a diverse range of supply chain relationships. The Group recognizes the critical role supply chain management plays in running an efficient business operation and to provide quality services in accordance with the highest ethical, social and environmental standards. The Group is committed to being a responsible corporation to include a good management of its suppliers so as to maintain the high standard of products delivered to its customers.

The Group is committed to developing initiatives to manage environmental and social risks of the supply chain. This includes the implementation of strict standards and policies to select and provide services, adhering to and exceeding where practicable, all relevant legal obligations and codes of practice ensuring that, where possible:

- Minimal to naught adverse impact on the environment; and
- Prevention of pollution, reduction of waste production and efficient utilization of resources.

Environmental, Social and Governance Report (continued)

Social (continued)

Supply Chain Management (continued)

Embedded within its supplier selection process, the Group considers the following key aspects:

- The environmental values and commitments of suppliers;
- The environmental certification and memberships of suppliers;
- Supplier's compliance with international environmental laws and regulations; and
- Supplier's commitment to meeting the Group's environmental specification.

The Group remains in close contact with its suppliers, monitoring their performance to ensure alignment with its commitments.

Product Responsibility

As part of the Group's operating practices, we employ group-wide quality assurance procedures to protect the health and safety of its employees, contractors and customers while providing high quality products and services.

These are strictly imposed across all business operations, employees and third parties under the Group. For example, to ensure high quality service delivery and performance, all new employees must undergo:

- Induction training which instils the mission and vision of the Group;
- Training in relation to proper product knowledge and customer service standards;
- Buddy training in order to identify areas for improvement of the new team member; and
- Refresher and additional training to develop in areas of improvement.

Environmental, Social and Governance Report (continued)

Social (continued)

Product Responsibility (continued)

In light of Covid-19, we have carried out a wide array of measures at our properties and hotels to safeguard the health and safety of our employees and customers in Hong Kong, the PRC and Malaysia. These include but not limited to:

- Conduct temperature checks at the entrance of buildings/offices/property sites/hotels;
- Require visitors of buildings to fill in personal details on a website for contact tracing purpose;
- Provide alcohol-based hand sanitizers at the entrance of buildings/offices/property sites/hotels;
- Regularly clean and disinfect space at buildings/offices/property sites/hotels;
- Demand building users and visitors to wear face masks and perform personal hand hygiene at our buildings/offices/property sites/hotels;
- Assign designated lifts to building floors with medical clinics to minimize contact with visitors and those who may have potentially contacted the disease;
- Divide the elevators in buildings into four squares to limit four people per elevator;
- Ask for compulsory registration and health declaration from hotel guests to ensure they are not living in the buildings with confirmed or probable cases of Covid-19;
- Request identification and declaration of relevant travel history from contractors upon the arrival to the hotels; and
- Enhance cleaning and disinfection of building premises and hotels including common areas.

The Group commits to providing high quality products and services to customers. The Group keeps good relationships and maintains effective communication mechanisms with its customers. This is to ensure that the Group is well aware of all customers' requirements or feedbacks on a timely basis and provide high quality services to its customers.

The Group believes that providing accurate and complete information about its products and services is vital for customers to make informed decisions. To ensure compliance with the Residential Properties (First-hand Sales) Ordinance (Cap. 621) of the laws of Hong Kong, the Law of the PRC on Protection of Consumer Rights and Interests, and Standards of Malaysia Act 1996 (Act 549) of Malaysia, products are required to be labelled and advertised with due care for the sake of customer interest.

Environmental, Social and Governance Report (continued)

Social (continued)

Product Responsibility (continued)

The Group pays high attention to privacy, protecting the data of its customers, staff and potential recruits. All job applicants had agreed to the personal information collection statement, while the data the Group collected from all employees would not be released to any third party without the prior consent from the employees. All customers' and employees' data is protected by the Personal Data (Privacy) Ordinance (Cap. 486) of the laws of Hong Kong, whereas in the other countries the Group followed all relevant local and national regulations. Well-established procedures and training programmes are in place to guide employees on how to handle customer personal information.

Anti-corruption

The Group embraces and enforces rules, regulations and procedures in accordance with the Group's code of business conduct to ensure that the business is conducted in full compliance with all applicable laws and regulations including the Prevention of Bribery Ordinance (Cap. 201) of the laws of Hong Kong, Unfair Competition Law of the PRC, the Criminal Law of the PRC, the Anti-Money Laundering, Anti-Terrorism Financing and Proceeds of Unlawful Activities Act 2001 and the Malaysian Anti-Corruption Commission (Amendment) Act 2018 of Malaysia. In recognition of the importance of anti-corruption, a 'Code of Conduct' which includes strict standards and policies, are in place to prevent bribery, corruption, extortion, money laundering and fraud. These standards and practice expectations are imposed on all employees, contracted independent third parties, as well as the Group's business partners. Training on relevant laws and regulations is also provided to directors and senior management in an ongoing basis.

The Group has maintained a whistle-blowing system to allow whistle-blowers to disclose information in relation to any misconduct, malpractice or irregularity through a confidential reporting channel. All reported cases would be investigated in a fair and proper manner by the Audit Committee of the Company. The Audit Committee classifies the reported cases according to their nature and reports the cases directly to the Board on a regular basis.

Environmental, Social and Governance Report (continued)

Community

Community Investments

The Group advocates the philosophy of “what is taken from the community is to be used for the good of the community”. It continuously aims to incorporate this idea as part of its business strategy in helping to meet the needs of society.

The Group brought back to the society through making donations in cash to different non-profit making organizations. During the reporting year, the Group had contributed charitable donations and sponsorships amounting to approximately HK\$5,027,000. This amount was used to sponsor organizations and institutions that support the needy.

Staff members are encouraged to play an active role in charity projects, organized either by the Group or other organizations. The Group is dedicated to fostering volunteerism as part of its corporate culture of giving back to the community. The Group supported the “Love Teeth Day” organized by The Community Chest of Hong Kong as Group event and helped to raise funds to support the needy.

In 2020, the Group continued to engage in a range of community initiatives and create positive impacts in our society. To deliver our love and care to the elderly in Hong Kong, Hotel sáv has collaborated with Whampoa Resident Association to organize a programme – “Love The Community • Charity Breakfast Week”. Under this programme, we have provided breakfast buffet coupons for 200 elderlies, helping them to maintain a healthy eating habits and lifestyle during Covid-19. In terms of monetary donation, Hotel sáv has introduced a Furry Tale Dogcation Suite Package in December 2020, where part of the room proceeds will be donated to The Society for the Prevention of Cruelty to Animals (“SPCA”) to show our support to animal welfare. Regarding the promotion of social inclusion, a donation box is placed in the front office counter of Hotel sáv to raise money for the Rehabilitation Alliance Hong Kong, aiming to providing more assistance to the socially disadvantaged groups.

Environmental, Social and Governance Report (continued)

Performance Data Summary

Environmental Performance ²	Unit	2021	2020
Air Emissions³			
NOx Emissions	kg	54.21	72.27
SOx Emissions	kg	8.07	1.10
PM Emissions	kg	2.58	4.46
Greenhouse gas (GHG) emissions⁴			
Direct GHG emissions (Scope 1)	tonnes CO ₂ e	329	486
Indirect GHG emissions (Scope 2)	tonnes CO ₂ e	3,533	1,837
Total GHG emissions (Scope 1 and 2)	tonnes CO ₂ e	3,862	2,323
Total GHG emissions per GFA m ²	kg CO ₂ e/m ²	23.93	62.96 ⁵
Energy consumption			
Electricity purchased	kWh	7,278,019	3,326,498
Unleaded petrol consumption for vehicle ⁶	kWh	819,447	697,604
Towngas consumption	GJ	1,693	–
Total energy consumption	kWh	8,567,746	4,024,102
Total energy consumption per GFA m ²	kWh/m ²	53.09	109.10 ⁵
Resource consumption			
Total paper consumption	kg	6,465	4,607
Total non-hazardous waste produced ⁷	tonnes	96.89	–
Total water consumption ⁸	m ³	25,855	23,479
Total water consumption per GFA m ²	m ³ /m ²	0.16	0.64 ⁵

² Reporting boundary covers environmental activities in offices and employee dormitories (if any) in Hong Kong, Xiamen, Panyu, Anshan, Changsha, Dongguan, Beijing, Chengdu, Shenzhen in the PRC, common areas of Chuang's Tower, Chuang's London Plaza and Posco Building in Hong Kong. In addition, Hotel sáv in Hong Kong, Wisma Chuang in Malaysia (both on a full scope reporting basis), and Fortune Wealth Memorial Park in the PRC were newly added this year.

³ It refers to air emissions from vehicles and towngas calculated with reference to How to Prepare an ESG Report Appendix 2: Reporting guidance on Environmental KPIs, published by the Stock Exchange.

⁴ Direct GHG emissions (Scope 1) refers to the emissions from combustion of unleaded petrol for vehicles and the towngas consumed in Hotel sáv in Hong Kong. Indirect GHG emissions (Scope 2) refers to emissions derived from the purchase of electricity and the towngas consumed in Hotel sáv in Hong Kong. The GHG emissions calculation method and emission factors for Scope 1 emissions are with reference to "Guideline to Account for and Report on Greenhouse Gas Emissions and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong", and that with emission factors of Scope 2 emissions are taken from the data released by CLP Power Hong Kong Limited, The Hongkong Electric Company Limited, the "Average Carbon Dioxide Emission Factors of Regional Power Grids in China for 2011 and 2012" (《2011年和2012年中國區域電網平均二氧化碳排放因子》).

⁵ Data for the financial year ended 31 March 2020 were restated after data review.

⁶ Conversion factors for unleaded petrol: 9.296 kWh/litre.

⁷ The data of the total non-hazardous waste produced only included the scope of Hotel sáv in Hong Kong for 2021. Other operations within the reporting boundary generated insignificant quantity of non-hazardous waste during the reporting years.

⁸ Hong Kong SAR Government services are affected by Covid-19 pandemic, and thus the Group has not received all actual water consumption reports of the entire reporting year for the Hong Kong business operations as of the reporting date prior to the publication of this ESG Report. Quantity of water consumed since January 2021 is therefore estimated based on the average consumption of last year.

Environmental, Social and Governance Report (continued)

Performance Data Summary (continued)

Social performance ⁹	Unit	2021	2020
Employee profile (as of 31 March 2021/2020)			
Total workforce	no. of people	342	334
<i>Total workforce by employee category</i>			
Senior management	no. of people	22	23
Middle management	no. of people	64	74
General staff	no. of people	256	237
<i>Total workforce by gender</i>			
Male	no. of people	216	207
Female	no. of people	126	127
<i>Total workforce by age group</i>			
30 or under	no. of people	32	29
31–50	no. of people	210	220
Above 51	no. of people	100	85
<i>Total workforce by geographic region</i>			
Hong Kong	no. of people	200	222
The PRC	no. of people	112	79
Other regions	no. of people	30	33
<i>Employee turnover rate by gender</i>			
Male	percentage	30%	–
Female	percentage	31%	–
<i>Employee turnover rate by age group</i>			
30 or under	percentage	51%	–
31–50	percentage	31%	–
Above 51	percentage	23%	–
<i>Employee turnover rate by geographical region</i>			
Hong Kong	percentage	29%	–
The PRC	percentage	30%	–
Other regions	percentage	44%	–

⁹ Reporting boundary covers employees directly employed by the Group limited to those engaging in property development, investment and management, hotel operation and management businesses, and cemetery operation businesses across Hong Kong, the PRC and overseas. Compared to the reporting scope in 2020, Wisma Chuang in Malaysia and Hotel sáv in Hong Kong (both on a full scope reporting basis), and Fortune Wealth Memorial Park in the PRC were newly added in 2021.

Environmental, Social and Governance Report (continued)

Performance Data Summary (continued)

Social performance ⁹	Unit	2021	2020
Occupational health and safety			
Total number of work-related fatalities	no. of people	0	0
Work related injury cases	no. of cases	1	4
Lost days due to work injury	days	74	28
Development and training			
<i>Average training hours</i>			
Total training hours	hours	267	437
Average training hours	hours	1	1
<i>Average training hours per employee by gender</i>			
Male	hours	1	2
Female	hours	0.2	1
<i>Average training hours per employee by employee category</i>			
Senior management	hours	1	1
Middle management	hours	1	2
General staff	hours	1	1
<i>Percentage of employees trained by gender</i>			
Male	percentage	78%	–
Female	percentage	22%	–
<i>Percentage of employees trained by employee category</i>			
Senior management	percentage	20%	–
Middle management	percentage	16%	–
General staff	percentage	64%	–
Community investments			
Total amount of cash donations	HK\$	5,027,000	3,366,000

Environmental, Social and Governance Report (continued)

References to the Stock Exchange ESG Reporting Guide

Subject Areas, Aspects, General Disclosures and KPIs	Reference/Remarks
A. Environmental	
<i>Aspect A1: Emission</i>	
General Disclosure	Environmental Emissions
KPI A1.1 The types of emissions and respective emissions data.	Performance Data Summary
KPI A1.2 Greenhouse gas emissions in total (in tonnes) and, where appropriate, intensity.	Performance Data Summary
KPI A1.3 Total hazardous waste produced (in tonnes) and, where appropriate, intensity.	Operations within the reporting boundary did not generate significant quantity of hazardous waste during the reporting year.
KPI A1.4 Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity.	Performance Data Summary
KPI A1.5 Description of measures to mitigate emissions and results achieved.	Emissions
KPI A1.6 Description of how hazardous and non-hazardous wastes are handled, reduction initiatives and results achieved.	Emissions
<i>Aspect A2: Use of Resources</i>	
General Disclosure	Environmental Use of Resources
KPI A2.1 Directed and/or indirect energy consumption by type in total (kWh in '000s) and intensity.	Performance Data Summary
KPI A2.2 Water consumption in total and intensity.	Performance Data Summary
KPI A2.3 Description of energy use efficiency initiatives and results achieved.	Use of Resources
KPI A2.4 Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency initiatives and results achieved.	Not disclosed. Water sourcing issues are not encountered in operations, hence is not material to the Group.
KPI A2.5 Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.	Not disclosed. Operations within the reporting boundary do not use packaging material for finished products.

Environmental, Social and Governance Report (continued)

References to the Stock Exchange ESG Reporting Guide (continued)

Subject Areas, Aspects, General Disclosures and KPIs	Reference/Remarks
A. Environmental (continued)	
<i>Aspect A3: The Environment and Natural Resources</i>	
General Disclosure	Not disclosed. Operations within the reporting
KPI A3.1 Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	boundary, in particular the property development businesses, has no significant impact on natural ecosystems.
B. Social	
Employment and Labour Practices	
<i>Aspect B1: Employment</i>	
General Disclosure	Employment and Labour Practices
KPI B1.1 Total workforce by gender, employment type, age group and geographical region.	Performance Data Summary
KPI B1.2 Employee turnover rate by gender, age group and geographical region.	Performance Data Summary
<i>Aspect B2: Health and Safety</i>	
General Disclosure	Health and Safety
KPI B2.1 Number and rate of work-related fatalities.	Performance Data Summary
KPI B2.2 Lost days due to work injury.	Performance Data Summary
KPI B2.3 Description of occupational health and safety measures adopted, how they are implemented and monitored.	Health and Safety
<i>Aspect B3: Development and Training</i>	
General Disclosure	Development and Training
KPI B3.1 The percentage of employees trained by gender and employee category.	Performance Data Summary
KPI B3.2 The average training hours completed per employee by gender and employee category.	Performance Data Summary

Environmental, Social and Governance Report (continued)

References to the Stock Exchange ESG Reporting Guide (continued)

Subject Areas, Aspects, General Disclosures and KPIs	Reference/Remarks
B. Social (continued)	
Employment and Labour Practices (continued)	
<i>Aspect B4: Labour Standards</i>	
General Disclosure	Employment and Labour Practices, Labour Standards
KPI B4.1 Description of measures to review employment practices to avoid child and forced labour.	Employment and Labour Practices, Labour Standards
KPI B4.2 Description of steps taken to eliminate such practices when discovered.	Employment and Labour Practices, Labour Standards
Operating Practices	
<i>Aspect B5: Supply Chain Management</i>	
General Disclosure	Supply Chain Management
KPI B5.1 Number of suppliers by geographical region.	All major suppliers for operations within the reporting boundary are based in Hong Kong, the PRC and Malaysia.
KPI B5.2 Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, how they are implemented and monitored.	Supply Chain Management
<i>Aspect B6: Product Responsibility</i>	
General Disclosure	Product Responsibility
KPI B6.1 Percentage of total products sold or shipped subject to recalls for safety and health reasons.	This indicator is not applicable to the operations within the reporting boundary. No physical goods were produced under the reported business segments.
KPI B6.2 Number of products and services related complaints received and how they are dealt with.	No critical products and service-related complaints were received within the reporting year.
KPI B6.3 Description of practices relating to observing and protecting intellectual property rights.	Intellectual property rights are not considered a material topic to the operations within the reporting boundary.
KPI B6.4 Description of quality assurance process and recall procedures.	Product Responsibility
KPI B6.5 Description of consumer data protection and privacy policies, how they are implemented and monitored.	Product Responsibility

Environmental, Social and Governance Report (continued)

References to the Stock Exchange ESG Reporting Guide (continued)

Subject Areas, Aspects, General Disclosures and KPIs	Reference/Remarks
B. Social (continued)	
Operating Practices (continued)	
<i>Aspect B7: Anti-corruption</i>	
General Disclosure	Anti-Corruption
KPI B7.1 Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.	There were no cases regarding corrupt practices brought against the Group during the reporting year.
KPI B7.2 Description of preventive measures and whistle-blowing procedures, how they are implemented and monitored.	Anti-Corruption
Community	
<i>Aspect B8: Community Investment</i>	
General Disclosure	Community Investments
KPI B8.1 Focus areas of contribution.	Community Investments
KPI B8.2 Resources contributed to the focus area.	Performance Data Summary

On behalf of the Board of
Chuang's Consortium International Limited

Edwin Chuang Ka Fung
Deputy Managing Director

Hong Kong, 29 June 2021



Report of the Directors

Report of the Directors

The board of Directors (the “Board”) presents the report of the Directors together with the audited consolidated financial statements of the Company and its subsidiaries (collectively as the “Group”) for the year ended 31 March 2021.

Business review

The review of the business of the Group during the year including discussion of the principal risks and uncertainties facing the Group, particulars of important events affecting the Group that have occurred during and subsequent to the year ended 31 March 2021, and an indication of likely future developments in the Group’s business are provided in the Chairman’s Statement as set out on pages 2 to 57 of this report. Financial risks of the Group are shown in note 3 to the consolidated financial statements. The key financial and business performance indicators of the Group included revenues, gross profit, profit/loss attributable to equity holders of the Company, shareholders’ funds, net debt to equity ratio and segment information. Details of these indicators are provided in the Chairman’s Statement and Summary of Financial Information as set out on pages 2 to 57 and page 244 of this report respectively, and note 6 to the consolidated financial statements.

In addition, discussions on the Group’s environmental policies and performance and the key relationships with its employees, customers, suppliers and others that have significant impact on the Group are provided in the Environmental, Social and Governance Report as set out on pages 92 to 115 of this report.

On 29 June 2021, subsequent to the announcement of results, the Company and its wholly-owned subsidiaries entered into a conditional sale and purchase agreement with Chuang’s China Investments Limited (“Chuang’s China”) and its wholly-owned subsidiary to sell the entire equity interests in the companies that hold Posco Building in Cheung Sha Wan and Nos. 16–20 Gage Street in Central respectively at a maximum aggregate net consideration of approximately HK\$586 million (subject to adjustments) (the “Proposed Transaction”). The consideration of the Proposed Transaction will be satisfied entirely by way of allotment and issue of consideration shares of Chuang’s China to the Company at the agreed issue price of HK\$0.55 per share. It is expected that not more than 1,065,454,545 shares will be issued and the Company’s holding in Chuang’s China will be increased from about 60.71% to a maximum of about 72.97%. The Proposed Transaction was announced by Chuang’s China and the Company on 29 June 2021, and it is subject to the approval by the independent shareholders of Chuang’s China in its special general meeting.

Principal activities and geographical analysis of operations

The principal activity of the Company is investment holding and those of its principal subsidiaries are set out in note 42 to the consolidated financial statements.

Analysis of the performance by the Group for the year by business lines and geographical segments is set out in note 6 to the consolidated financial statements.

Results and appropriations

The consolidated results of the Group for the year are set out in the consolidated income statement on page 138.

Report of the Directors (continued)

Results and appropriations (continued)

As regards payment of dividend, it is the policy of the Group to pay a recurrent and steady dividend to its shareholders. After taking into account the need to maintain sufficient financial resources for the working capital of the Group's projects and business, in particular under the current uncertain market environment, the Board has resolved to recommend for the shareholders' approval at the forthcoming annual general meeting of the Company (the "AGM") the payment of a final dividend of 1.5 HK cents (2020: Nil) per share for the year ended 31 March 2021. The final dividend, if approved, will be paid on or before Tuesday, 5 October 2021 to the shareholders whose names appear on the Company's register of members on Monday, 27 September 2021.

An interim dividend of 1.5 HK cents (2020: 1.5 HK cents) per share has been paid in respect of the current financial year. Total dividends for the year amount to 3.0 HK cents (2020: 1.5 HK cents) per share. Total dividends amount in respect of the current financial year will be about HK\$50.2 million (2020: HK\$25.1 million).

Dividend policy

The Company strives for generating steady returns to the shareholders of the Company (the "Shareholders"). It is the policy of the Company, in considering the payment of dividends, to allow the Shareholders to participate in the Company's profits whilst retaining adequate reserves for the Group's future growth.

The dividend payout ratio shall be determined by the Board at its absolute discretion after taking into account of, among others, the following factors:

- the Group's financial performance;
- retained earnings and distributable reserves of the Company and each of the subsidiaries of the Group;
- the Group's working capital requirements, capital expenditure requirements and future expansion plans;
- the Group's liquidity position;
- general economic environment; and
- other factors that the Board deems relevant.

The payment of the dividend by the Company is also subject to any restrictions under the applicable laws and regulations, including the Companies Act 1981 of Bermuda (as amended from time to time) and the memorandum of association and bye-laws of the Company.

Donations

During the year, the Group made charitable donations and sponsorships amounting to approximately HK\$5,027,000.

Pre-emptive rights

No pre-emptive rights exist in Bermuda being the jurisdiction in which the Company was incorporated.

Report of the Directors (continued)

Reserves

Movements in reserves of the Group and the Company during the year are set out in note 32 and note 41(a) to the consolidated financial statements respectively. Total distributable reserves of the Company amounted to approximately HK\$3,652,586,000 as at 31 March 2021.

Particulars of principal properties

Particulars of principal properties held by the Group as at 31 March 2021 are set out on pages 239 to 243.

Summary of financial information

A summary of financial information of the Group for the last five financial years is set out on page 244.

Directors

The Directors of the Company during the year and up to the date of this report are as follows:

Mr. Albert Chuang Ka Pun
Mr. Richard Hung Ting Ho
Mr. Edwin Chuang Ka Fung
Miss Ann Li Mee Sum (appointed on 5 May 2020)
Mrs. Candy Kotewall Chuang Ka Wai
Mr. Geoffrey Chuang Ka Kam
Mr. Chan Chun Man
Mr. Abraham Shek Lai Him
Mr. Fong Shing Kwong
Mr. Yau Chi Ming
Mr. David Chu Yu Lin
Mr. Tony Tse Wai Chuen

At the AGM, Mr. Albert Chuang Ka Pun, Mrs. Candy Kotewall Chuang Ka Wai, Mr. Geoffrey Chuang Ka Kam and Mr. Chan Chun Man will retire from office in accordance with the Company's Bye-laws nos. 87(2) and 87(3) and Appendix 14 of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange") and, being eligible, will offer themselves for re-election.

Report of the Directors (continued)

Biographical details of Honorary Chairman, Directors and senior management

Biographical details of the Honorary Chairman, Directors and senior management as at the date of this report are set out on pages 62 to 68 of this report.

Directors' rights to acquire shares or debentures

Other than the share option schemes adopted by the Company and its subsidiary as detailed in the section headed "Share option schemes" below, at no time during the year was the Company, any of its subsidiaries or its other associated corporations a party to any arrangements to enable the Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company, its specified undertaking or any of its associated corporations.

Directors' interests and short positions in shares, underlying shares and debentures

As at 31 March 2021, the interests and short positions of the Directors and chief executive of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Cap. 571) of the laws of Hong Kong (the "SFO")) which had been notified to the Company and the Stock Exchange pursuant to the provisions of Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which any such Directors and chief executive of the Company would be taken or deemed to have under such provisions of the SFO) or which were required, pursuant to Section 352 of Part XV of the SFO, to be entered in the register referred to therein or which were required, pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code"), to be notified to the Company and the Stock Exchange were as follows:

(a) Interests in the Company

Name of Director	Number of shares	Capacity	Percentage of shareholding
Mr. Albert Chuang Ka Pun ("Mr. Albert Chuang")	1,299,678	Beneficial owner	0.08

Report of the Directors (continued)

Directors' interests and short positions in shares, underlying shares and debentures (continued)

(b) Interests in associated corporations

(i) Evergain Holdings Limited ("Evergain")

Name of Director	Number of shares	Capacity	Percentage of shareholding
Mr. Albert Chuang	1	Beneficial owner	10.00
Mrs. Candy Kotewall Chuang Ka Wai ("Ms. Candy Chuang")	1	Beneficial owner	10.00
Mr. Edwin Chuang Ka Fung ("Mr. Edwin Chuang")	1	Beneficial owner	10.00
Mr. Geoffrey Chuang Ka Kam ("Mr. Geoffrey Chuang")	1	Beneficial owner	10.00

(ii) Interests in Chuang's China

Name of Director	Number of shares	Capacity	Percentage of shareholding
Ms. Candy Chuang	1,255,004	Beneficial owner	0.05

Save as disclosed, during the year, none of the Directors and chief executive of the Company nor their spouses or children under 18 years of age were granted or had exercised any right to subscribe for any securities of the Company, its specified undertaking or any of its associated corporations.

Other than as disclosed herein, as at 31 March 2021, none of the Directors and chief executive of the Company had any interests or short positions in shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which had to be notified to the Company and the Stock Exchange pursuant to the provisions of Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO) or which were required, pursuant to Section 352 of Part XV of the SFO, to be entered in the register referred to therein or which were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

Report of the Directors (continued)

Directors' service contracts

None of the Directors has any service contract with the Company or any of its subsidiaries not terminable by the employing company within one year without payment of compensation (other than statutory compensation).

Directors' material interests in transactions, arrangements and contracts that are significant in relation to the Group's business

Save as disclosed, no transactions, arrangements and contracts of significance in relation to the Group's business to which the Company or any of its subsidiaries was a party and in which a Director of the Company and the Director's connected party had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

Directors' interests in competing business

Pursuant to Rule 8.10 of the Listing Rules, the Company discloses that Mr. Albert Chuang, Mr. Edwin Chuang, Ms. Candy Chuang and Mr. Geoffrey Chuang hold equity interests and directorships in certain private companies which are engaged in the businesses of luxurious residential property investment in Hong Kong and securities investment and trading. As the properties owned by the private companies are of different types and/or in different locations from those of the Group, and the compositions of the respective boards of directors of the private companies are different from that of the Group, the Group operates its businesses independently of, and at arm's length from, the businesses of the private companies.

Management contracts

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

Report of the Directors (continued)

Substantial shareholders

So far as is known to any Directors or chief executive of the Company and save as disclosed in the section headed "Directors' interests and short positions in shares, underlying shares and debentures" above, as at 31 March 2021, the interests and short positions of person in the shares and underlying shares of the Company which would fall to be disclosed to the Company pursuant to the provisions of Divisions 2 and 3 of Part XV of the SFO or which were required, pursuant to Section 336 of Part XV of the SFO, to be entered in the register referred to therein were as follows:

Name of Shareholder	Number of shares of the Company	Capacity	Percentage of shareholding
Evergain	895,549,332	Beneficial owner, Note 1	53.54
Mr. Alan Chuang Shaw Swee ("Mr. Alan Chuang")	895,549,332	Note 1	53.54
Mrs. Chong Ho Pik Yu	895,549,332	Note 2	53.54

Note 1: Such interests in the Company are owned by Evergain, a company which is 60% beneficially owned by Mr. Alan Chuang. Mr. Albert Chuang, Mr. Edwin Chuang, Ms. Candy Chuang and Mr. Geoffrey Chuang are directors and shareholders of Evergain.

Note 2: Such interests arose by attribution through her spouse, Mr. Alan Chuang, whose interests have been mentioned in Note 1 above.

Save as disclosed above, as at 31 March 2021, there was no other person who was recorded in the register of the Company as having interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company pursuant to the provisions of Divisions 2 and 3 of Part XV of the SFO or which was required, pursuant to Section 336 of Part XV of the SFO, to be entered in the register referred to therein.

Controlling shareholders' interests in contracts

There was no contract of significance between the Company or any of its subsidiaries and the controlling shareholders or any of its subsidiaries at the balance sheet date or at any time during the year and up to the date of this report.

Purchase, sale or redemption of the Company's listed securities

The Company had not redeemed any of its shares during the year. Neither the Company nor any of its subsidiaries had purchased or sold any of the Company's listed shares during the year.

Report of the Directors (continued)

Major suppliers and customers

The aggregate purchases attributable to the largest supplier and the five largest suppliers of the Group accounted for approximately 22% and 47% of the total purchases of the Group for the year respectively.

The aggregate revenues attributable to the five largest customers of the Group accounted for less than 30% of the total revenues of the Group for the year.

None of the Directors, their associates, or any shareholder (which to the knowledge of the Directors owns more than 5% of the share capital of the Company) had any interest in the five largest suppliers of the Group.

Relationships with suppliers and customers

The Group establishes long-term cooperation relationships with reputable suppliers within the industries. The Group implements a series of procurement management systems and control procedures so as to select suppliers in a prudent manner.

The Group keeps good relationship and maintains effective communication mechanisms with its customers. This is to ensure that the Group is well aware of all customers' requirements or feedbacks on a timely basis and provides high quality services to its customers.

Compliance with the relevant laws and regulations

During the year under review, the Group had complied with all the relevant laws and regulations that have significant impacts on the businesses and operations of the Group. As far as the Board and management are aware, there was no material breach of or non-compliance with the applicable laws and regulations by the Group that has a significant impact on the businesses and operations of the Group.

Retirement schemes

Details of retirement schemes of the Group are set out in note 9 to the consolidated financial statements.

Permitted indemnity provision

Under Bye-law no. 166(1) of the Company's Bye-laws, the Directors for the time being acting in relation to any of the affairs of the Company, shall be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them, their or any of their heirs, executors or administrators, shall or may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duty, or supposed duty, in their respective offices or trusts, provided that this indemnity shall not extend to any matter in respect of any wilful negligence, wilful default, fraud or dishonesty which may attach to any of said persons. During the year under review, the Company had taken out and maintained an insurance in respect of the Directors' liabilities.

Report of the Directors (continued)

Share option schemes

Pursuant to the ordinary resolutions passed in the annual general meeting of the Company held on 31 August 2012, a share option scheme of the Company (the "Scheme") has been adopted, and the share option scheme adopted by Chuang's China on 31 August 2012 (the "Chuang's China Scheme") has been approved.

(a) A summary of the Scheme is set out as follows:

- | | |
|---|--|
| 1. Purpose: | To give incentive to Directors, employees or business consultants of the Group and any other party as approved under the Scheme |
| 2. Participants: | Including, inter alia, Directors, employees or business consultants of the Group |
| 3. Total number of shares available for issue under the Scheme and percentage of the issued share capital that it represents as at the date of this report: | 159,284,491 shares are available for issue under the Scheme, representing approximately 9.52% of the issued share capital as at the date of this report |
| 4. Maximum entitlement of each participant: | 1% of the maximum aggregate number of shares that may be issued within 12 months pursuant to the Scheme |
| 5. Period within which the shares must be taken up under an option: | Not applicable. No share option has been granted since the date of adoption of the Scheme on 31 August 2012 |
| 6. Amount payable on acceptance of an option and the period within which payments shall be made: | HK\$1.00 payable to the Company upon acceptance of option which should be taken up within 28 days from the date of offer for option ("Offer Date") (which must be a trading day) |
| 7. The basis of determining the exercise price: | No less than the highest of (i) the closing price of the shares of the Company as stated in the Stock Exchange's daily quotation sheet on the Offer Date (which must be a trading day); (ii) the average closing price of the shares of the Company as stated in the Stock Exchange's daily quotation sheets for the five trading days immediately preceding the Offer Date (which must be a trading day); and (iii) the nominal value of a share of the Company |
| 8. The remaining life of the Scheme: | Valid until 30 August 2022 unless otherwise terminated under the terms of the Scheme |

Report of the Directors (continued)

Share option schemes (continued)

(b) A summary of the Chuang's China Scheme is set out as follows:

1. Purpose: To give incentive to directors, employees or business consultants of Chuang's China and its subsidiaries (collectively as the "Chuang's China Group") and any other party as approved under the Chuang's China Scheme
2. Participants: Including, inter alia, directors, employees or business consultants of the Chuang's China Group
3. Total number of shares of Chuang's China available for issue under the Chuang's China Scheme and percentage of the issued share capital of Chuang's China that it represents as at the date of this report: 152,332,870 shares of Chuang's China are available for issue under the Chuang's China Scheme, representing approximately 6.49% of the issued share capital of Chuang's China as at the date of this report
4. Maximum entitlement of each participant: 1% of the maximum aggregate number of shares of Chuang's China that may be issued within 12 months pursuant to the Chuang's China Scheme
5. Period within which the shares of Chuang's China must be taken up under an option: Not applicable. No share option has been granted by Chuang's China since the date of adoption of the Chuang's China Scheme on 31 August 2012
6. Amount payable on acceptance of an option and the period within which payments shall be made: HK\$1.00 payable to Chuang's China upon acceptance of option which should be taken up within 28 days from the date of offer for option ("Offer Date") (which must be a trading day)
7. The basis of determining the exercise price: No less than the highest of (i) the closing price of the shares of Chuang's China as stated in the Stock Exchange's daily quotation sheet on the Offer Date (which must be a trading day); (ii) the average closing price of the shares of Chuang's China as stated in the Stock Exchange's daily quotation sheets for the five trading days immediately preceding the Offer Date (which must be a trading day); and (iii) the nominal value of a share of Chuang's China
8. The remaining life of the Chuang's China Scheme: Valid until 30 August 2022 unless otherwise terminated under the terms of the Chuang's China Scheme

Report of the Directors (continued)

Update on information of Directors pursuant to Rule 13.51B(1) of the Listing Rules

Save as disclosed in other sections of this annual report, other changes in the information of Directors during the year and up to the date of this report which are required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules are set out below:

- (a) Mr. Abraham Shek Lai Him was appointed as the vice chairman and re-designated from an independent non-executive director to an executive director of Goldin Financial Holdings Limited on 1 March 2021, and retired as an independent non-executive director of SJM Holdings Limited on 28 May 2021, the shares of both companies are listed on the Stock Exchange.
- (b) Mr. Edwin Chuang Ka Fung changed his English name from Chong Ka Fung to Edwin Chuang Ka Fung with effect from 28 April 2021.
- (c) Mr. David Chu Yu Lin is an independent non-executive director of Zhuhai Holdings Investment Group Limited ("Zhuhai Holdings"). The shares of Zhuhai Holdings were withdrawn from listing on the Stock Exchange with effect from 18 June 2021.
- (d) The annual remuneration of the following Directors has been revised:

Name of Director	Revised annual remuneration [#] HK\$'000
Mr. Albert Chuang	3,143
Miss Ann Li Mee Sum	3,112
Mr. Chan Chun Man	2,748

[#] The annual remuneration includes salary, retirement scheme contribution, other benefits and Director's fee, which is determined by reference to the duties and experience as well as the prevailing market conditions.

Report of the Directors (continued)

Sufficiency of public float

Based on the information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained a sufficient public float of the Company's securities as required under the Listing Rules throughout the year ended 31 March 2021 and up to the date of this report.

Auditor

The consolidated financial statements have been audited by PricewaterhouseCoopers who retire and, being eligible, offer themselves for re-appointment.

On behalf of the Board of

Chuang's Consortium International Limited

Edwin Chuang Ka Fung

Deputy Managing Director

Hong Kong, 29 June 2021

Financial Information



Independent Auditor's Report



羅兵咸永道

To the Shareholders of

Chuang's Consortium International Limited

(incorporated in Bermuda with limited liability)

Opinion

What we have audited

The consolidated financial statements of Chuang's Consortium International Limited (the "Company") and its subsidiaries (the "Group") set out on pages 138 to 238, which comprise:

- the consolidated balance sheet as at 31 March 2021;
- the consolidated income statement for the year then ended;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated cash flow statement for the year then ended;
- the consolidated statement of changes in equity for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code.

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Independent Auditor's Report (continued)

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters identified in our audit are summarised as follows:

- Valuation of investment properties; and
- Recoverability of properties for/under development, properties for sale and cemetery assets.

Key Audit Matter	How our audit addressed the Key Audit Matter
<p>Valuation of investment properties</p> <p><i>Refer to Notes 4(a), 16, 22 and 39 to the consolidated financial statements</i></p> <p>As at 31 March 2021, the investment properties held by the Group's subsidiaries, including those reclassified as assets classified as held for sale, were carried at fair value of HK\$9,081 million and HK\$189 million respectively and the Group's non-wholly-owned subsidiary's proportionate share of fair value of investment properties was HK\$315 million in the interest in a joint venture. Net fair value changes in investment properties held by subsidiaries amounting to loss of HK\$442 million and fair value gain on transfer of properties from properties for sale to investment properties of HK\$8 million were recorded in the consolidated income statement and no fair value change in investment properties held by a joint venture was recorded during the year ended 31 March 2021. The Group's investment property portfolio comprises commercial and residential properties in Hong Kong, the People's Republic of China, Taiwan, Malaysia and Mongolia.</p>	<p>Our procedures in relation to the key assumptions used in management's valuation of investment properties held by the Group's subsidiaries and a joint venture included:</p> <ul style="list-style-type: none">• Understanding management's controls and processes for determining the valuation of investment properties and assessing the inherent risk of material misstatement by considering the degree of estimation uncertainty and the judgments involved in determining assumptions to be applied.• Evaluating the independent valuers' competence, capabilities and objectivity.• Obtaining the valuation reports and meeting with the independent valuers to discuss the valuation methodologies.• Involving our internal valuation expert in assessing the valuations and the key assumptions of certain selected investment properties with the valuers.• Evaluating the appropriateness of the related disclosures made in the consolidated financial statements.

Independent Auditor's Report (continued)

Key Audit Matters (continued)

Key Audit Matter	How our audit addressed the Key Audit Matter
Valuation of investment properties (continued) Management has engaged independent valuers to determine the valuation of the Group's investment properties held by the Group's subsidiaries and a joint venture as at the date of transfer and 31 March 2021. There are significant judgments and estimates involved in the valuation which mainly include: <ul style="list-style-type: none">Completed investment properties: The valuation was arrived at using the income capitalization method by considering the capitalized income derived from existing tenancies and the reversionary potential, including capitalization rates and prevailing market rents, of the properties, and wherever appropriate, the direct comparison method by reference to market evidence of recent transaction prices of comparable properties.Investment properties under development: The valuation was arrived at using residual method by making reference to estimated selling prices as available in the relevant market. The estimated costs to complete the development and estimated developer's profit as at the date of valuation were also taken into account. Due to the existence of inherent estimation uncertainty on significant judgments and estimates of the assumptions involved in the valuation of investment properties held by the Group's subsidiaries and a joint venture, we considered this a key audit matter.	<p>For completed investment properties,</p> <ul style="list-style-type: none">Checking the accuracy of the input data used by the independent valuers in the valuation of properties, on a sample basis, including rental rates and lease terms from existing tenancies, by agreeing them to underlying agreements with the tenants and management's record.Assessing the appropriateness of the key assumptions used in the valuation of properties by comparing published market yields for capitalization rates, prevailing market rents of leasing transactions of comparable properties and recent market transaction prices of properties with comparable conditions and locations, where appropriate. <p>For investment properties under development,</p> <ul style="list-style-type: none">Assessing the reasonableness of key assumptions used in the valuation of properties by comparing:<ul style="list-style-type: none">estimated selling prices to recent market transaction prices of properties with comparable nature and locations;estimated developer's profit to published market data of properties with comparable conditions and locations; andestimated costs to complete, to the latest approved budgets on total construction costs and tested, on a sample basis, the construction costs to supporting documentation such as quantity surveyor reports and signed contracts. <p>Based on the procedures performed, we found the key assumptions used in management's valuation of investment properties were supported by the available evidence.</p>

Independent Auditor's Report (continued)

Key Audit Matters (continued)

Key Audit Matter

Recoverability of properties for/under development, properties for sale and cemetery assets

Refer to Notes 4(c), 18, 19, 25 and 39 to the consolidated financial statements

The Group had HK\$509 million, HK\$1,713 million, HK\$444 million and HK\$738 million of properties for/under development, properties for sale, properties under development and properties for sales classified as held for sale and cemetery assets respectively as at 31 March 2021.

Management assessed the recoverability of properties for/under development, properties for sale and cemetery assets based on an estimation of the net realizable value of the underlying properties and cemetery assets. This involves estimation of anticipated costs to completion based on existing plans for properties for/under development and cemetery assets and expected future sales price based on prevailing market conditions such as current market prices of properties and cemetery assets with comparable conditions and locations or reference to the valuation reports from the independent valuers, if applicable.

How our audit addressed the Key Audit Matter

Our procedures in relation to management's assessment of recoverability of properties for/under development, properties for sale and cemetery assets (the "properties") included:

- Understanding management's control and processes for determining the net realizable value of the properties and assessing the inherent risk of material misstatement by considering the degree of estimation uncertainty on the judgments involved in determining assumptions to be applied.
- Testing the key controls around the construction cycle of the properties with particular focus on, but not limited to, controls over cost budgeting and periodic review, sources of recoverability assessment data and calculation of provision for impairment loss.
- Evaluating the independent valuers' competence, capabilities and objectivity.
- Obtaining the valuation reports and meeting with the independent valuers to discuss the valuation methodologies for properties.

Independent Auditor's Report (continued)

Key Audit Matters (continued)

Key Audit Matter	How our audit addressed the Key Audit Matter
<p>Recoverability of properties for/under development, properties for sale and cemetery assets (continued)</p> <p>If the actual net realizable values of the underlying stock of properties and cemetery assets are significantly different from those values estimated as a result of changes in market condition and/or significant variation in the budgeted development costs, material reversal of or provision for impairment losses may result.</p> <p>Due to the existence of inherent estimation uncertainty on the net realizable values and management judgment, we considered this a key audit matter.</p>	<ul style="list-style-type: none">• Assessing the reasonableness of key assumptions and estimates in management's assessment, on a sample of properties selected, including:<ul style="list-style-type: none">– expected future sales prices which we compared to contracted sales prices of the underlying properties or current market prices of properties with comparable conditions and locations, where applicable;– anticipated costs to completion which we compared to latest approved budgets on total construction costs and checked to supporting documentation such as quantity surveyor reports and signed contracts.• Evaluating the appropriateness of the related disclosures made in the consolidated financial statements. <p>Based on the procedures performed, we found the key assumptions used in management's assessment of recoverability of the properties were supported by the available evidence.</p>

Independent Auditor's Report (continued)

Other Information

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Directors and the Audit Committee for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The audit committee is responsible for overseeing the Group's financial reporting process.

Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, in accordance with Section 90 of the Companies Act 1981 of Bermuda and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (continued)

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the audit committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the audit committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the audit committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Tsang Nga Kwan.

PricewaterhouseCoopers

Certified Public Accountants

Hong Kong, 29 June 2021

(If there is any inconsistency between the English and Chinese versions of this independent auditor's report, the English version shall prevail.)

Consolidated Income Statement

For the year ended 31 March 2021

	Note	2021 HK\$'000	2020 HK\$'000
Revenues	5	2,106,779	598,987
Cost of sales		(1,127,572)	(174,679)
Gross profit		979,207	424,308
Other income and net gain/(loss)	7	306,295	(151,687)
Fair value gain on transfer of properties from properties for sale to investment properties	25(d)	8,190	217,976
Selling and marketing expenses		(115,945)	(37,420)
Administrative and other operating expenses		(388,866)	(445,851)
Change in fair value of investment properties	16	(442,093)	(458,133)
Operating profit/(loss)	8	346,788	(450,807)
Finance costs	10	(147,233)	(263,841)
Share of results of associated companies	21	(2,235)	2,020
Share of results of joint ventures	22	(3,382)	10,962
Profit/(loss) before taxation		193,938	(701,666)
Taxation credit/(charge)	12	5,673	(77,041)
Profit/(loss) for the year		199,611	(778,707)
Attributable to:			
Equity holders		37,452	(705,084)
Non-controlling interests		162,159	(73,623)
		199,611	(778,707)
		HK cents	HK cents
Earnings/(loss) per share (basic and diluted)	14	2.24	(42.16)

The notes on pages 144 to 238 are an integral part of the consolidated financial statements.

Consolidated Statement of Comprehensive Income

For the year ended 31 March 2021

	2021 HK\$'000	2020 HK\$'000
Profit/(loss) for the year	199,611	(778,707)
Other comprehensive income:		
Items that had been/may be reclassified subsequently to profit and loss:		
Net exchange differences	284,987	(227,098)
Share of exchange reserve of a joint venture	19,596	(15,538)
Realization of exchange reserve upon disposal of a subsidiary	(22,712)	–
Total other comprehensive income/(loss) that had been/may be reclassified subsequently to profit and loss	281,871	(242,636)
Item that may not be reclassified subsequently to profit and loss:		
Change in fair value of financial assets at fair value through other comprehensive income	24,567	(4,178)
Total other comprehensive income/(loss) for the year	306,438	(246,814)
Total comprehensive income/(loss) for the year	506,049	(1,025,521)
Total comprehensive income/(loss) attributable to:		
Equity holders	228,940	(860,991)
Non-controlling interests	277,109	(164,530)
	506,049	(1,025,521)

The notes on pages 144 to 238 are an integral part of the consolidated financial statements.

Consolidated Balance Sheet

As at 31 March 2021

	Note	2021 HK\$'000	2020 HK\$'000
Non-current assets			
Property, plant and equipment	15	441,307	469,226
Investment properties	16	9,080,726	10,308,325
Right-of-use assets	17(a)	691,440	701,054
Properties for/under development	18	508,523	1,054,166
Cemetery assets	19	285,376	260,624
Associated companies	21	58,183	60,518
Joint ventures	22	785,730	739,005
Financial assets at fair value through other comprehensive income	23	154,190	128,730
Loans and receivables and other deposits	24	419,879	396,135
Deferred taxation assets	34	24,700	31,254
		12,450,054	14,149,037
Current assets			
Properties for sale	25	1,712,522	2,631,037
Cemetery assets	19	452,153	419,112
Inventories	26	104,397	103,104
Debtors and prepayments	27	288,609	242,608
Financial assets at fair value through profit or loss	28	3,442,193	2,437,230
Cash and bank balances	29	2,296,665	2,520,301
		8,296,539	8,353,392
Assets of disposal group classified as held for sale	39	770,429	–
		9,066,968	8,353,392
Current liabilities			
Creditors and accruals	30(a)	632,366	407,575
Sales deposits received	30(b)	10,984	1,552,356
Short-term bank borrowings	33	1,250,948	646,777
Current portion of long-term bank borrowings	33	4,781,697	1,481,741
Taxation payable		68,414	224,315
		6,744,409	4,312,764
Liabilities of disposal group classified as held for sale	39	69,437	–
		6,813,846	4,312,764
Net current assets		2,253,122	4,040,628
Total assets less current liabilities		14,703,176	18,189,665

Consolidated Balance Sheet (continued)

As at 31 March 2021

	Note	2021 HK\$'000	2020 HK\$'000
Equity			
Share capital	31	418,138	418,138
Reserves	32	10,893,071	10,689,219
Shareholders' funds		11,311,209	11,107,357
Non-controlling interests		1,761,696	1,498,430
Total equity		13,072,905	12,605,787
Non-current liabilities			
Long-term bank borrowings	33	1,060,051	4,957,204
Deferred taxation liabilities	34	441,615	519,168
Loans and payables with non-controlling interests	35	47,688	47,472
Other non-current liabilities		80,917	60,034
		1,630,271	5,583,878
		14,703,176	18,189,665

Albert Chuang Ka Pun

Director

Edwin Chuang Ka Fung

Director

The notes on pages 144 to 238 are an integral part of the consolidated financial statements.

Consolidated Cash Flow Statement

For the year ended 31 March 2021

	Note	2021 HK\$'000	2020 HK\$'000
Cash flows from operating activities			
Cash used in operations	38(a)	(622,837)	(264,886)
Interest paid		(145,690)	(273,944)
Tax paid		(187,572)	(7,819)
Net cash used in operating activities		(956,099)	(546,649)
Cash flows from investing activities			
Interest income received		18,353	60,410
Dividend income received from financial assets at fair value through other comprehensive income and an associated company		7,569	3,747
Purchase of property, plant and equipment		(14,985)	(4,433)
Additions to investment properties		(17,365)	(122,022)
Purchase of financial assets at fair value through other comprehensive income		–	(2,111)
Acquisition of subsidiaries, net of cash and bank balances acquired		–	(9,892)
Proceeds from disposal of property, plant and equipment		215	133
Proceeds from disposal of investment properties		29,203	22,002
Net proceeds from disposal of a subsidiary	38(c)	962,164	–
Change in loans receivable and amounts due from associated companies, net		23	285
Increase in investment in and amounts due from joint ventures, net		(28,480)	(7,491)
Decrease/(increase) in bank deposits maturing more than three months from date of placement		485	(9)
Net cash from/(used in) investing activities		957,182	(59,381)
Cash flows from financing activities			
New bank borrowings	38(d)	867,665	1,513,917
Repayment of bank borrowings	38(d)	(909,351)	(1,695,095)
Dividends paid to shareholders		(25,088)	(133,804)
Dividends paid to non-controlling interests		(13,843)	(18,457)
Change in loans and payables with non-controlling interests, net	38(d)	–	5,093
Lease payments	38(d)	(20,397)	(22,210)
Net cash used in financing activities		(101,014)	(350,556)
Net decrease in cash and cash equivalents			
Cash and cash equivalents at the beginning of the year		2,518,009	3,489,988
Exchange difference on cash and cash equivalents		11,430	(15,393)
Cash and bank balances included in assets of disposal group classified as held for sale	39	(134,650)	–
Cash and cash equivalents at the end of the year	38(b)	2,294,858	2,518,009

The notes on pages 144 to 238 are an integral part of the consolidated financial statements.

Consolidated Statement of Changes in Equity

For the year ended 31 March 2021

	Attributable to equity holders of the Company					
	Share capital	Other reserves	Retained profits	Shareholders' funds	Non-controlling interests	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 April 2019	418,138	1,192,952	10,491,062	12,102,152	1,687,625	13,789,777
Loss for the year	–	–	(705,084)	(705,084)	(73,623)	(778,707)
Other comprehensive income:						
Net exchange differences	–	(145,350)	–	(145,350)	(81,748)	(227,098)
Share of exchange reserve of a joint venture	–	(8,018)	–	(8,018)	(7,520)	(15,538)
Change in fair value of financial assets at fair value through other comprehensive income	–	(2,539)	–	(2,539)	(1,639)	(4,178)
Total comprehensive loss for the year	–	(155,907)	(705,084)	(860,991)	(164,530)	(1,025,521)
Transfer to statutory reserve	–	570	(570)	–	–	–
Transactions with owners:						
2019 final dividend paid	–	–	(108,716)	(108,716)	–	(108,716)
2020 interim dividend paid	–	–	(25,088)	(25,088)	–	(25,088)
Dividends paid to non-controlling interests	–	–	–	–	(18,457)	(18,457)
Acquisition of subsidiaries (note 21)	–	–	–	–	(6,208)	(6,208)
At 31 March 2020	418,138	1,037,615	9,651,604	11,107,357	1,498,430	12,605,787
Profit for the year	–	–	37,452	37,452	162,159	199,611
Other comprehensive income:						
Net exchange differences	–	180,250	–	180,250	104,737	284,987
Share of exchange reserve of a joint venture	–	10,113	–	10,113	9,483	19,596
Realization of exchange reserve upon disposal of a subsidiary (note 38(c))	–	(13,788)	–	(13,788)	(8,924)	(22,712)
Change in fair value of financial assets at fair value through other comprehensive income	–	14,913	–	14,913	9,654	24,567
Total comprehensive income for the year	–	191,488	37,452	228,940	277,109	506,049
Transfer to statutory reserve	–	20,063	(20,063)	–	–	–
Transactions with owners:						
2021 interim dividend paid	–	–	(25,088)	(25,088)	–	(25,088)
Dividends paid to non-controlling interests	–	–	–	–	(13,843)	(13,843)
At 31 March 2021	418,138	1,249,166	9,643,905	11,311,209	1,761,696	13,072,905

The notes on pages 144 to 238 are an integral part of the consolidated financial statements.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

1. General information

Chuang's Consortium International Limited (the "Company") is a limited liability company incorporated in Bermuda and listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The address of its registered office is Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda and its principal place of business in Hong Kong is 25th Floor, Alexandra House, 18 Chater Road, Central.

The principal activities of the Company and its subsidiaries (collectively as the "Group") are property development, investment and trading, hotel operation and management, development and operation of cemetery, manufacturing, sales and trading of goods and merchandises, securities investment and trading and money lending business.

On 9 February 2021, the wholly-owned subsidiaries of Chuang's China Investments Limited ("Chuang's China") (a listed subsidiary of the Group) entered into the conditional sale and purchase agreements with independent third parties for the disposal of the properties holding subsidiaries that hold the property project in Panyu, Guangzhou, the People's Republic of China (the "PRC"), for an aggregate consideration of about RMB1,571.3 million (equivalent to approximately HK\$1,872.2 million)(subject to adjustments)(the "Panyu Disposal"). As such, all related assets and liabilities of Panyu Disposal were classified as held for sale as at 31 March 2021 in accordance with the accounting policy for disposal group held for sale (see notes 2(ah) and 39).

2. Summary of significant accounting policies

The significant accounting policies adopted for the preparation of the consolidated financial statements are set out below, which have been consistently applied to all the years presented, unless otherwise stated.

(a) Basis of preparation

The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of investment properties, financial assets at fair value through other comprehensive income and financial assets at fair value through profit or loss at fair value, and in accordance with all applicable Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants.

The existing and potential impacts arising from the global Covid-19 pandemic have been considered in the preparation of the consolidated financial statements. The Group has based its assumptions and estimates on circumstances and conditions available when the consolidated financial statements were prepared. Given the uncertainty of macro conditions, actual results may differ significantly from those assumptions and estimates. The Group will remain alert and cautious on the ongoing development of Covid-19 that may cause further volatility and uncertainty in the global financial market and economy, and will take necessary measures to address the impact arising therefrom.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(a) Basis of preparation (continued)

The preparation of the consolidated financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the accounting policies of the Group. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in note 4.

(i) Effect of adopting amendments to standards and framework

For the year ended 31 March 2021, the Group adopted the following amendments to standards and framework that are effective for the accounting periods beginning on or after 1 April 2020 and relevant to the operations of the Group:

HKAS 1 and HKAS 8 (Amendments)	Definition of Material
HKFRS 3 (Amendment)	Definition of a Business
Conceptual Framework for Financial Reporting 2018	Revised Conceptual Framework for Financial Reporting

The Group has assessed the impact of the adoption of these amendments to standards and framework and concluded that there was no significant impact on the Group's results and financial position nor any substantial changes in the Group's accounting policies and presentation of the consolidated financial statements.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(a) Basis of preparation (continued)

(ii) New standard and amendments to standards that are not yet effective

The following new standard and amendments to standards have been published which are relevant to the Group's operations and are mandatory for the Group's accounting periods beginning on or after 1 April 2021, but have not yet been early adopted by the Group:

HKAS 1 (Amendments)	Classification of Liabilities as Current or Non-current (effective from 1 January 2023)
HKAS 16 (Amendment)	Property, Plant and Equipment – Proceeds before Intended Use (effective from 1 January 2022)
HKAS 37 (Amendment)	Onerous Contracts – Cost of Fulfilling a Contract (effective from 1 January 2022)
HKAS 39, HKFRS 4, HKFRS 7 and HKFRS 9 (Amendments)	Interest Rate Benchmark Reform – Phase 2 (effective from 1 January 2021)
HKFRS 3 (Amendment)	Reference to the Conceptual Framework (effective from 1 January 2022)
HKFRS 10 and HKAS 28 (Amendments)	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (no mandatory effective date)
HKFRS 16 (Amendment)	Covid-19 – Related Rent Concessions (effective from 1 June 2020)
HKFRS 17	Insurance Contracts (effective from 1 January 2023)
HKFRSs (Amendments)	Annual Improvements to HKFRSs 2018–2020 Cycle (effective from 1 January 2022)

The Group will adopt the above new standard and amendments to standards as and when they become effective. The Group has commenced a preliminary assessment of the likely impact of adopting the above new standard and amendments to standards, and expects the adoption will have no significant impact on the Group's results and financial position or any substantial changes in the Group's accounting policies and presentation of the consolidated financial statements. The Group will continue to assess the impact in more detail.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(b) Consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries made up to 31 March and include the share of post-acquisition results and reserves of its associated companies and joint ventures attributable to the Group.

Results attributable to subsidiaries, associated companies and joint ventures acquired or disposed of during the financial period are included in the consolidated income statement from the date of acquisition or up to the date of disposal as applicable.

The gain or loss on disposal of subsidiaries, associated companies or joint ventures is calculated by reference to the share of net assets at the date of disposal including the attributable amount of goodwill not yet written off.

(c) Subsidiaries

A subsidiary is an entity (including a structured entity) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

Subsidiaries are fully consolidated from the date on which control is transferred to the Group and are de-consolidated from the date that control ceases.

Intra-group transactions, balances and unrealized gains on transactions between group companies are eliminated. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the transferred assets. When necessary, amounts reported by subsidiaries have been adjusted to conform with the Group's accounting policies.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(c) Subsidiaries (continued)

(i) Business combinations

The Group uses the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The Group recognizes any non-controlling interest in the acquiree on an acquisition-by-acquisition basis. Non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation are measured at either fair value or the present ownership interests' proportionate share in the recognized amounts of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at their acquisition date fair values, unless another measurement basis is required by HKFRSs.

If the business combination is achieved in stages, the acquisition-date carrying value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date; any gains or losses arising from such remeasurement are recognized in the consolidated income statement.

Any contingent consideration to be transferred by the Group is recognized at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognized in accordance with HKFRS 9 either in the consolidated income statement or as a change to other comprehensive income. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognized and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference (negative goodwill) is recognized directly in the consolidated income statement.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(c) Subsidiaries (continued)

(ii) Disposal of subsidiaries

When the Group ceases to have control, any retained interest in the subsidiary is remeasured to its fair value at the date when control is lost, with the change in carrying amount recognized in the consolidated income statement. The fair value is the initial carrying amount for the purpose of subsequently accounting for the retained interest as an associated company, a joint venture or a financial asset. In addition, any amounts previously recognized in other comprehensive income in respect of that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities. This means that amounts previously recognized in other comprehensive income are reclassified to the consolidated income statement or transferred to another category of equity as specified/permitted by applicable HKFRSs.

(iii) Separate financial statements

In the balance sheet of the Company, investments in subsidiaries are carried at cost less impairment losses. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

(d) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in a loss of control are accounted for as equity transactions – that is, as transactions with the owners of the subsidiary in their capacity as owners. The difference between the fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(e) Associated companies

An associated company is an entity over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights.

Investments in associated companies are accounted for under the equity method of accounting. Under the equity method, the investments are initially recognized at cost, and the carrying amount is increased or decreased to recognize the investor's share of the profit or loss of the investee after the date of acquisition. The Group's investments in associated companies include goodwill identified on acquisition. Upon the acquisition of the ownership interest in an associated company, any difference between the cost of the associated company and the Group's share of the net fair value of the associated company's identifiable assets and liabilities is accounted for as goodwill.

If the ownership interest in an associated company is reduced but significant influence is retained, only a proportionate share of the amounts previously recognized in other comprehensive income are reclassified to the consolidated income statement where appropriate.

The share of post-acquisition profits or losses of associated companies attributable to the Group is recognized in the consolidated income statement, and the share of post-acquisition movements in other comprehensive income is recognized in other comprehensive income. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the share of losses of the Group in an associated company equals or exceeds its interest in the associated company (which includes any long-term interests that, in substance, form part of the Group's net investment in the associated company), the Group does not recognize further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associated company.

The Group determines at each balance sheet date whether there is any objective evidence that the investment in associated company is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associated company and its carrying value and recognizes the amount adjacent to "share of results of associated companies" in the consolidated income statement.

Unrealized gains on transactions between the Group and its associated companies are eliminated to the extent of the interest in the associated companies held by the Group. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associated companies have been changed where necessary to ensure consistency with the accounting policies adopted by the Group. Dilution gains and losses arising from investments in associated companies are recognized in the consolidated income statement.

2. Summary of significant accounting policies (continued)

(f) Joint arrangements

Investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligations of each investor, rather than the legal structures of the joint arrangements. The Group has assessed the nature of its joint arrangements and applied HKFRS 11 in preparing the consolidated financial statements.

Joint operation

A joint arrangement which does not involve the establishment of a separate entity but involves the joint control and ownership by the Group and other parties of assets contributed to, or acquired for the purpose of, the joint arrangement is accounted for as a joint operation. The Group's share of joint operation and any liabilities incurred jointly with other joint operation partners are recognized and classified according to the nature of the relevant items. Income from the sale or use of the Group's share of the output of joint operation is recognized when it is probable that the economic benefits associated with the transaction will flow to the Group, while the Group's share of expenses in respect of joint operation is recognized as incurred.

Joint venture

Under the equity method of accounting, interests in joint ventures are initially recognized at cost and adjusted thereafter to recognize the Group's share of the post-acquisition profits or losses and movements in other comprehensive income. The Group's investments in joint ventures include goodwill identified on acquisition. Upon the acquisition of the ownership interest in a joint venture, any difference between the cost of the joint venture and the Group's share of the net fair value of the joint venture's identifiable assets and liabilities is accounted for as goodwill. When the Group's share of losses in a joint venture equals or exceeds its interest in the joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint venture), the Group does not recognize further losses, unless it has incurred obligation or made payments on behalf of the joint venture.

Unrealized gains on transactions between the Group and its joint venture are eliminated to the extent of the interest in the joint venture held by the Group. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of joint venture have been changed where necessary to ensure consistency with the accounting policies adopted by the Group.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(g) Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the share of the net identifiable assets of the acquired subsidiaries, associated companies or joint ventures attributable to the Group at the effective date of acquisition, and in respect of an increase in holding in a subsidiary, it is regarded as a transaction with non-controlling interest. The cost of an acquisition is measured at the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange.

Goodwill on acquisitions of subsidiaries is included in intangible assets while goodwill on acquisitions of associated companies or joint ventures is included in investments in associated companies or joint ventures respectively. If the cost of acquisition is less than the fair value of the net assets acquired, the difference is recognized directly in the consolidated income statement.

Goodwill is tested for impairment at least annually and whenever there is an indication for impairment, and is carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed. Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose has been identified according to operating segment.

Impairment testing of the investments in subsidiaries, associated companies and joint ventures is required upon receiving dividends from these investments if the dividend exceeds the total comprehensive income of the subsidiaries, associated companies and joint ventures in the period the dividend is declared or if the carrying amounts of the investments in the separate financial statements exceeds the carrying amounts in the consolidated financial statements of the investee's net assets including goodwill.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(h) Property, plant and equipment

Property, plant and equipment are stated at historical cost less accumulated depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the assets. Subsequent costs are included in the carrying amount of the asset or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the asset will flow to the Group and the cost of the asset can be measured reliably. The carrying amount of the replaced part is derecognized. All other repairs and maintenance costs are expensed in the consolidated income statement during the financial period in which they are incurred.

Depreciation of property, plant and equipment is calculated using the straight-line method to allocate their costs to their residual values over their estimated useful lives at the following annual rates:

Buildings	2.0% to 5.0%
Plant and machinery	6.7% to 33.3%
Furniture and fixtures	10.0% to 30.0%
Other assets	10.0% to 33.3%

The residual values and useful lives of the assets are reviewed, and adjusted if appropriate, at each balance sheet date. Where the estimated recoverable amounts have declined below their carrying amounts, the carrying amounts are written down to their estimated recoverable amounts.

Gain or loss on disposal is determined as the difference between the net sales proceeds and the carrying amount of the relevant assets, and is recognized in the consolidated income statement.

(i) Investment properties

Properties that are held for long-term rental yields or for capital appreciation or both, and that are not occupied by the Group, are classified as investment properties. Investment properties also include properties that are being constructed or developed for future use as investment properties.

All leases that meet the definition of investment properties are classified as investment properties and measured at fair value.

Investment property is measured initially at its cost, including related transaction costs and borrowing costs. Borrowing costs incurred for the purpose of acquiring, constructing or producing a qualifying investment property are capitalized as part of its cost. Borrowing costs are capitalized while acquisition or construction is actively underway and will be ceased once the asset is substantially completed, or suspended if the development of the asset is suspended.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(i) Investment properties (continued)

Investment property that is obtained through a lease is measured initially at the lease liability amount adjusted for any lease payments made at or before the commencement date (less any lease incentives received), and any initial direct costs incurred by the Group.

After initial recognition, investment property is carried at fair value. Fair value is based on valuations carried out by professional valuers who hold recognized and relevant professional qualifications and have recent experience in the location and category of the investment property being valued. These valuations form the basis of the carrying amounts in the consolidated financial statements. Investment property that is being redeveloped for continuing use as investment property or for which the market has become less active continues to be measured at fair value.

Fair value measurement on property under construction is only applied if the fair value is considered to be reliably measurable.

It may sometimes be difficult to determine reliably the fair value of the investment property under construction. In order to evaluate whether the fair value of an investment property under construction can be determined reliably, management considers the following factors, among others:

- The provisions of the construction contract
- The stage of completion
- Whether the project/property is standard (typical for the market) or non-standard
- The level of reliability of cash inflows after completion
- The development risk specific to the property
- Past experience with similar constructions
- Status of construction permits

The fair value of investment property reflects, among other things, rental income from current leases and assumptions about rental income from future leases in the light of current market conditions. The fair value also reflects, on a similar basis, any cash outflows that could be expected in respect of the property. Some of those outflows are recognized as liabilities, including lease liabilities in respect of right-of-use assets classified as investment property; others, including contingent rent payments, are not recognized in the consolidated financial statements. The fair value of investment property also reflects the market values of comparable properties which have been recently transacted, adjusted for any qualitative differences that may affect the price such as location, floor area, quality and the finishes of the building and other related factors.

Subsequent expenditure is capitalized to the carrying amount of the property only when it is probable that future economic benefits associated with the property will flow to the Group and the cost can be measured reliably. All other repairs and maintenance costs are expensed in the consolidated income statement during the financial period in which they are incurred.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(i) Investment properties (continued)

Changes in fair values of investment properties are recognized in the consolidated income statement. Investment property is derecognized either when it has been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal.

Investment properties under construction have been valued at the balance sheet date. All fair value gains or losses are recognized in the consolidated income statement as fair value gains or losses.

If an investment property becomes owner-occupied, it is reclassified as property, plant and equipment. Its fair value at the date of reclassification becomes its cost for subsequent accounting purposes.

Where an investment property undergoes a change in use, evidenced by commencement of development with a view to sale, the property is transferred to inventories. A property's deemed cost for subsequent accounting as inventories is its fair value at the date of change in use.

If an owner-occupied property becomes an investment property because its use has changed, any difference resulting from the carrying amount and the fair value of this property at the date of transfer is recognized in other comprehensive income as revaluation reserve of property, plant and equipment. However, if the fair value gives rise to a reversal of a previous impairment, this amount is recognized in the consolidated income statement. This revaluation reserve shall remain and be transferred to retained profits upon disposal of this property.

If a property for/under development or a property for sale becomes an investment property when there is a change in use, any difference resulting from the fair value of the property at that date and its previous carrying amount is recognized in the consolidated income statement.

The investment properties are classified under non-current assets except for those properties which are expected to be disposed of within one year and are classified under current assets. Investment properties are reclassified as assets of disposal group held for sale when their carrying amount is to be recovered principally through a sale transaction and a sale is considered highly probable.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(j) Cemetery assets

Cost of cemetery assets comprises the right-of-use assets and costs of development expenditures incurred for the grave plots and niches for cremation urns. Cemetery assets are classified as current assets unless the construction period of the relevant grave plots or niches for cremation urns is expected to complete beyond the normal operating cycle.

Grave plots and niches for cremation urns are stated at the lower of cost and net realizable value. Net realizable value represents the estimated selling price for cemetery assets less all estimated costs of completion and costs necessary to make the sale.

(k) Properties for/under development

Properties for/under development are stated at the lower of cost and net realizable value. Costs include right-of-use assets, development and construction expenditures incurred and any borrowing costs capitalized and other direct costs attributable to the development. Net realizable value is determined on the basis of anticipated sales proceeds less estimated selling expenses and costs to complete.

Properties for/under development are classified as properties for sale under current assets unless the construction period of the relevant development project is expected to complete beyond the normal operating cycle.

(l) Properties for sale

Properties for sale which include properties under development (note 2(k)) and completed properties are classified under current assets and comprise right-of-use assets, development and construction expenditures, any borrowing costs capitalized and other direct costs attributable to the development. Properties for sale are carried at the lower of cost and net realizable value. Net realizable value is determined on the basis of anticipated sales proceeds less estimated selling expenses and costs to complete.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(m) Financial assets

(i) Classification

The Group classifies its financial assets in the measurement categories of those to be measured subsequently at fair value (either through other comprehensive income ("OCI") or through profit or loss) and those to be measured at amortized cost.

The classification depends on the Group's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in OCI or profit or loss. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income ("FVOCI").

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

(ii) Recognition and derecognition

Regular purchases and sales of financial assets are recognized on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognized when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

(iii) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in consolidated income statement.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(m) Financial assets (continued)

(iii) Measurement (continued)

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

- **Amortized cost:** Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortized cost. Interest income from these financial assets is included in the consolidated income statement using the effective interest rate method. Any gain or loss arising on derecognition is recognized directly in consolidated income statement and presented in other income and net gains/losses together with foreign exchange gains and losses. Impairment losses, if material, are presented as separate line item in the consolidated income statement.
- **FVOCI:** Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognized in consolidated income statement. When the financial asset is derecognized, the cumulative gain or loss previously recognized in OCI is reclassified from equity to profit or loss and recognized in other income and net gains/losses. Interest income from these financial assets is included in other income and net gains/losses using the effective interest rate method. Foreign exchange gains and losses are presented in other income and net gains/losses and impairment losses, if material, are presented as separate line item in the consolidated income statement.
- **FVPL:** Assets that do not meet the criteria for amortized cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognized in consolidated income statement.

Equity instruments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognized in consolidated income statement when the Group's right to receive payments is established.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(n) Impairment of financial assets

The Group assesses on a forward looking basis the expected credit losses ("ECL") associated with its debt instruments carried at amortized cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade debtors, the Group applies the simplified approach permitted by HKFRS 9, which requires expected lifetime losses to be recognized from initial recognition of the receivables.

The Group's other financial assets carried at amortized cost include loans and receivables, other receivables, amounts due from associated companies and joint ventures. The impairment loss of other financial assets carried at amortized cost is measured based on twelve months expected credit loss. The twelve months expected credit loss is the portion of lifetime expected credit loss that results from default events on a financial instrument that are possible within twelve months after the reporting date. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime expected credit loss.

(o) Offsetting financial instruments

Financial assets and liabilities are offset and the net amount is reported in the balance sheet when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty.

(p) Inventories

Inventories, which mainly comprise home finishing products, merchandises and hotel consumables, are stated at the lower of cost and net realizable value. Cost is calculated on the first-in first-out basis or specific identification basis. The cost of finished goods comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). Net realizable value is the estimated selling price in the ordinary course of business less applicable variable selling expenses.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(q) Trade and other debtors

Trade and other debtors are amounts due from customers for properties and goods and merchandises sold or services performed in the ordinary course of business. If collection of trade and other debtors is expected within one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other debtors are recognized initially at the amount of consideration that is unconditional and subsequently measured at amortized cost using the effective interest method, less provision for impairment, as the Group holds the trade and other debtors with the objective to collect the contractual cash flows and those cash flows represent solely payments of principal and interest. The Group's impairment policies are set out in note 2(n). The carrying amount of trade and other debtors is reduced through the use of an allowance account and the amount of the provision is recognized in the consolidated income statement within administrative and other operating expenses. When a debtor is uncollectible, it is written off against the allowance account for trade and other debtors. Subsequent recoveries of amounts previously written off are credited in the consolidated income statement.

(r) Impairment of non-financial assets

Assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of the fair value of an asset less costs to sell and value-in-use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each balance sheet date.

(s) Creditors and accruals

Creditors and accruals are obligations to pay for goods or merchandises or services that have been acquired in the ordinary course of business from suppliers. Creditors and accruals are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Creditors and accruals are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(t) Provisions

Provisions are recognized when there is a present legal or constructive obligation as a result of past events, and it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. Where a provision is expected to be reimbursed, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain. Restructuring provisions comprise lease termination penalties and employee termination payments. Provisions are not recognized for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognized even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognized as interest expense.

(u) Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Where any group company purchases the Company's equity share capital, the consideration paid, including any directly attributable incremental costs (net of income taxes) is deducted from equity attributable to owners of the Company. Where such ordinary shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects, is included in equity attributable to owners of the Company.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(v) Borrowings

Borrowings are recognized initially at fair value, net of transaction costs incurred. Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial liability, including fees and commissions to agents, advisers, brokers and dealers, levies by regulatory agencies and securities exchanges, and transfer taxes and duties. Borrowings are subsequently stated at amortized cost; any difference between the proceeds, net of transaction costs, and the redemption value is recognized in the consolidated income statement over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognized as transaction costs of the loan to the extent that it is probable that some or all of the facilities will be drawn down. In this case, the fee is deferred until the drawdown occurs. To the extent there is no evidence that it is probable that some or all of the facilities will be drawn down, the fee is capitalized as a prepayment for liquidity services and amortized over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least twelve months after the balance sheet date.

(w) Current and deferred taxation

The tax expenses for the year comprise current and deferred taxes. Tax is recognized in the consolidated income statement, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Group, its associated companies and joint ventures operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be payable to the tax authorities.

Deferred taxation is recognized, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred taxation liabilities are not recognized if they arise from the initial recognition of goodwill, the deferred taxation is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted at the balance sheet date and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(w) Current and deferred taxation (continued)

Deferred taxation assets are recognized to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilized.

Deferred taxation liabilities are provided on taxable temporary differences arising from investments in subsidiaries, associated companies and joint arrangements, except for deferred taxation liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred taxation assets are recognized on deductible temporary differences arising from investments in subsidiaries, associated companies and joint arrangements only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilized.

Deferred taxation assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred taxation assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

(x) Leases

Leases are recognized as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of fixed payments (including in-substance fixed payments), less any lease incentives receivables.

The lease payments are discounted using the lessee's incremental borrowing rate.

Lease payments are allocated between the principal and finance cost. The finance cost is charged to the consolidated income statement over the lease period so as to produce a constant period rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- The amount of the initial measurement of lease liability, and
- any lease payments made at or before the commencement date less any lease incentives received.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(x) Leases (continued)

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

When the right-of-use assets meet the definition of investment properties, they are presented in investment properties, and are initially measured at cost and subsequently measured at fair value, in accordance with the Group's accounting policy.

The Group also has interests in leasehold lands and land use rights for use in its operations. Lump sum payments were made upfront to acquire these land interests from their previous registered owners or governments in the jurisdictions where the land is located. There are no ongoing payments to be made under the term of the land leases, other than insignificant lease renewal costs or payments based on rateable value set by the relevant government authorities. These payments are stated at cost and are amortized over the term of the lease which includes the renewal period if the lease can be renewed by the Group without significant cost.

Payments associated with short-term leases are recognized on a straight-line basis as an expense in the consolidated income statement. Short-term leases are leases with a lease term of twelve months or less.

Lease liabilities are classified as non-current liabilities unless payments are made within twelve months from the end of the reporting period.

Rental income from operating leases where the Group is a lessor is recognized as income on a straight-line basis over the lease term (note 2(y)). Initial direct costs incurred in obtaining an operating lease are added to the carrying amount of the underlying asset and recognized as expense over the lease term on the same basis as rental income. The respective leased assets are included in the consolidated balance sheet based on their nature.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(y) Revenue and income recognition

Revenue comprises the fair value of the consideration received or receivable for goods supplied, and is shown, net of value-added taxes, returns, rebates and discounts, allowances for credit and other revenue reducing factors.

Revenue is recognized when it is probable that future economic benefits will flow to the Group and specific criteria for each of the Group's activities as described below have been met. Estimates are based on historical results, taking into consideration the type of customers, the type of transactions and the specifics of each arrangement.

- (i) Revenue from sales of properties is recognized when or as the control of the asset is transferred to the customer. Depending on the terms of the contract and laws that apply to the contract, control of the properties under development may transfer over time or at a point in time. If properties have no alternative use to the Group contractually and the Group has an enforceable right to payment from the customers for performance completed to date, the Group satisfies the performance obligation over time and therefore, recognizes revenue over time in accordance with the input method for measuring progress. Otherwise, revenue is recognized at a point in time when the customer obtains control of the completed property.

For property development and sales contract for which the control of the property is transferred at a point in time, revenue is recognized when the customer obtains the physical possession or the legal title of the completed property and the Group has present right to payment and the collection of the consideration is probable.

In determining the transaction price, the Group adjusts the promised amount of consideration for the effect of a financing component if it is significant.

Contract acquisition costs incurred to obtain contracts are capitalized and amortized when the related revenue is recognized.

- (ii) Rental income, net of incentives given to lessees, is recognized on a straight-line basis over the period of the respective leases.
- (iii) Income from hotel operation and management is recognized when the services are rendered.
- (iv) Sales of cemetery assets are recognized when the control of the asset is transferred to the customer, which are when the customer obtains the physical possession or the legal title of the relevant cemetery assets and the Group has present right to payment and the collection of the consideration is probable.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(y) Revenue and income recognition (continued)

- (v) Sales of goods and merchandises are recognized when the control of the asset is transferred to the customer, which generally coincide with the time when goods and merchandises are delivered to the customers and legal title has been passed.
- (vi) Gain or loss from securities investment and trading is recognized on the transaction date when the relevant sale and purchase contracts are entered into.
- (vii) Service and management fees are recognized when the services are rendered.
- (viii) Interest income is recognized on a time proportion basis, using the effective interest method, taking into account the principal amounts outstanding and the interest rates applicable.
- (ix) Dividend income is recognized when the right to receive payment is established.

(z) Borrowing costs

Interest and related costs on borrowings attributable to the construction or acquisition of an asset that necessarily takes a substantial period of time to complete and prepare for its intended use or sale are capitalized as part of the cost of their assets. All other borrowing costs are charged to the consolidated income statement in the financial period in which they are incurred.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

(aa) Employee benefits

Contributions to defined contribution retirement schemes such as the Mandatory Provident Fund Scheme in Hong Kong and the respective government employee retirement benefit schemes in the PRC and other countries are charged to the consolidated income statement in the financial period to which the contributions relate. The Group has no further payment obligations once the contributions have been paid. Prepaid contributions are recognized as an asset to the extent that a cash refund or a reduction in the future payments is available.

Employee entitlements to annual leaves are recognized when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date. Employee entitlements to sick and maternity leaves are not recognized until the time of leaves.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(aa) Employee benefits (continued)

Provisions for bonus entitlements are recognized when the Group has a present legal or constructive obligation as a result of services rendered by employees and a reliable estimate of the obligation can be made. Such bonuses are payable within twelve months from the balance sheet date.

(ab) Cash and cash equivalents

Cash and cash equivalents comprise cash and bank balances, deposits with banks and financial institutions with maturity within three months from the date of placement.

(ac) Translation of foreign currencies

Transactions included in the financial statements of each of the entities of the Group are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Hong Kong dollar, which is the functional and presentation currency of the Company.

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the exchange rates ruling at the balance sheet date are recognized in the consolidated income statement.

The results and financial position of all the entities in the Group that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities for each balance sheet presented are translated at the rate of exchange ruling at the date of that balance sheet;
- (ii) income and expenses for each income statement are translated at average exchange rates unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions; and
- (iii) all resulting exchange differences are recognized in other comprehensive income.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the rate of exchange ruling at the balance sheet date. Exchange differences arising are recognized in other comprehensive income.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(ac) Translation of foreign currencies (continued)

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation), all of the exchange differences accumulated in equity in respect of that operation attributable to the equity holders of the Company are reclassified to the consolidated income statement.

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognized in the consolidated income statement.

(ad) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker (the "CODM"). The CODM, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Executive Directors and senior management.

(ae) Dividend distribution

Dividend distribution to the shareholders of the Company is recognized as a liability in the consolidated financial statements in the financial period in which the dividends are approved by the Company's shareholders or Directors as applicable.

(af) Financial guarantee liabilities

The Group provides financial guarantees to banks for mortgage loans made by the banks to certain purchasers of the Group's properties in the PRC.

Financial guarantees are recognized as a financial liability at the time the guarantee is issued. The liability is initially measured at fair value and subsequently at the higher of (1) the amount determined in accordance with the expected credit loss model under HKFRS 9; and (2) the amount initially recognized less, where appropriate, the cumulative amount of income recognized in accordance with the principles of HKFRS 15.

The fair value of financial guarantees is determined based on the present value of the difference in cash flows between the contractual payments required under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

2. Summary of significant accounting policies (continued)

(af) Financial guarantee liabilities (continued)

Where guarantees in relation to loans or other payables of associated companies or joint ventures are provided for no compensation, the fair values are accounted for as contributions and recognized as part of the cost of the investment.

(ag) Government grants

Grants from governments are recognized at fair value when there is a reasonable assurance that the grant will be received and that the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognized in the consolidated income statement over the period necessary to match them with costs that are intended to compensate and offset with related expenses.

(ah) Non-current assets (or disposal groups) held for sale

Non-current assets (or disposal groups) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable. They are measured at the lower of their carrying amount and fair value less costs to sell, except for assets such as deferred tax assets, assets arising from employee benefits and investment property that are carried at fair value, which are specifically exempted from their requirement.

An impairment loss is recognized for any initial or subsequent write-down of the asset (or disposal group) to fair value less costs to sell. A gain is recognized for any subsequent increases in fair value less costs to sell of an asset (or disposal group), but not in excess of any cumulative impairment loss previously recognized. A gain or loss not previously recognized by the date of the sale of the non-current asset (or disposal group) is recognized at the date of derecognition.

Non-current assets (including those that are part of a disposal group) are not depreciated or amortized while they are classified as held for sale. Interest and other expenses attributable to the liabilities of disposal group classified as held for sale continue to be recognized.

Non-current assets classified as held for sale and the assets of a disposal group classified as held for sale are presented separately from the other assets in the balance sheet. The liabilities of a disposal group classified as held for sale are presented separately from other liabilities in the balance sheet.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

3. Financial risk management

(a) Financial risk factors

The activities of the Group expose it to a variety of financial risks including credit risk, liquidity risk, cash flow and fair value interest rate risk, foreign exchange risk and price risk. The overall risk management programme of the Group focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the financial performance of the Group.

Financial risk management is carried out by the finance department under policies approved by the board of Directors (the "Board"). The Board provides principles for overall risk management, as well as written policies covering specific areas.

(i) Credit risk

The maximum exposure to credit risk is represented by the carrying amount of each financial assets (other than financial assets at fair value through profit or loss and financial assets at fair value through other comprehensive income) after deducting any impairment provision in the consolidated balance sheet. The Group's exposure to credit risk arising from debtors is set out in note 27.

Credit risk of the Group is primarily attributable to deposits with banks and financial institutions and non-current loans and receivables, as well as credit exposures to customers and other debtors. The Group has credit policies in place and exposures to these credit risks are monitored on an ongoing basis.

The Group applies the HKFRS 9 simplified approach in measuring expected credit losses which uses a lifetime expected loss allowance for all trade debtors.

To measure the expected credit losses, trade debtors are grouped based on shared credit risk characteristics and the days past due. The expected loss rates are based on the historical payment profiles and the corresponding historical credit losses. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors and industry trends affecting the ability of the debtors to settle the outstanding balance.

Management considered the credit risk of loans and receivables, other receivables and amounts due from associated companies and joint ventures is low, as counterparties have a strong capacity to meet their contractual cash flow obligations in the near term, except for loans and receivables relating to amounts which are long overdue with significant amounts or known insolvencies or non-response to collection activities, they are assessed individually for impairment allowance which have taken into account the expected recoveries from the collateral on the mortgaged property, if any.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

3. Financial risk management (continued)

(a) Financial risk factors (continued)

(i) Credit risk (continued)

The Group has assessed that the expected credit losses for these loans and receivables, other receivables and amounts due from associated companies and joint ventures were nil (2020: nil) under 12 months expected losses method and no provision was recognized (2020: nil).

The Group manages its deposits with banks and financial institutions by monitoring credit ratings and only places deposits with banks and financial institutions with no history of defaults. As at 31 March 2021, the monies placed with banks and financial institutions in Hong Kong, the PRC and other countries amounted to approximately HK\$2,216 million (2020: HK\$2,348 million), HK\$64 million (2020: HK\$157 million) and HK\$17 million (2020: HK\$15 million), respectively.

In respect of credit exposures to customers, the Group normally receives deposits or progress payments from customers prior to the completion of sales of properties or goods or merchandises transactions. Customers are assessed and rated individually based on the credit quality by taking into account their financial position, credit history and other factors. Rentals in respect of investment properties are payable in advance by tenants in accordance with the lease agreements. The Group has policies in place to ensure that rental deposits are required from tenants prior to commencement of leases. Loans and receivables and other deposits are generally supported by the respective underlying assets. Sales of hotel rooms are made either in cash, via credit cards or to customers with appropriate credit history.

In addition, the Group has other monitoring procedures to ensure that follow up action is taken to recover overdue debts. The Group reviews regularly the recoverable amount of each individual debtor to ensure that adequate impairment provision are made for irrecoverable amounts. The Group has no significant concentrations of credit risk as the receivables consist of a large number of customers.

In respect of the other debtors, amounts due from associated companies and joint ventures and loans and receivables, the Group monitors the recovery of the balances closely and ensures that adequate impairment provision has been made for the estimated irrecoverable amounts.

The Group has provided guarantees in respect of mortgage loans made by certain banks to certain purchasers of the Group's properties in the PRC. Since the Group is able to retain the purchasers' deposits and sell the properties to recover any amounts paid by the Group to the banks, the management considers that the Group's credit risk is minimal (see also note 37).

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

3. Financial risk management (continued)

(a) Financial risk factors (continued)

(ii) Liquidity risk

Liquidity risk is the risk that the Group is unable to meet its current obligations when they fall due. The Group measures and monitors its liquidity through the maintenance of prudent ratios regarding the liquidity structure of the overall assets, liabilities, loans and commitments of the Group. The Group has put in place a policy of obtaining long-term banking facilities to match its long-term investments in Hong Kong, the PRC and other countries. The Group also maintains a conservative level of liquid assets to ensure the availability of sufficient cash flows to meet any unexpected and material cash requirements in the ordinary course of business. In addition, as at 31 March 2021, the Group has standby banking facilities to provide contingent liquidity support which amounted to approximately HK\$1,245 million (2020: HK\$1,073 million). Details of the bank borrowings are disclosed in note 33.

The table below analyzes the Group's financial liabilities that will be settled in relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. Specifically, bank borrowings with a repayment on demand clause are included in the earliest time band regardless of the probability of the banks choosing to exercise their rights. The amounts disclosed in the table are the contractual undiscounted cash flows including interest payment. It excludes the financial guarantees provided by the Group (note 37) as management considers the likely crystallization of the guarantees to be minimal.

	Within the first year HK\$'000	Within the second year HK\$'000	Within the third to fifth years HK\$'000	After the fifth year HK\$'000	Total HK\$'000
2021					
Creditors and accruals (excluded lease liabilities and deposit received for the disposal of subsidiaries)	495,641	-	-	-	495,641
Lease liabilities	18,868	18,154	7,839	43,446	88,307
Bank borrowings	6,118,272	452,871	644,644	-	7,215,787
Loans and payables with non-controlling interests	-	-	-	47,688	47,688
Other non-current liabilities (excluded lease liabilities)	-	-	-	37,223	37,223
	6,632,781	471,025	652,483	128,357	7,884,646

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

3. Financial risk management (continued)

(a) Financial risk factors (continued)

(ii) Liquidity risk (continued)

	Within the first year HK\$'000	Within the second year HK\$'000	Within the third to fifth years HK\$'000	After the fifth year HK\$'000	Total HK\$'000
2020					
Creditors and accruals (excluded lease liabilities)	401,553	–	–	–	401,553
Lease liabilities	6,022	2,498	5,426	42,805	56,751
Bank borrowings	2,354,247	4,193,279	932,424	–	7,479,950
Loans and payables with non-controlling interests	–	–	–	47,472	47,472
Other non-current liabilities (excluded lease liabilities)	–	–	–	34,306	34,306
	2,761,822	4,195,777	937,850	124,583	8,020,032

(iii) Cash flow and fair value interest rate risk

Interest rate risk is the risk that the position of the Group may be adversely affected by the changes in market interest rate. The policy of the Group involves close monitoring of interest rate movements and replacing and entering into new banking facilities when favourable pricing opportunities arise.

The interest rate risk of the Group mainly arises from interest-bearing loans and receivables, bank deposits, bank borrowings and bonds investments in the financial assets at fair value through profit or loss. Loans and receivables, bank deposits and bank borrowings issued at variable rates expose the Group to cash flow interest rate risk. Bonds investments at fixed rates expose the Group to fair value interest rate risk. The Group currently does not have any interest rate hedging policy in relation to interest rate risk. The Board monitors the Group's exposure on an ongoing basis and will consider hedging interest rate risk should the need arise.

As at 31 March 2021, in respect of cash flow interest rate risk, if interest rates had been 0.5% (2020: 0.5%) higher/lower with all other variables held constant, the pre-tax result of the Group would have decreased/increased by approximately HK\$23,492,000 (2020: HK\$19,532,000).

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

3. Financial risk management (continued)

(a) Financial risk factors (continued)

(iv) Foreign exchange risk

Foreign exchange risk arises on monetary assets and liabilities being denominated in a currency that is not the functional currency; differences resulting from the translation of financial statements into the presentation currency of the Group are not taken into consideration.

The Group mainly operates in Hong Kong, the PRC, Singapore, Malaysia, Vietnam, Mongolia, Taiwan and Philippines. The Group has no significant foreign exchange risk due to limited foreign currency transactions other than the functional currencies of the respective entities.

(v) Price risk

The Group is exposed to securities and bonds investments price risk because investments held by the Group are classified as financial assets at fair value through other comprehensive income and financial assets at fair value through profit or loss. Unrealized gains and losses arising from the change in the fair value of financial assets at fair value through other comprehensive income and financial assets at fair value through profit or loss are recognized in other comprehensive income and the consolidated income statement respectively. To manage its price risk arising from investments in securities and bonds investments, the Group diversifies its portfolio. Diversification of the portfolio is done in accordance with the limits set by the Group.

The table below summarizes the impact of increase/decrease of the market price of the Group's publicly-traded investments by 5% (2020: 5%) with all other variables held constant:

	Impact on pre-tax result		Impact on investment revaluation reserve	
	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000
5% change in market price	166,835	118,097	4,364	3,571

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

3. Financial risk management (continued)

(b) Capital risk management

The objectives of the Group when managing capital are to safeguard the ability of the Group to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital on the basis of the net debt to equity ratio. The Group's net debt to equity ratio, expressed as a percentage of bank borrowings net of cash, bank balances and bonds and securities investments of financial assets at fair value through profit or loss over net assets attributable to equity holders of the Company, was 12.9% (2020: 19.2%, expressed as a percentage of bank borrowings net of cash, bank balances and financial assets at fair value through profit or loss over net assets attributable to equity holders of the Company).

(c) Fair value estimation

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. The quoted market price used for financial assets held by the Group is the current price within the bid-ask spread which is the most representative of the fair value in the given circumstances.

The fair values of long-term loans and receivables and bank borrowings are estimated using the expected future payments discounted at market interest rates. The carrying values of the long-term loans and receivables and bank borrowings approximate their fair values since they are floating interest rate loans and receivables and borrowings.

The carrying values less any estimated credit adjustments for financial assets and liabilities with a maturity of less than one year, including debtors and prepayments, cash and bank balances, creditors and accruals and current bank borrowings approximate their fair values.

The Group adopted the amendment to HKFRS 7 for financial instruments that are measured in the balance sheet at fair value. This requires disclosure of fair value measurements by level in the following fair value measurement hierarchy:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1)
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2)
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3)

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

3. Financial risk management (continued)

(c) Fair value estimation (continued)

The following table presents the Group's financial assets that are measured at fair value at 31 March 2021 and 2020. The investment properties are measured at fair value and disclosed in note 16.

	Level 1 HK\$'000	Level 3 HK\$'000	Total HK\$'000
2021			
Assets			
Financial assets at fair value through other comprehensive income			
– Listed securities	143,756	–	143,756
– Unlisted investment	–	10,434	10,434
	143,756	10,434	154,190
Financial assets at fair value through profit or loss			
– Listed securities and bonds	3,336,700	–	3,336,700
– Unlisted investments	–	105,493	105,493
	3,336,700	105,493	3,442,193
Total assets	3,480,456	115,927	3,596,383
2020			
Assets			
Financial assets at fair value through other comprehensive income			
– Listed securities	117,648	–	117,648
– Unlisted investment	–	11,082	11,082
	117,648	11,082	128,730
Financial assets at fair value through profit or loss			
– Listed securities and bonds	2,361,934	–	2,361,934
– Unlisted investments	–	75,296	75,296
	2,361,934	75,296	2,437,230
Total assets	2,479,582	86,378	2,565,960

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

3. Financial risk management (continued)

(c) Fair value estimation (continued)

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for these financial assets held by the Group, which are listed securities and bonds investments, is the current price within the bid-ask spread in stock market and bond market. These instruments are included in level 1 which comprise primarily investments classified as financial assets at fair value through other comprehensive income (listed securities) and financial assets at fair value through profit or loss (listed securities and bonds).

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques. These valuation techniques maximize the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3 which comprises primarily unlisted investments classified as financial assets at fair value through other comprehensive income and financial assets at fair value through profit or loss.

Specific valuation techniques used to value financial instruments include:

- Quoted market prices or dealer quotes for similar instruments
- Other techniques, such as market approach and discounted cash flow analysis, are used to determine fair value for the remaining financial instruments

There was no transfer of financial assets among fair value hierarchy classifications for the years ended 31 March 2021 and 2020.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

3. Financial risk management (continued)

(c) Fair value estimation (continued)

The following table presents the changes in level 3 instruments of the Group for the years ended 31 March 2021 and 2020.

	Financial assets at fair value through other comprehensive income HK\$'000	Financial assets at fair value through profit or loss HK\$'000
At 1 April 2019	11,674	64,476
Changes in exchange rates	(773)	(3,888)
Additions	–	15,383
Disposals	–	(466)
Changes in fair value recognized in consolidated income statement	–	(209)
Changes in fair value recognized in other comprehensive income	181	–
At 31 March 2020	11,082	75,296
Changes in exchange rates	893	5,121
Additions	–	10,182
Disposals	–	(2,266)
Changes in fair value recognized in consolidated income statement	–	17,160
Changes in fair value recognized in other comprehensive income	(1,541)	–
At 31 March 2021	10,434	105,493

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

4. Critical accounting estimates and judgments

Estimates and judgments used in preparing the consolidated financial statements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The Group makes estimates and assumptions concerning the future. The estimates and assumptions that may have a significant effect on the carrying values of assets and liabilities are discussed below:

(a) Estimate of fair value of investment properties

The valuation of investment properties is mainly performed in accordance with “The HKIS Valuation Standards 2020 Edition” published by the Hong Kong Institute of Surveyors and other international valuation standards. Details of the judgment and assumptions have been disclosed in note 16.

(b) Classification of investment properties

In making the judgment to determine whether a property qualifies as investment property, the Group considers whether the property (land or building) is held to earn rental or for capital appreciation rather than for use in the production or supply of goods and services or sale and the Group has the financing capability to hold the property for long-term strategic investment.

To transfer a property to an investment property, there must be a change in use. To conclude if a property has changed its use, management assesses whether the property meets the definition of investment property as aforementioned and the change must be supported by evidence.

In addition, in making the judgment to determine whether a completed investment property was qualified as asset of disposal group held for sale, the Group considered whether the sale transaction was highly probable (i.e. the sale should be expected to qualify for recognition as a completed sale within one year from the date of classification).

The Group considers each property separately in making its judgment.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

4. Critical accounting estimates and judgments (continued)

(c) Recoverability of properties for/under development, properties for sale and cemetery assets

The Group assesses the carrying values of properties for/under development, properties for sale and cemetery assets according to their estimated recoverable amounts or net realizable values based on assessment of the realizability of these properties/assets, taking into account costs to completion based on past experience and net sales value based on prevailing market conditions. Provision for impairment is made when events or changes in circumstances indicate that the carrying values may not be realized. The assessment requires the use of judgment and estimates.

For recoverability assessment purpose, the valuation of certain properties for/under development, properties for sale and cemetery assets is mainly performed in accordance with "The HKIS Valuation Standards 2020 Edition" published by the Hong Kong Institute of Surveyors and other international valuation standards.

(d) Income taxes, land use taxes, land appreciation taxes and deferred taxes

The Group is subject to income taxes, land use taxes, land appreciation taxes and deferred taxes mainly in Hong Kong, the PRC and other countries. Significant judgment is required in determining the provision for taxation for each entity of the Group. There are transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. Where the final tax outcome of these estimates is different from the amounts that are initially recorded, such differences will impact the current and deferred taxation in the financial period in which such determination is made.

The Group has rebutted the presumption that the carrying amount of the investment properties located in the PRC and Mongolia measured at fair value will be recovered entirely through sale. These investment properties are held within a business model whose objective is to consume its economic benefit over time.

Deferred taxation assets relating to tax losses are recognized when management considers to be probable that future taxation profit will be available against which the tax losses can be utilized. The outcome of their actual utilization may be different.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

5. Revenues

Revenues recognized during the year are as follows:

	2021 HK\$'000	2020 HK\$'000
Sales of properties	1,651,615	42,429
Rental income and management fees	184,648	235,288
Income from hotel operation and management	17,317	41,015
Sales of cemetery assets	25,733	21,252
Sales of goods and merchandises	16,164	83,003
Interest income from money lending business	3,623	6,476
Interest income from bonds investments of financial assets at fair value through profit or loss	207,480	169,946
Dividend income from securities investments for trading of financial assets at fair value through profit or loss	22	45
Net fair value gain/(loss) of securities investments for trading of financial assets at fair value through profit or loss	177	(467)
	2,106,779	598,987

6. Segment information

(a) Segment information by business lines

The CODM has been identified as the Executive Directors and senior management. The CODM reviews the Group's internal reporting in order to assess performance and allocate resources. Management has determined the operating segments based on these reports.

The CODM considers the business from a business perspective, including property development, investment and trading, hotel operation and management, development and operation of cemetery, sales of goods and merchandises, securities investment and trading and money lending business. The CODM assesses the performance of the operating segments based on the measure of earning/(loss) before interest, tax, depreciation and amortization (the "EBITDA/(LBITDA)") and segment result.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

6. Segment information (continued)

(a) Segment information by business lines (continued)

The segment information by business lines is as follows:

	Property development, investment and trading HK\$'000	Hotel operation and management HK\$'000	Cemetery HK\$'000	Sales of goods and merchandises HK\$'000	Securities investment and trading HK\$'000	Money lending business HK\$'000	Corporate HK\$'000	2021 Total HK\$'000
Revenues from contracts with customers:								
– Recognized at a point in time	1,651,615	-	25,733	16,164	-	-	-	1,693,512
– Recognized over time	8,243	17,317	-	-	-	-	-	25,560
Revenues from other sources	176,405	-	-	-	207,679	3,623	-	387,707
Revenues	1,836,263	17,317	25,733	16,164	207,679	3,623	-	2,106,779
Other income and net (loss)/gain	(1,657)	426	87	5,227	281,560	-	20,652	306,295
EBITDA/(LBITDA)	147,148	(7,336)	7,656	5,706	488,152	2,967	(200,949)	443,344
Operating profit/(loss)	146,548	(67,273)	6,928	(16)	488,152	2,967	(230,518)	346,788
Finance costs	(121,640)	(13,241)	-	(1,745)	(9,525)	-	(1,082)	(147,233)
Share of results of associated companies	103	(2,225)	-	-	-	-	(113)	(2,235)
Share of results of joint ventures	(3,382)	-	-	-	-	-	-	(3,382)
Profit/(loss) before taxation	21,629	(82,739)	6,928	(1,761)	478,627	2,967	(231,713)	193,938
Taxation credit/(charge)	18,301	(5,000)	(3,434)	-	(4,194)	-	-	5,673
Profit/(loss) for the year	39,930	(87,739)	3,494	(1,761)	474,433	2,967	(231,713)	199,611
Segment assets	11,782,612	1,025,821	773,701	161,661	3,445,476	169,954	2,543,455	19,902,680
Associated companies	136	54,252	-	-	-	-	3,795	58,183
Joint ventures	785,730	-	-	-	-	-	-	785,730
Assets of disposal group classified as held for sale	770,429	-	-	-	-	-	-	770,429
Total assets	13,338,907	1,080,073	773,701	161,661	3,445,476	169,954	2,547,250	21,517,022
Segment liabilities	6,288,507	628,626	195,262	38,329	1,124,567	971	98,418	8,374,680
Liabilities of disposal group classified as held for sale	69,437	-	-	-	-	-	-	69,437
Total liabilities	6,357,944	628,626	195,262	38,329	1,124,567	971	98,418	8,444,117
Other segment items are as follows:								
Capital expenditure	171,270	291	969	5,505	-	-	43,111	221,146
Depreciation of property, plant and equipment	3,871	23,239	602	1,419	-	-	14,976	44,107
Depreciation of right-of-use assets	8	38,923	126	4,303	-	-	14,706	58,066
Provision for impairment of trade debtors	3,197	-	-	-	-	-	-	3,197
Reversal of provision for impairment of inventories	-	-	-	2,300	-	-	-	2,300
Fair value gain on transfer of properties from properties for sale to investment properties	8,190	-	-	-	-	-	-	8,190
Fair value loss of investment properties	442,093	-	-	-	-	-	-	442,093

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

6. Segment information (continued)

(a) Segment information by business lines (continued)

	Property development, investment and trading HK\$'000	Hotel operation and management HK\$'000	Cemetery HK\$'000	Sales of goods and merchandises HK\$'000	Securities investment and trading HK\$'000	Money lending business HK\$'000	Corporate HK\$'000	2020 Total HK\$'000
Revenues from contracts with customers:								
– Recognized at a point in time	42,429	–	21,252	83,003	–	–	–	146,684
– Recognized over time	10,418	41,015	–	–	–	–	–	51,433
Revenues from other sources	224,870	–	–	–	169,524	6,476	–	400,870
Revenues	277,717	41,015	21,252	83,003	169,524	6,476	–	598,987
Other income and net gain/(loss)	3,018	(1)	65	2,720	(222,319)	(2)	64,832	(151,687)
(LBITDA)/EBITDA	(108,921)	5,153	8,077	12,286	(53,613)	6,003	(193,795)	(324,810)
Operating (loss)/profit	(132,100)	(63,270)	7,334	5,730	(53,613)	6,003	(220,891)	(450,807)
Finance costs	(217,976)	(23,283)	–	(1,908)	(20,355)	–	(319)	(263,841)
Share of results of associated companies	81	3,078	–	–	–	–	(1,139)	2,020
Share of results of joint ventures	10,962	–	–	–	–	–	–	10,962
(Loss)/profit before taxation	(339,033)	(83,475)	7,334	3,822	(73,968)	6,003	(222,349)	(701,666)
Taxation (charge)/credit	(77,803)	(7)	451	739	(421)	–	–	(77,041)
(Loss)/profit for the year	(416,836)	(83,482)	7,785	4,561	(74,389)	6,003	(222,349)	(778,707)
Segment assets	14,725,348	1,056,952	722,456	158,071	2,437,787	179,389	2,422,903	21,702,906
Associated companies	133	56,477	–	–	–	–	3,908	60,518
Joint ventures	739,005	–	–	–	–	–	–	739,005
Total assets	15,464,486	1,113,429	722,456	158,071	2,437,787	179,389	2,426,811	22,502,429
Total liabilities	8,516,710	624,772	174,853	34,383	499,697	468	45,759	9,896,642
Other segment items are as follows:								
Capital expenditure	1,165,736	445	1,666	461	–	–	38,210	1,206,518
Depreciation of property, plant and equipment	12,089	26,422	656	1,523	–	–	12,306	52,996
Depreciation of right-of-use assets	47	38,923	87	5,033	–	–	15,929	60,019
Provision for impairment of trade debtors	2,263	–	–	–	–	–	–	2,263
Reversal of provision for impairment of other deposits	2,813	–	–	–	–	–	–	2,813
Reversal of provision for impairment of inventories	–	–	–	6,500	–	–	–	6,500
Fair value gain on transfer of properties from properties for sale to investment properties	217,976	–	–	–	–	–	–	217,976
Fair value loss of investment properties	458,133	–	–	–	–	–	–	458,133

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

6. Segment information (continued)

(b) Geographical segment information

The business of the Group operates in different geographical areas. Revenues are presented by the countries where the customers are located. Non-current assets, total assets and capital expenditure are presented by the countries where the assets are located. The segment information by geographical area is as follows:

	Revenues		Capital expenditure	
	2021	2020	2021	2020
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Hong Kong	1,999,363	417,847	172,572	996,013
The PRC	58,208	91,924	32,158	144,588
United Kingdom	14,694	38,135	–	–
Other countries	34,514	51,081	16,416	65,917
	2,106,779	598,987	221,146	1,206,518

	Non-current assets (note)		Total assets	
	2021	2020	2021	2020
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Hong Kong	8,311,869	9,015,088	16,056,930	16,356,769
The PRC	2,347,805	2,486,413	4,062,678	3,843,801
United Kingdom	–	926,400	–	935,983
Other countries	1,191,611	1,165,017	1,397,414	1,365,876
	11,851,285	13,592,918	21,517,022	22,502,429

Note: Non-current assets in geographical segment represent non-current assets other than financial assets at fair value through other comprehensive income, loans and receivables and other deposits, and deferred taxation assets.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

7. Other income and net gain/(loss)

	2021 HK\$'000	2020 HK\$'000
Interest income from bank deposits	15,565	59,970
Dividend income from financial assets at fair value through other comprehensive income	7,469	3,647
Net realized gain/(loss) of bonds and other investments of financial assets at fair value through profit or loss	61,475	(4,012)
Net fair value gain/(loss) of bonds and other investments of financial assets at fair value through profit or loss	220,134	(219,111)
Forfeited deposits from sales of properties	333	1,751
Loss on disposal of a subsidiary (note)	(10,280)	–
Net loss on disposal of investment properties	(1,315)	(2,127)
Net loss on disposal of property, plant and equipment	(728)	(2,546)
Net exchange loss	(5,591)	(989)
Others	19,233	11,730
	306,295	(151,687)

Note: On 30 April 2020, an indirect wholly-owned subsidiary of Chuang's China entered into a sale and purchase agreement with an independent third party to dispose of a property holding company which held an investment property in the United Kingdom at a consideration of about GBP93.8 million (equivalent to approximately HK\$971.5 million). The transaction was approved by the shareholders of Chuang's China at its special general meeting held on 23 June 2020. Details of the transaction were announced by Chuang's China and the Company on 3 May 2020, and published in the circulars of Chuang's China and the Company on 3 June 2020 respectively. The transaction was completed on 1 September 2020, and a loss on disposal of a subsidiary was recorded, taking into the consideration of the net assets disposed of approximately HK\$995.2 million, the realization of exchange reserve upon disposal of approximately HK\$22.7 million and related transaction costs. Details of the disposal are shown in note 38(c).

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

8. Operating profit/(loss)

	2021 HK\$'000	2020 HK\$'000
Operating profit/(loss) is stated after crediting:		
Gross rental income from properties	183,573	230,056
Reversal of provision for impairment of inventories	2,300	6,500
Reversal of provision for impairment of other deposits	–	2,813
and after charging:		
Cost of properties sold	1,039,852	22,717
Cost of cemetery assets sold	5,389	4,645
Cost of inventories sold	11,799	66,315
Depreciation of property, plant and equipment	44,107	52,996
Depreciation of right-of-use assets	58,066	60,019
Provision for impairment of trade debtors	3,197	2,263
Staff costs, including Directors' emoluments		
Wages and salaries (<i>note</i>)	119,115	165,408
Retirement benefit costs (<i>note 9</i>)	4,738	5,786
Short-term lease expenses	1,418	1,582
Outgoings in respect of properties	51,145	52,910
Auditors' remuneration		
Audit and audit related services	5,274	4,801
Non-audit services	2,580	1,080

Note: Government grants amounting to HK\$11,957,000 have been recognized and deducted in wages and salaries expenses for the year ended 31 March 2021.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

9. Employee retirement benefits

The Group participates in defined contribution schemes in Hong Kong for all eligible employees. Contributions to these schemes are calculated based on certain percentages of the applicable payroll costs or pre-determined fixed sums. The assets of the schemes are held separately from those of the Group in independently administered funds. Among these schemes, one scheme allows contributions to it to be reduced by contributions forfeited by those employees who leave that scheme prior to vesting fully in those contributions.

The Group participates in respective government retirement benefit schemes in the PRC, Singapore, Malaysia, Vietnam and Mongolia pursuant to the relevant regulations whereby the Group is required to contribute to the schemes to fund the retirement benefits of the eligible employees. Contributions made to the schemes are calculated either based on certain percentages of the applicable payroll costs or fixed sums as stipulated under the requirements in the respective countries. The governments of the respective countries are responsible for the entire retirement benefit obligations payable to the retired employees. The Group has no other obligations apart from making ongoing contributions under the schemes.

The retirement benefit costs represent the contributions by the Group to the above schemes.

10. Finance costs

	2021 HK\$'000	2020 HK\$'000
Interest expenses of		
Bank borrowings	144,404	272,478
Bank overdraft	86	209
Lease liabilities	2,743	2,020
	147,233	274,707
Amount capitalized into properties under development	–	(10,866)
	147,233	263,841

The capitalization rate applied to funds borrowed for the development of properties was 3.30% per annum in 2020.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

11. Directors', five highest paid individuals' and senior management's emoluments

(a) Directors' emoluments

Name of Director	(note i)	(note ii)			Total HK\$'000
	Fees HK\$'000	Salaries HK\$'000	Other benefits HK\$'000	Retirement scheme contributions HK\$'000	
2021					
Mr. Albert Chuang Ka Pun	80	2,730	–	18	2,828
Mr. Richard Hung Ting Ho	30	2,600	298	–	2,928
Mr. Edwin Chuang Ka Fung ⁷	60	2,340	640	18	3,058
Miss Ann Li Mee Sum ⁶	54	1,801	533	162	2,550
Mrs. Candy Kotewall Chuang Ka Wai	30	1,690	480	18	2,218
Mr. Geoffrey Chuang Ka Kam	60	1,950	640	18	2,668
Mr. Chan Chun Man	30	2,340	–	18	2,388
Mr. Abraham Shek Lai Him ⁵	550	–	–	–	550
Mr. Fong Shing Kwong ⁵	150	–	–	–	150
Mr. Yau Chi Ming ⁵	150	–	–	–	150
Mr. David Chu Yu Lin ⁵	172	–	–	–	172
Mr. Tony Tse Wai Chuen ⁵	150	–	–	–	150
	1,516	15,451	2,591	252	19,810

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

11. Directors', five highest paid individuals' and senior management's emoluments (continued)

(a) Directors' emoluments (continued)

Name of Director	(note i)	(note ii)			Total HK\$'000
	Fees HK\$'000	Salaries HK\$'000	Other benefits HK\$'000	Retirement scheme contributions HK\$'000	
2020					
Mr. Alan Chuang Shaw Swee ¹	22	1,495	1,300	156	2,973
Mr. Albert Chuang Ka Pun ¹	73	2,730	90	18	2,911
Mr. Richard Hung Ting Ho ^{2,4}	30	2,600	–	–	2,630
Mr. Edwin Chuang Ka Fung ^{3,4,7}	60	2,340	495	18	2,913
Miss Ann Li Mee Sum ⁶	–	–	–	–	–
Mrs. Candy Kotewall Chuang Ka Wai	30	1,690	540	18	2,278
Mr. Geoffrey Chuang Ka Kam	60	1,950	495	18	2,523
Mr. Chan Chun Man	30	2,592	257	18	2,897
Mr. Abraham Shek Lai Him ⁵	542	–	–	–	542
Mr. Fong Shing Kwong ⁵	150	–	–	–	150
Mr. Yau Chi Ming ⁵	150	–	–	–	150
Mr. David Chu Yu Lin ⁵	270	–	–	–	270
Mr. Tony Tse Wai Chuen ⁵	150	–	–	–	150
	1,567	15,397	3,177	246	20,387

¹ Mr. Alan Chuang Shaw Swee retired as the Chairman and ceased to be an Executive Director on 15 October 2019, and Mr. Albert Chuang Ka Pun was appointed as the Chairman and the Chief Executive Officer/Managing Director on the same date

² Mr. Richard Hung Ting Ho was re-designated as the Vice Chairman on 15 October 2019

³ Mr. Edwin Chuang Ka Fung was re-designated as the Deputy Chief Executive Officer/Deputy Managing Director on 15 October 2019

⁴ Mr. Richard Hung Ting Ho and Mr. Edwin Chuang Ka Fung were the Joint Chief Executive Officer/Joint Managing Director until 15 October 2019

⁵ The Independent Non-Executive Directors

⁶ Appointed on 5 May 2020

⁷ Formerly known as Chong Ka Fung

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

11. Directors', five highest paid individuals' and senior management's emoluments (continued)

(a) Directors' emoluments (continued)

- (i) The amounts represented emoluments paid or receivable in respect of a person's service as a Director, whether of the Company or its subsidiary undertakings.
- (ii) The amounts represented emoluments paid or receivable in respect of a Director's other services in connection with the management of the affairs of the Company or its subsidiary undertakings.
- (iii) There was no arrangement under which a Director waived or agreed to waive any emoluments during the years ended 31 March 2021 and 2020.
- (iv) During the year, no emoluments, retirement benefits, payments or benefits in respect of termination of Directors' services were paid or made, directly or indirectly, to the Directors, nor are any payable (2020: nil). No consideration was provided to or receivable by third parties for making available Directors' services (2020: nil).
- (v) There are no loans, quasi-loans or other dealings in favour of Directors, their controlled bodies corporate and connected entities (2020: none).
- (vi) The Directors represent key management personnel of the Company having authority and responsibility for planning, directing and controlling the activities of the Group.
- (vii) The emoluments paid by the Company to the Independent Non-Executive Directors of the Company amounted to HK\$750,000 (2020: HK\$750,000).

(b) Directors' material interests in transactions, arrangements or contracts

No significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a Director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year (2020: none).

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

11. Directors', five highest paid individuals' and senior management's emoluments (continued)

(c) Five highest paid individuals' emoluments

The five highest paid individuals in the Group include five (2020: three) Directors as at 31 March 2021. Details of the total emoluments paid to the two individuals, whose total emoluments were the five highest in the Group for 2020 and who were not Directors as at 31 March 2020, are set out below:

	2021 HK\$'000	2020 HK\$'000
Salaries and other benefits	–	7,786
Retirement scheme contributions	–	466
	–	8,252

The emoluments of the individuals fall within the following bands:

Emolument bands	Number of individuals	
	2021	2020
HK\$2,500,001 to HK\$3,000,000	–	1
HK\$5,000,001 to HK\$5,500,000	–	1
	–	2

(d) Senior management's emoluments

The emoluments of senior management whose profiles are included in the section "Biographical Details of Honorary Chairman, Directors and Senior Management" of this report fall within the following bands:

Emolument bands	Number of individuals	
	2021	2020
HK\$1,000,000 or below	3	2
HK\$1,000,001 to HK\$1,500,000	4	3
HK\$1,500,001 to HK\$2,000,000	2	3
	9	8

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

12. Taxation (credit)/charge

	2021 HK\$'000	2020 HK\$'000
Current taxation		
Hong Kong profits tax	32,887	–
PRC corporate income tax	14,487	7,108
PRC land appreciation tax	12,942	19,396
Overseas profits tax	1,453	864
Over-provision in prior years	(41,149)	–
Deferred taxation (note 34)	(26,293)	49,673
	(5,673)	77,041

Hong Kong profits tax has been provided at the rate of 16.5% on the estimated assessable profits for the year (2020: no provision for Hong Kong profits tax had been made as the Group had sufficient tax losses brought forward to set off against the estimated assessable profits for that year). PRC corporate income tax and overseas profits tax have been calculated on the estimated assessable profits for the year at the rates of taxation prevailing in the PRC and the countries in which the Group operates respectively. PRC land appreciation tax is levied at progressive rates ranging from 30% to 60% on the appreciation of land value, being the proceeds of sales of properties less deductible expenditures including costs of land and development expenditures. The over-provision is mainly related to taxation charges, including PRC land appreciation tax, in respect of the sales of properties in the PRC in prior years upon final clearance with the local tax authorities.

Share of taxation charge of associated companies for the year ended 31 March 2021 of HK\$11,000 (2020: HK\$14,000) is included in the consolidated income statement as "Share of results of associated companies". There were no taxation charges of joint ventures for the year ended 31 March 2021 as they either had sufficient tax losses brought forward to set off against the estimated assessable profits for the year or had no estimated assessable profits for the year (2020: same).

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

12. Taxation (credit)/charge (continued)

The taxation charge/(credit) of the profit/(loss) before taxation of the Group differs from the theoretical amount that would arise using the taxation rate of Hong Kong as follows:

	2021 HK\$'000	2020 HK\$'000
Profit/(loss) before taxation	193,938	(701,666)
Share of results of associated companies	2,235	(2,020)
Share of results of joint ventures	3,382	(10,962)
	199,555	(714,648)
Taxation charge/(credit) at the rate of 16.5% (2020: 16.5%)	32,927	(117,917)
Effect of different taxation rates in other countries	(7,633)	16,149
Income not subject to taxation	(77,312)	(40,897)
Expenses not deductible for taxation purposes	75,061	123,516
PRC land appreciation tax deductible for taxation purposes	(3,236)	(4,849)
Recognition of previously unrecognized tax losses	–	(1,554)
Utilization of previously unrecognized tax losses	(49,352)	(4,161)
Over-provision in prior years	(41,149)	–
Tax losses not recognized and others	52,079	87,358
	(18,615)	57,645
PRC land appreciation tax	12,942	19,396
Taxation (credit)/charge	(5,673)	77,041

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

13. Dividends

	2021 HK\$'000	2020 HK\$'000
Interim dividend of 1.5 HK cents (2020: 1.5 HK cents) per share	25,088	25,088
Final dividend of 1.5 HK cents (2020: nil) per share	25,088	–
	50,176	25,088

On 29 June 2021, the Board proposed a final dividend of 1.5 HK cents (2020: nil) per share amounting to HK\$25,088,000 (2020: nil). The amount is calculated based on 1,672,553,104 issued shares as at 29 June 2021. The proposed dividend is not reflected as a dividend payable in the consolidated financial statements, but will be reflected and accounted for as an appropriation of reserves in the year ending 31 March 2022 upon the approval by shareholders.

14. Earnings/(loss) per share

The calculation of the earnings/(loss) per share is based on the profit attributable to equity holders of HK\$37,452,000 (2020: loss attributable to equity holders of HK\$705,084,000) and the weighted average number of 1,672,553,104 (2020: 1,672,553,104) shares in issue during the year.

The diluted earnings/(loss) per share is equal to the basic earnings/(loss) per share since there are no dilutive potential shares in issue during the years.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

15. Property, plant and equipment

	Buildings HK\$'000	Plant and machinery HK\$'000	Furniture and fixtures HK\$'000	Other assets HK\$'000	Total HK\$'000
Cost					
At 1 April 2019	559,774	2,386	81,662	144,232	788,054
Changes in exchange rates	(3,617)	(99)	(1,458)	(727)	(5,901)
Additions	–	–	2,763	1,670	4,433
Acquisition of subsidiaries (note 21)	–	–	–	34,497	34,497
Disposals	–	(234)	(5,815)	(2,792)	(8,841)
At 31 March 2020	556,157	2,053	77,152	176,880	812,242
Changes in exchange rates	3,667	86	1,265	750	5,768
Additions	–	–	12,244	2,741	14,985
Disposals	–	–	(2,569)	(3,224)	(5,793)
At 31 March 2021	559,824	2,139	88,092	177,147	827,202
Accumulated depreciation and provision for impairment					
At 1 April 2019	128,242	1,926	53,935	115,728	299,831
Changes in exchange rates	(1,771)	(96)	(1,114)	(668)	(3,649)
Charge for the year	23,917	70	15,796	13,213	52,996
Disposals	–	(179)	(3,191)	(2,792)	(6,162)
At 31 March 2020	150,388	1,721	65,426	125,481	343,016
Changes in exchange rates	1,859	85	989	689	3,622
Charge for the year	23,894	65	4,857	15,291	44,107
Disposals	–	–	(1,823)	(3,027)	(4,850)
At 31 March 2021	176,141	1,871	69,449	138,434	385,895
Net book value					
At 31 March 2021	383,683	268	18,643	38,713	441,307
At 31 March 2020	405,769	332	11,726	51,399	469,226

- (a) Buildings of the Group include hotel property. Other assets comprise computer equipment, motor vehicles and yachts.
- (b) Buildings of the Group with net book value of HK\$357,223,000 (2020: HK\$396,033,000) have been pledged as securities for the borrowing facilities granted to the Group (note 33).

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

15. Property, plant and equipment (continued)

(c) Buildings of the Group are located:

	2021 HK\$'000	2020 HK\$'000
In Hong Kong	357,223	379,507
Outside Hong Kong	26,460	26,262
	383,683	405,769

(d) Depreciation of HK\$927,000 (2020: HK\$932,000), HK\$426,000 (2020: HK\$9,422,000) and HK\$42,754,000 (2020: HK\$42,642,000) have been included in cost of sales, selling and marketing expenses and administrative and other operating expenses, respectively.

16. Investment properties

	Properties under development HK\$'000	Completed properties HK\$'000	Total HK\$'000
At 1 April 2019	705,109	9,576,295	10,281,404
Changes in exchange rates	(57,688)	(139,306)	(196,994)
Additions	118,724	3,298	122,022
Transfer from properties for sale (note 25(d))	584,155	–	584,155
Disposals	–	(24,129)	(24,129)
Change in fair value	86,246	(544,379)	(458,133)
At 31 March 2020	1,436,546	8,871,779	10,308,325
Changes in exchange rates	34,443	205,969	240,412
Additions	16,736	629	17,365
Reclassification (note d)	(1,001,255)	1,001,255	–
Transfer from properties for sale (note 25(d))	–	175,920	175,920
Reclassified as assets of disposal group classified as held for sale (note 39)	(19,049)	(169,896)	(188,945)
Disposals	–	(30,518)	(30,518)
Disposal of a subsidiary (notes 7 and 38(c))	–	(999,740)	(999,740)
Change in fair value	(101,949)	(340,144)	(442,093)
At 31 March 2021	365,472	8,715,254	9,080,726

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

16. Investment properties (continued)

(a) Investment properties of the Group are located:

	2021 HK\$'000	2020 HK\$'000
In Hong Kong	6,472,420	6,603,680
Outside Hong Kong	2,608,306	3,704,645
	9,080,726	10,308,325

(b) Investment properties in Hong Kong, Mongolia, Taiwan, the PRC, and Malaysia (2020: including the United Kingdom) were revalued at 31 March 2021 on an open market value basis by Colliers International (Hong Kong) Limited, Cushman & Wakefield Limited and Appraisal (Malaysia) Sdn. Bhd. independent professional property valuers, respectively.

(c) Investment properties of HK\$7,005,455,000 (2020: HK\$8,198,736,000) have been pledged as securities for the borrowing facilities granted to the Group (note 33).

(d) During the year ended 31 March 2021, investment properties of HK\$1,001,255,000 (2020: nil) were reclassified from investment properties under development to completed investment properties upon completion of the development.

(e) Valuation processes of the Group

The Group's investment properties were revalued at 31 March 2021 by independent professional valuers who hold recognized relevant professional qualifications and have recent experience in the locations and segments of the investment properties valued. Except for a completed property in Hong Kong which has future redevelopment potential (note 16(f)), for all other investment properties, their current use equates to the highest and best use.

The Group's finance department and property department review the valuations performed by the independent valuers for financial reporting purposes and report directly to the senior management of the Group. Discussions of valuation processes and results are held between the management and valuers at least once every six months, in line with the Group's interim and annual reporting processes. The finance department and property department:

- verify all major inputs to the independent valuation reports;
- assess property valuations movements when compared to the prior year valuation reports; and
- hold discussions with the independent valuers.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

16. Investment properties (continued)

(f) Valuation techniques

Fair value of completed properties in Hong Kong, Mongolia, Taiwan, the PRC and Malaysia (2020: including the United Kingdom) is generally derived using the income capitalization method and direct comparison method, wherever appropriate and for cross-checking. Income capitalization method is based on the capitalization of the net income and reversionary potential by adopting appropriate capitalization rates, which are derived from analysis of sale transactions and valuers' interpretation of prevailing investor requirements or expectations. The prevailing market rents adopted in the valuation have reference to recent lettings, within the subject properties and other comparable properties. Direct comparison method is based on comparing the property to be valued directly with other comparable properties, which have recently transacted. However, given the heterogeneous nature of real estate properties, appropriate adjustments are usually required to allow for any qualitative differences that may affect the price likely to be achieved by the property under consideration.

Fair value of properties under development and a completed property in Hong Kong, the PRC and Mongolia is generally derived using the residual method. This valuation method is essentially a mean of valuing the completed properties by reference to its development potential by deducting development costs to completion together with developer's profit and risk from the estimated capital value of the proposed development assuming completed as at the date of valuation.

There were no changes to the valuation techniques during the years, except for in 2021 the completed investments properties in the PRC and Mongolia which valuation technique was changed from residual method to direct comparison method upon the completion of development, and certain completed investment properties in the PRC which valuation technique was changed from income capitalization method to direct comparison method upon the change of the independent professional property valuer after the reclassification of these investment properties to assets of disposal group classified as held for sale (note 39).

The Group's policy is to recognize transfers into and transfers out of fair value hierarchy levels as of the date of the event or change in circumstances that caused the transfer.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

16. Investment properties (continued)

(g) Significant unobservable inputs used to determine fair value

Prevailing market rents are estimated based on valuers' view of recent lettings, within the subject properties and other comparable properties. The lower the rents, the lower the fair value. Capitalization rates are estimated by valuers based on the risk profile of the investment properties being valued. The higher the rates, the lower the fair value.

The following rental values and capitalization rates are used for the completed properties in respective locations valued under income capitalization method:

	Hong Kong	Taiwan	The PRC	Malaysia	United Kingdom
2021					
Rental values used for (HK\$/sq. ft./month):					
Commercial properties	19–138	N/A	4	5–18	N/A
Residential properties	42	14	N/A	N/A	N/A
Capitalization rates used for:					
Commercial properties	2.4%–3.3%	N/A	3.5%–4.5%	6.0%	N/A
Residential properties	2.6%	1.6%	N/A	N/A	N/A
2020					
Rental values used for (HK\$/sq. ft./month):					
Commercial properties	42–147	N/A	3–8	4–18	43
Residential properties	32–42	13	9	N/A	N/A
Capitalization rates used for:					
Commercial properties	2.4%–3.0%	N/A	3.0%–4.5%	6.0%	4.3%
Residential properties	2.6%	1.6%	2.0%	N/A	N/A

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

16. Investment properties (continued)

(g) Significant unobservable inputs used to determine fair value (continued)

Estimated costs to completion, developer's profit and estimated selling prices are estimated by valuers based on market conditions at 31 March 2021 and 2020 respectively for investment properties under development in Hong Kong, the PRC and Mongolia. The estimates are largely consistent with the budgets developed internally by the Group based on management's experience and knowledge of market conditions. The higher the costs, the lower the fair value.

For the estimates of fair value of investment properties, the valuation processes and techniques of the Group are consistent with those used in the consolidated financial statements for the year ended 31 March 2020, which were based on the economic, market and other conditions as they exist on, and information available to management as of 31 March 2021. The outbreak of Covid-19 has increased the volatility to property markets in Hong Kong, the PRC and other locations, resulting in increased uncertainty of the assumptions adopted in the valuation process. Consequently, the ongoing development of Covid-19 may cause unexpected volatility in the future fair value of certain investment properties subsequent to 31 March 2021.

17. Right-of-use assets and lease liabilities

(a) Right-of-use assets

	2021 HK\$'000	2020 HK\$'000
Leasehold lands and land use rights	657,972	696,182
Office premises and retail stores	33,468	4,872
	691,440	701,054

- (i) Leasehold lands and land use rights of the Group are held under medium-term leases. The Group leases various land and office premises and retail stores, and rental contracts are typically made for fixed periods within 2 to 3 years. Lease terms are negotiated on an individual basis and contain different terms and conditions.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

17. Right-of-use assets and lease liabilities (continued)

(a) Right-of-use assets (continued)

- (ii) Right-of-use assets of the Group are located:

	2021 HK\$'000	2020 HK\$'000
In Hong Kong	651,813	663,807
Outside Hong Kong	39,627	37,247
	691,440	701,054

- (iii) Right-of-use assets of HK\$623,628,000 (2020: HK\$694,653,000) have been pledged as securities for the borrowing facilities granted to the Group (note 33).
- (iv) For the year ended 31 March 2021, in respect of office premises and retail stores of right-of-use assets, additions are HK\$46,147,000 (2020: HK\$2,043,000) and total cash outflows of leases are HK\$20,397,000 (2020: HK\$22,210,000) (note 38(d)).
- (v) Depreciation of right-of-use assets for leasehold lands and land use rights and office premises and retail stores are HK\$40,267,000 (2020: HK\$40,259,000) and HK\$17,799,000 (2020: HK\$19,760,000) respectively. Depreciation of HK\$1,285,000 (2020: HK\$1,285,000), HK\$3,018,000 (2020: HK\$3,748,000) and HK\$53,763,000 (2020: HK\$54,986,000) have been included in cost of sales, selling and marketing expenses and administrative and other operating expenses, respectively.

(b) Lease liabilities

	2021 HK\$'000	2020 HK\$'000
Lease liabilities		
Current portion included in creditors and accruals (note 30(a))	18,405	6,022
Non-current portion included in other non-current liabilities	43,694	25,727
	62,099	31,749

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

18. Properties for/under development

	2021 HK\$'000	2020 HK\$'000
At the beginning of the year	1,054,166	979,295
Changes in exchange rates	11,744	(9,241)
Additions	39,945	75,309
Transfer from loans and receivables and other deposits (note 24(c))	–	8,803
Transfer to properties for sale (note 25(a))	(560,425)	–
Transfer to debtors and prepayments (note c)	(36,907)	–
At the end of the year	508,523	1,054,166

(a) Properties for/under development of the Group are located:

	2021 HK\$'000	2020 HK\$'000
In Hong Kong	350,387	908,110
Outside Hong Kong	158,136	146,056
	508,523	1,054,166

(b) Properties for/under development of HK\$160,903,000 (2020: HK\$690,931,000) have been pledged as securities for the borrowing facilities granted to the Group (note 33).

(c) This transfer to other debtors of the Group represented a receivable of stamp duty of approximately HK\$36,907,000 (2020: nil) which was the refundable stamp duty paid by the Group upon acquisition of certain development properties in Hong Kong in prior years and was expected to be received within the normal operating cycle.

19. Cemetery assets

	2021 HK\$'000	2020 HK\$'000
Total cemetery assets	737,529	679,736
Current portion included in current assets	(452,153)	(419,112)
	285,376	260,624

As at 31 March 2021, cemetery assets classified as current assets amounting to approximately HK\$449,232,000 (2020: HK\$416,641,000) are expected to be realized after more than twelve months from the balance sheet date.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

20. Subsidiaries

Particulars of the principal subsidiaries which, in the opinion of the Directors, materially affect the results or net assets of the Group are set out in note 42 to the consolidated financial statements.

Set out below are the summarized consolidated financial information for Chuang's China (a listed subsidiary of the Group) and its subsidiaries (collectively as the "Chuang's China Group"), that has non-controlling interest of 39.3% (2020: 39.3%) and is material to the Group.

Summarized consolidated balance sheet as at 31 March 2021 and 2020:

	(note)	
	2021	2020
	HK\$'000	HK\$'000
Current		
Assets	4,107,839	4,239,726
Liabilities	(1,605,159)	(2,600,164)
Total current net assets	2,502,680	1,639,562
Non-current		
Assets	2,854,230	3,750,566
Liabilities	(1,099,245)	(1,781,872)
Total non-current net assets	1,754,985	1,968,694
Net assets	4,257,665	3,608,256

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

20. Subsidiaries (continued)

Summarized consolidated income statement for the years ended 31 March 2021 and 2020:

	(note)	
	2021	2020
	HK\$'000	HK\$'000
Revenues	1,779,654	177,523
Profit/(loss) before taxation	405,517	(156,234)
Taxation credit/(charge)	13,269	(30,795)
Profit/(loss) for the year	418,786	(187,029)
Other comprehensive income/(loss)	265,856	(229,832)
Total comprehensive income/(loss)	684,642	(416,861)
Total comprehensive income/(loss) attributable to non-controlling interests	13,880	2,229

Note: The summarized consolidated financial information of the Chuang's China Group included the fair value adjusted amounts for the identifiable assets acquired and liabilities assumed by the Group for the cemetery business when the Group started to consolidate that business in 2011.

Summarized consolidated cash flow statements for the years ended 31 March 2021 and 2020:

	2021	2020
	HK\$'000	HK\$'000
Cash flows from operating activities		
Cash (used in)/from operations	(496,583)	137,652
Interest paid	(48,566)	(85,252)
Tax paid	(186,281)	(5,781)
Net cash (used in)/from operating activities	(731,430)	46,619
Net cash from/(used in) investing activities	997,591	(62,707)
Net cash used in financing activities	(164,972)	(185,330)
Net increase/(decrease) in cash and cash equivalents	101,189	(201,418)
Cash and cash equivalents at the beginning of the year	703,292	919,000
Exchange difference on cash and cash equivalents	9,170	(14,290)
Cash and bank balances included in assets of disposal group classified as held for sale	(134,650)	–
Cash and cash equivalents at the end of the year	679,001	703,292

The information above is the amount before inter-company eliminations.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

21. Associated companies

	2021 HK\$'000	2020 HK\$'000
Share of net assets	56,788	59,123
Loan receivable	1,395	1,395
	58,183	60,518
Unlisted investments, at cost	43,118	43,118

The movements of the carrying amounts of associated companies are analyzed as follows:

	2021 HK\$'000	2020 HK\$'000
At the beginning of the year	60,518	69,274
Increase in loan receivable	–	46
Share of (loss)/profit before taxation	(2,224)	2,034
Share of taxation charge	(11)	(14)
Share of results	(2,235)	2,020
Dividend income received	(100)	(100)
Deemed disposal of associated companies (note)	–	(10,722)
At the end of the year	58,183	60,518

Note: During the year ended 31 March 2020, the Chuang's China Group increased its shareholding in certain associated companies from 33.3% to 66.7% and had control on them, and thus these companies became subsidiaries of the Chuang's China Group and the Group. A yacht was manufactured and held by these companies at that time (note 15).

Loan receivable from associated companies is unsecured, interest free and not receivable within the next twelve months from the balance sheet date.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

21. Associated companies (continued)

Particulars of the principal associated companies which, in the opinion of the Directors, materially affect the results or net assets of the Group are set out below:

Name	Place of incorporation/ operation	Registered capital/ issued capital	Effective interest held by the Group		Principal activities
			2021	2020	
Marigondon Realty & Development Co., Inc.	Philippines	PHP6,000,000 with 6,000 shares	40.0%	40.0%	Hotel operation
Pacific Cebu Resort International, Inc.	Philippines	PHP70,000,000 with 70,000 shares	40.0%	40.0%	Hotel operation
Treasure Auctioneer International Limited (note)	British Virgin Islands/ Hong Kong	US\$1,000,000 with 1,000,000 shares	15.2%	15.2%	Auction services

Note: As at 31 March 2021, this company is an associated company of the Chuang's China Group of which the Group holds 60.7% (2020: 60.7%) equity interest. Accordingly, this company is classified as an associated company of the Group.

There is no single associated company material to the Group for both years.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

22. Joint ventures

	2021 HK\$'000	2020 HK\$'000
Share of net assets	334,366	311,219
Amounts due from joint ventures	451,364	427,786
	785,730	739,005

The movements of the carrying amounts of the joint ventures are analyzed as follows:

	2021 HK\$'000	2020 HK\$'000
At the beginning of the year	739,005	739,328
Capital injection to a joint venture	6,933	2,224
Increase in amounts due from joint ventures, net	21,547	5,267
Change in exchange rate for amounts due from joint ventures	2,031	(3,238)
Share of results	(3,382)	10,962
Share of exchange reserve	19,596	(15,538)
At the end of the year	785,730	739,005

Particulars of the principal joint ventures which, in the opinion of the Directors, materially affect the results or net assets of the Group are set out below:

Name	Place of incorporation/ operation	Registered capital/ issued capital	Interest held by the Group		Principal activities
			2021	2020	
Ample Excellent Limited	Hong Kong	HK\$2 with 2 shares	50.0%	50.0%	Property development and investment
Top Harmony Development Limited	Hong Kong	HK\$10 with 10 shares	40.0%	40.0%	Property development and investment
Xiamen Mingjia Binhai Resort Company Limited ("Xiamen Mingjia")*	PRC	RMB150,000,000	70.0%	70.0%	Property and hotel development and investment
			(effective interest held by the Group is 36.1% for 2021 (2020: 36.1%))		

* Sino-foreign cooperative joint venture enterprise

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

22. Joint ventures (continued)

As at 31 March 2021, the investment properties held by the joint venture were carried at fair value of RMB447,800,000 (equivalent to approximately HK\$529,837,000) (2020: RMB447,800,000, equivalent to approximately HK\$488,326,000) and the Group's non-wholly-owned subsidiary's effective proportionate share of fair value of these investment properties was approximately HK\$315,253,000 (2020: HK\$290,554,000). The rental values (per sq. ft. per month) and capitalization rates used in the income capitalization method for the valuation of these investment properties ranged from approximately HK\$10 to HK\$20 (2020: HK\$9 to HK\$20) and was 2.0% (2020: 2.0%) respectively as at 31 March 2021. Details of the valuation processes and techniques are set out in note 16.

Amounts due from joint ventures are unsecured, interest free and not receivable within the next twelve months from the balance sheet date.

On 19 January 2017, Xiamen Mingjia as landlord entered into a tenancy agreement with Lujiang Hotel, a non-wholly-owned subsidiary of the joint venture partner and a related party of the Group, as tenant for the lease of the hotel held by Xiamen Mingjia for a term of nearly ten years from 24 March 2017 to 19 January 2027 with rental at RMB9 million per annum for years 1 to 5 and RMB10 million per annum for years 6 to 10. Details of the transaction were announced by Chuang's China on 19 January 2017. The tenancy agreement was subsequently assigned by Lujiang Hotel to its wholly-owned subsidiary, Xiamen Mingjia Lujiang Hotel Limited ("Mingjia Lujiang Hotel").

On 30 April 2018, additional three villas situated right next to the hotel were leased to Mingjia Lujiang Hotel for a term of nearly 8.7 years from 1 May 2018 to 19 January 2027 (coterminous with the tenancy agreement of hotel) with rental at RMB159,348 per month for years 1 to 5 and RMB175,282.8 per month for year 6 onwards. Details of the transaction were announced by Chuang's China on 30 April 2018.

Total rental income received by Xiamen Mingjia from Mingjia Lujiang Hotel for the year ended 31 March 2021 amounted to approximately HK\$12,683,000 (2020: HK\$12,463,000) and was included in the "Share of results of joint ventures" in the consolidated income statement.

As at 31 March 2021, the Group's commitments in the joint ventures were HK\$172,172,000 (2020: HK\$31,041,000).

As at 31 March 2021, the Company had provided guarantees of HK\$419,945,000 (2020: HK\$399,557,000) for the banking facilities granted to the joint ventures.

There is no single joint venture material to the Group for both years.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

23. Financial assets at fair value through other comprehensive income

	2021 HK\$'000	2020 HK\$'000
Listed securities in Hong Kong	143,756	117,648
Unlisted investment, at fair value	10,434	11,082
	154,190	128,730

- (a) The movements of financial assets at fair value through other comprehensive income of the Group are analyzed as follows:

	2021 HK\$'000	2020 HK\$'000
At the beginning of the year	128,730	131,570
Changes in exchange rates	893	(773)
Additions	–	2,111
Change in fair value recognized in other comprehensive income	24,567	(4,178)
At the end of the year	154,190	128,730

- (b) The listed securities in Hong Kong are denominated in Hong Kong dollar, whereas the unlisted investment is denominated in Renminbi. The listed securities in Hong Kong represent the Group's interests in listed companies in Hong Kong. The unlisted investment represents the Group's interests in a PRC company established for investments in various long-term projects in the PRC.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

24. Loans and receivables and other deposits

	2021 HK\$'000	2020 HK\$'000
Loans receivable (note a)	169,573	178,851
Loans to the joint venture partner (note b)	11,891	10,960
Other deposits (note c)	274,547	230,802
	456,011	420,613
Current portion of loans receivable included in debtors and prepayments (note 27)	(36,132)	(24,478)
Loans and receivables and other deposits	419,879	396,135

- (a) Loans receivable include a mortgage loan with carrying amount of HK\$117,544,000 (2020: HK\$117,544,000) provided to an independent third party to purchase the Group's property in Hong Kong amounting to HK\$220,000,000 during the year ended 31 March 2016 at the prevailing market rate. The mortgage loan is secured by the aforesaid property and details of the mortgage loan were announced by the Company on 24 March 2016.

Loans receivable also include other mortgage loans with aggregate carrying amount of HK\$51,229,000 (2020: HK\$59,807,000) provided to independent third parties to purchase properties in Hong Kong and a loan with carrying amount of HK\$800,000 (2020: HK\$1,500,000) to another independent third party in Hong Kong at the prevailing market rates. The mortgage loans are secured by the aforesaid properties and the remaining loan is secured by the guarantees from independent third parties.

- (b) Loans to the joint venture partner are provided for financing the property project in the PRC and carry interests at prevailing lending rate quoted by the People's Bank of China. The loans and interests accrued thereon will be repaid from the joint venture partner's share of net proceeds upon the sale of properties.
- (c) Other deposits include deposits paid for acquisition of right-of-use assets in the PRC and other countries and other assets. During the year ended 31 March 2020, the deposit paid for the acquisition of right-of-use assets of HK\$8,803,000 was transferred to properties for/under development upon completion of acquisition (note 18).

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

25. Properties for sale

	2021 HK\$'000	2020 HK\$'000
Completed properties (notes d and e)	484,164	457,988
Properties for/under development (notes a, d, e and f)	1,228,358	2,173,049
	1,712,522	2,631,037

(a) The movements of properties for/under development of the Group are analyzed as follows:

	2021 HK\$'000	2020 HK\$'000
At the beginning of the year	2,173,049	1,600,682
Changes in exchange rates	26,451	(15,067)
Property development expenditure	138,707	946,879
Interest expenses capitalized (note 10)	–	10,866
Transfer from non-current properties for/under development (note 18)	560,425	–
Transfer to completed properties	(1,259,760)	(4,132)
Transfer to investment properties (notes d and 16)	–	(366,179)
Reclassified as assets of disposal group classified as held for sale (note e)	(410,514)	–
At the end of the year	1,228,358	2,173,049

(b) Properties for sale of the Group are located:

	2021 HK\$'000	2020 HK\$'000
In Hong Kong	1,468,175	1,998,883
Outside Hong Kong	244,347	632,154
	1,712,522	2,631,037

(c) Properties for sale of HK\$1,353,760,000 (2020: HK\$927,255,000) have been pledged as securities for the borrowing facilities granted to the Group (note 33).

(d) During the year ended 31 March 2021, upon the change of intended use, the Group had transferred completed properties in Hong Kong of HK\$167,730,000 (2020: properties for/under development in Mongolia of HK\$366,179,000) from properties for sale to investment properties at aggregate fair value of HK\$175,920,000 (2020: HK\$584,155,000) (note 16). Fair value gain on transfer of these properties of approximately HK\$8,190,000 (2020: HK\$217,976,000) and the related taxation of approximately HK\$37,000 (2020: HK\$49,202,000) were recorded respectively.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

25. Properties for sale (continued)

- (e) As at 31 March 2021, completed properties of HK\$33,481,000 and properties for/under development of HK\$410,514,000 relating to Panyu Disposal were reclassified as assets of disposal group held for sale (note 39).
- (f) As at 31 March 2021, properties for/under development amounting to approximately HK\$1,228,358,000 (2020: HK\$1,107,122,000) are expected to be completed after more than twelve months from the balance sheet date.

26. Inventories

	2021 HK\$'000	2020 HK\$'000
Raw materials	17	50
Finished goods and merchandises	104,380	103,054
	104,397	103,104

27. Debtors and prepayments

	2021 HK\$'000	2020 HK\$'000
Trade debtors	16,635	21,790
Other debtors and prepayments	232,988	183,783
Utility and other deposits	38,986	37,035
	288,609	242,608

Receivables from sales of properties and cemetery assets are settled in accordance with the terms of respective contracts. Rental income and management fees are received in advance. Credit terms of hotel income and sales of goods and merchandises mainly range from 30 days to 45 days and 30 days to 90 days respectively.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

27. Debtors and prepayments (continued)

The aging analysis of the trade debtors of the Group is as follows:

	2021 HK\$'000	2020 HK\$'000
Below 30 days	4,003	7,341
31 to 60 days	3,184	3,522
61 to 90 days	2,349	730
Over 90 days	7,099	10,197
	16,635	21,790

The Group applies the HKFRS 9 simplified approach to measure expected credit losses which use a lifetime expected loss allowance for all trade debtors. Trade debtors are grouped based on shared credit risk characteristics and the days past due as follows:

	2021 HK\$'000	2020 HK\$'000
Below 30 days	3,412	4,241
31 to 60 days	2,761	3,518
61 to 90 days	2,069	1,236
Over 90 days	7,099	9,102
	15,341	18,097

The Group determines the provision for expected credit losses by grouping together trade debtors with similar credit risk characteristics and collectively assessing them for likelihood of recovery, taking into account prevailing economic conditions. For trade debtors relating to amounts which are long overdue with significant amounts or known insolvencies or non-response to collection activities, they are assessed individually for impairment allowance. During the year ended 31 March 2021, trade debtors of HK\$1,560,000 (2020: HK\$17,000) had been written off against impairment allowance provision. As at 31 March 2021, trade debtors of HK\$3,883,000 (2020: HK\$2,246,000) were impaired but not yet written off.

Other debtors of the Group include an amount receivable from an associated company of HK\$2,188,000 (2020: HK\$2,211,000) which is unsecured, interest free and receivable on demand. Other debtors of the Group also include receivables of HK\$36,132,000 (2020: HK\$24,478,000) from the current portions of the mortgage loans and the loan to another independent third party in Hong Kong at prevailing market rates (note 24(a)).

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

27. Debtors and prepayments (continued)

As at 31 March 2021, prepayments of the Group include prepayments of sales commissions of HK\$2,541,000 (2020: HK\$85,756,000) which represent costs incurred to obtain property sale contracts. The Group has capitalized the amounts which are amortized when the related revenue is recognized. For the year ended 31 March 2021, the prepaid amount recognized to profit or loss was HK\$91,126,000 (2020: nil).

Other deposits of the Group include net deposits of HK\$22,560,000 (2020: HK\$8,869,000) for acquisition of property projects, properties and right-of-use assets after the accumulated provision for impairment of HK\$125,666,000 (2020: HK\$125,666,000) as at 31 March 2021.

The maximum exposure to credit risk at the balance sheet is the carrying value of each class of receivable mentioned above.

Debtors and prepayments are mainly denominated in Hong Kong dollar and Renminbi (2020: including British Pound Sterling ("GBP")). The carrying values of debtors and prepayments approximate their fair values.

28. Financial assets at fair value through profit or loss

	2021 HK\$'000	2020 HK\$'000
Listed securities	1,855	1,678
Listed bonds	3,334,845	2,360,256
Unlisted investments	105,493	75,296
	3,442,193	2,437,230

The listed securities are denominated in Hong Kong dollar, the listed bonds are denominated in United States dollar, and the unlisted investments are denominated in Renminbi and United States dollar.

The unlisted investments represent the Group's interests in various companies with investments in various long-term projects.

Financial assets at fair value through profit or loss of HK\$641,685,000 (2020: HK\$80,351,000) have been pledged as securities for the borrowing facilities granted to the Group (note 33).

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

29. Cash and bank balances

	2021 HK\$'000	2020 HK\$'000
Cash at bank and in hand	425,305	363,951
Short-term bank deposits	1,871,360	2,156,350
	2,296,665	2,520,301

As at 31 March 2020, cash and bank balances of HK\$123,014,000 were restricted and could only be used for the payments of construction costs of certain properties for sale.

The effective interest rates on short-term bank deposits range from 0.02% to 1.6% (2020: 0.1% to 3.15%) per annum and these deposits have maturities ranging from 1 to 365 days (2020: 1 to 366 days).

Cash and bank balances are denominated in the following currencies:

	2021 HK\$'000	2020 HK\$'000
Hong Kong dollar	2,155,939	2,191,098
Renminbi	65,804	157,494
United States dollar	30,639	111,125
GBP	411	46,536
Others	43,872	14,048
	2,296,665	2,520,301

Cash and bank balances of approximately HK\$64 million (2020: HK\$157 million) are held in the PRC and subject to local exchange control regulations. These local exchange control regulations restrict capital remittance from the country, other than through normal dividend distribution.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

30. Creditors and accruals and sales deposits received

(a) Creditors and accruals

	2021 HK\$'000	2020 HK\$'000
Trade creditors (<i>note (i)</i>)	66,903	5,541
Other creditors and accrued expenses (<i>note (ii)</i>)	338,915	291,718
Amounts payable to non-controlling interests (<i>note (iii)</i>)	10,534	10,490
Provision for tax indemnities (<i>note (iv)</i>)	37,658	45,077
Lease liabilities – current portion (<i>note 17(b)</i>)	18,405	6,022
Deposit received for the disposal of subsidiaries (<i>note (v)</i>)	118,320	–
Tenant and other deposits	41,631	48,727
	632,366	407,575

(i) The aging analysis of the trade creditors of the Group is as follows:

	2021 HK\$'000	2020 HK\$'000
Below 30 days	60,945	2,014
31 to 60 days	2,430	433
Over 60 days	3,528	3,094
	66,903	5,541

(ii) Other creditors and accrued expenses of the Group include the construction cost payables and accruals of HK\$219,245,000 (2020: HK\$196,964,000) for the property and cemetery projects of the Group.

(iii) Amounts payable to non-controlling interests are unsecured, interest free and repayable on demand.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

30. Creditors and accruals and sales deposits received (continued)

(a) Creditors and accruals (continued)

- (iv) (a) In accordance with the terms and conditions of the sale and purchase agreement entered into by Chuang's China and Midas International Holdings Limited ("Midas") (a listed subsidiary of the Group before its disposal, subsequently changed its name to Magnus Concordia Group Limited) for the group restructuring whereby the cemetery business was transferred from Midas to Chuang's China (the "Restructuring", and was announced by the Company on 22 January 2017 and published in the circulars of Chuang's China and Midas on 8 March 2017), the Chuang's China Group has to indemnify Midas with the maximum amount of RMB6.8 million (equivalent to approximately HK\$7.4 million as at 31 March 2020) for certain PRC tax liabilities arising from the subsequent sales by Midas of certain properties for a period of three years from 8 March 2018. This provision in 2020 represented the Group's estimated liabilities under this indemnity and since there was no claim from the counterparty up to the maturity date of indemnity, such provision was reversed accordingly in 2021.
- (b) In accordance with the terms and conditions of the sale and purchase agreement entered into by the Company and Midas on 6 July 2017 for the disposal of its wholly-owned subsidiaries which held investment properties in Hong Kong to Midas, the Group shall indemnify Midas (after its disposal) with the maximum amount of HK\$37,658,000 (2020: HK\$37,658,000) for any Hong Kong profits tax liabilities arising from the subsequent sales by Midas of those Hong Kong investment properties which were acquired by Midas from the Group on 24 August 2017. This provision represents the Group's estimated liabilities under this indemnity.
- (v) Balance represented the deposit received for the Panyu Disposal as mentioned in notes 1 and 39.
- (vi) Creditors and accruals are mainly denominated in Hong Kong dollar and Renminbi (2020: including British Pound Sterling). The carrying values of creditors and accruals approximate their fair values.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

30. Creditors and accruals and sales deposits received (continued)

(b) Sales deposits received

The Group receives payments from customers based on billing schedule as established in contracts. Payments are usually received in advance of the performance under the contracts.

Sales deposits of HK\$1,546,469,000 held as at 1 April 2020 and HK\$2,628,000 held as at 1 April 2019 were recognized as sales of properties for the years ended 31 March 2021 and 2020 respectively.

The aggregate amount of the transaction price allocated to the unsatisfied performance obligations resulting from property sales for contracts with an original expected duration of one year or more is as follows:

	2021 HK\$'000	2020 HK\$'000
Expected to be recognized within one year	61,370	1,666,564
Expected to be recognized after one year	4,763	4,390
	66,133	1,670,954

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

31. Share capital

	2021 HK\$'000	2020 HK\$'000
Authorized:		
2,500,000,000 shares of HK\$0.25 each	625,000	625,000
	Number of shares	Amount HK\$'000
Issued and fully paid at HK\$0.25 each:		
At 1 April 2019, 31 March 2020 and 2021	1,672,553,104	418,138

All new shares rank pari passu to the existing shares.

The Company has adopted a share option scheme (the "Scheme") pursuant to the annual general meeting of the Company held on 31 August 2012, which is valid and effective for a term of ten years from the date of its adoption. Under the Scheme, the Directors may grant options to the eligible persons as defined in the Scheme, inter alia, any Directors, employees or business consultants of the Company and its subsidiaries, to subscribe for shares in the Company under the terms and conditions stipulated therein. The maximum number of shares in respect of which options may be granted under the Scheme shall not exceed 10% of the issued share capital of the Company as at the adoption date which is 31 August 2012. No options have been granted under the Scheme since its adoption.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

32. Reserves

	Share premium	Capital redemption reserve	Capital reserve	Statutory reserve	Property, plant and equipment revaluation reserve	Investment revaluation reserve	Exchange reserve	Retained profits	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 April 2019	755,510	4,462	414,747	21,584	79,575	5,772	(88,698)	10,491,062	11,684,014
Loss for the year	-	-	-	-	-	-	-	(705,084)	(705,084)
Net exchange differences	-	-	-	-	-	-	(145,350)	-	(145,350)
Share of exchange reserve of a joint venture	-	-	-	-	-	-	(8,018)	-	(8,018)
Change in fair value of financial assets at fair value through other comprehensive income	-	-	-	-	-	(2,539)	-	-	(2,539)
Transfer to statutory reserve	-	-	-	570	-	-	-	(570)	-
2019 final dividend paid	-	-	-	-	-	-	-	(108,716)	(108,716)
2020 interim dividend paid	-	-	-	-	-	-	-	(25,088)	(25,088)
At 31 March 2020	755,510	4,462	414,747	22,154	79,575	3,233	(242,066)	9,651,604	10,689,219
Profit for the year	-	-	-	-	-	-	-	37,452	37,452
Net exchange differences	-	-	-	-	-	-	180,250	-	180,250
Share of exchange reserve of a joint venture	-	-	-	-	-	-	10,113	-	10,113
Realization of exchange reserve upon disposal of a subsidiary (note 38(c))	-	-	-	-	-	-	(13,788)	-	(13,788)
Change in fair value of financial assets at fair value through other comprehensive income	-	-	-	-	-	14,913	-	-	14,913
Transfer to statutory reserve	-	-	-	20,063	-	-	-	(20,063)	-
2021 interim dividend paid	-	-	-	-	-	-	-	(25,088)	(25,088)
At 31 March 2021	755,510	4,462	414,747	42,217	79,575	18,146	(65,491)	9,643,905	10,893,071

Statutory reserve represents enterprise expansion fund and general reserve fund set aside by subsidiaries in accordance with the relevant laws and regulations in the PRC.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

33. Borrowings

	2021 HK\$'000	2020 HK\$'000
Unsecured bank borrowings		
Short-term bank borrowing	62,208	–
Long-term bank borrowings	1,427,066	1,418,500
	1,489,274	1,418,500
Secured bank borrowings		
Short-term bank borrowings	1,188,740	646,777
Long-term bank borrowings	4,414,682	5,020,445
	5,603,422	5,667,222
Total bank borrowings	7,092,696	7,085,722

The total bank borrowings are analyzed as follows:

	2021 HK\$'000	2020 HK\$'000
Short-term bank borrowings	1,250,948	646,777
Long-term bank borrowings	5,841,748	6,438,945
	7,092,696	7,085,722

The long-term bank borrowings are analyzed as follows:

	2021 HK\$'000	2020 HK\$'000
Long-term bank borrowings	5,841,748	6,438,945
Current portion included in current liabilities		
Portion due within one year	(4,462,932)	(844,578)
Portion due after one year which contains a repayment on demand clause	(318,765)	(637,163)
	(4,781,697)	(1,481,741)
	1,060,051	4,957,204

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

33. Borrowings (continued)

The bank borrowings of the Group are secured by certain assets including property, plant and equipment, investment properties, right-of-use assets, properties for/under development, properties for sale and financial assets at fair value through profit or loss with an aggregate carrying value of HK\$10,142,654,000 (2020: HK\$10,987,959,000), shares of certain subsidiaries, guaranteed by the Company and Chuang's China, and bank borrowings of HK\$5,062,826,000 (2020: HK\$5,585,045,000) are also secured by the assignment of rental income from the investment properties and other properties of the Group.

The bank borrowings are repayable in the following periods based on the agreed scheduled repayment dates set out in the loan agreements:

	2021 HK\$'000	2020 HK\$'000
Within the first year	5,713,880	1,491,355
Within the second year	457,492	4,340,962
Within the third to fifth years	775,174	1,056,705
After the fifth year	146,150	196,700
	7,092,696	7,085,722

The effective interest rates of the bank borrowings at the balance sheet date range from 1.12% to 3.11% (2020: 1.58% to 5.50%) per annum. The fair values of the bank borrowings, based on the cash flows discounted at the borrowing rates of 1.12% to 3.11% (2020: 1.58% to 5.50%) per annum, approximate their carrying values and are within level 2 of the fair value hierarchy. The exposure of the bank borrowings to interest rate changes and the contractual repricing dates are 6 months or less.

The bank borrowings are denominated in the following currencies:

	2021 HK\$'000	2020 HK\$'000
Hong Kong dollar	5,041,698	6,454,335
United States dollar	1,916,265	38,929
Malaysian Ringgit	134,733	128,872
GBP	–	461,760
Singapore dollar	–	1,826
	7,092,696	7,085,722

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

34. Deferred taxation

	2021 HK\$'000	2020 HK\$'000
Deferred taxation assets	24,700	31,254
Deferred taxation liabilities	(441,615)	(519,168)
	(416,915)	(487,914)

The net movements of the deferred taxation of the Group are as follows:

	HK\$'000
At 1 April 2019	(465,196)
Changes in exchange rates	26,955
Charged to the consolidated income statement (note 12)	(49,673)
At 31 March 2020	(487,914)
Changes in exchange rates	(32,796)
Credited to the consolidated income statement (note 12)	26,293
Disposal of a subsidiary (note 38(c))	8,289
Reclassified as liabilities of disposal group classified as held for sale (note 39)	69,213
At 31 March 2021	(416,915)

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

34. Deferred taxation (continued)

The movements in deferred taxation assets and liabilities of the Group (prior to offsetting of balances within the same taxation jurisdiction) during the year are as follows:

	Deferred taxation liabilities				Deferred taxation assets	
	Fair value gains HK\$'000	Revaluation of investment properties HK\$'000	Revaluation of financial assets at fair value through profit or loss HK\$'000	Accelerated tax depreciation HK\$'000	Total HK\$'000	Tax losses HK\$'000
At 1 April 2019	(292,230)	(195,148)	(109)	(47,303)	(534,790)	69,594
Changes in exchange rates	13,255	13,227	18	442	26,942	13
Credited/(charged) to the consolidated income statement	6,050	(55,587)	(421)	(10,903)	(60,861)	11,188
At 31 March 2020	(272,925)	(237,508)	(512)	(57,764)	(568,709)	80,795
Changes in exchange rates	(18,090)	(14,325)	(176)	(205)	(32,796)	-
Credited/(charged) to the consolidated income statement	541	36,866	(4,193)	(1,155)	32,059	(5,766)
Disposal of a subsidiary (note 38(c))	-	-	-	8,289	8,289	-
Reclassified as liabilities of disposal group classified as held for sale	41,774	27,439	-	-	69,213	-
At 31 March 2021	(248,700)	(187,528)	(4,881)	(50,835)	(491,944)	75,029

Deferred taxation liabilities for the fair value gains represent the deferred taxation on the differences between the carrying values of the properties and other assets as included in the consolidated financial statements and the carrying values of these properties and other assets as included in the financial statements of the relevant subsidiaries. The values were based on the date of acquisition of those subsidiaries by the Group.

Deferred taxation liabilities have been provided in full on temporary differences under the liability method using the applicable tax rates prevailing in the countries in which the Group operates and are expected to be settled after more than twelve months from the balance sheet date.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

34. Deferred taxation (continued)

Deferred taxation assets of HK\$448.1 million (2020: HK\$480.7 million) arising from unused tax losses of HK\$2,696.4 million (2020: HK\$2,892.5 million) (excluding those from disposal group classified as held for sale for 2021) have not been recognized in the consolidated financial statements. These tax losses have no expiry dates or will expire within five years for those from the PRC.

Deferred taxation liabilities of HK\$0.5 million (2020: HK\$6.6 million) arising from withholding tax on the unremitted earnings of certain PRC subsidiaries have not been recognized in the consolidated financial statements as these earnings are expected to be reinvested.

35. Loans and payables with non-controlling interests

Loans and payables with non-controlling interests of the Group are unsecured, interest free and not repayable within the next twelve months from the balance sheet date. The balances are denominated in Hong Kong dollar, Renminbi and Euro.

36. Commitments

(a) Capital commitments

	2021 HK\$'000	2020 HK\$'000
Contracted but not provided for in respect of property projects, properties and property, plant and equipment (including those in joint ventures)	315,006	299,322

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

36. Commitments (continued)

(b) Operating lease rental receivable

The future aggregate minimum lease rental income under non-cancellable operating leases in respect of properties is receivable in the following periods:

	2021 HK\$'000	2020 HK\$'000
Within the first year	103,308	124,667
Within the second year	57,901	69,474
Within the third year	13,977	33,345
Within the fourth year	135	13,541
Within the fifth year	–	8,820
After the fifth year	–	1,366
	175,321	251,213

The Group leases properties under various agreements (excluding those from disposal group classified as held for sale for 2021) which will be terminated between 2021 and 2024 (2020: 2020 and 2027).

37. Financial guarantees

	2021 HK\$'000	2020 HK\$'000
Guarantees for mortgage loans to purchasers of properties of the Group in the PRC (note)	15,159	32,428

Note: The financial guarantees provided by the Group represented the guarantees in respect of mortgage loans made by certain banks to certain purchasers of the Group's properties in the PRC. Pursuant to the terms of the guarantees, upon default in mortgage payments by these purchasers, the Group is responsible to repay the outstanding mortgage principals together with accrued interest and penalty owed by the defaulted purchasers to the banks and the Group is entitled to take over the legal title and possession of the related properties. Such guarantees will be terminated upon the earlier of (i) the issuance of the property ownership certificates which is generally available within six months to one year after the purchasers take possession of the relevant properties; or (ii) the satisfaction of mortgage loans by the purchasers of properties. Since the Group is able to retain the purchaser's deposits and sell the properties to recover any amounts paid by the Group to the banks, the estimated net amounts required to be settled by the Group and the fair value of the financial guarantees as calculated are not material and hence not recognized in the consolidated financial statements.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

38. Notes to the consolidated cash flow statement

(a) Reconciliation of operating profit/(loss) to cash used in operations

	2021 HK\$'000	2020 HK\$'000
Operating profit/(loss)	346,788	(450,807)
Interest income from bank deposits	(15,565)	(59,970)
Dividend income from financial assets at fair value through other comprehensive income	(7,469)	(3,647)
Loss on disposal of a subsidiary	10,280	–
Net loss on disposal of investment properties	1,315	2,127
Net loss on disposal of property, plant and equipment	728	2,546
Fair value gain on transfer of properties from properties for sale to investment properties	(8,190)	(217,976)
Change in fair value of investment properties	442,093	458,133
Reversal of provision for impairment of inventories	(2,300)	(6,500)
Reversal of provision for impairment of other deposits	–	(2,813)
Depreciation of property, plant and equipment	44,107	52,996
Depreciation of right-of-use assets	58,066	60,019
Provision for impairment of trade debtors	3,197	2,263
Operating profit/(loss) before working capital changes	873,050	(163,629)
Increase in loans and receivables and other deposits	(19,036)	(35,675)
Decrease/(increase) in properties for/under development and properties for sale	898,037	(999,541)
Decrease in cemetery assets	2,018	4,310
Decrease in inventories	1,215	42,008
Increase in debtors and prepayments	(51,677)	(64,605)
Increase in financial assets at fair value through profit or loss	(999,842)	(295,019)
Increase in creditors and accruals	215,372	37,682
(Decrease)/increase in sales deposits received	(1,541,974)	1,209,583
Cash used in operations	(622,837)	(264,886)

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

38. Notes to the consolidated cash flow statement (continued)

(b) Analysis of cash and cash equivalents

	2021 HK\$'000	2020 HK\$'000
Cash and bank balances	2,296,665	2,520,301
Bank deposits maturing more than three months from date of placement	(1,807)	(2,292)
Cash and cash equivalents	2,294,858	2,518,009

(c) Disposal of a subsidiary

	2021 HK\$'000
Consideration	971,453
Less: Transaction costs and related expenses	(9,289)
Net proceeds	962,164
Details of net assets at the date of disposal:	
Investment property	999,740
Debtors and prepayments	12,162
Creditors and accruals	(6,928)
Taxation payable	(1,529)
Deferred taxation liabilities	(8,289)
Net assets disposed of	995,156
Realization of exchange reserve upon disposal	(22,712)
Loss on disposal of a subsidiary (note 7)	(10,280)
	962,164
Analysis of loss on the disposal of a subsidiary:	
Loss on disposal of a subsidiary (note 7)	(10,280)
Analysis of net cash inflow in respect of the disposal:	
Net consideration received	962,164
Less: Repayment of bank borrowings	(495,317)
Net cash inflow from the disposal	466,847
Represented by:	
Net proceeds from disposal of a subsidiary included in cash flows from investing activities	962,164
Repayment of bank borrowings included in cash flows from financing activities	(495,317)
	466,847

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

38. Notes to the consolidated cash flow statement (continued)

(d) Reconciliation of liabilities arising from financing activities

	Bank borrowings		Loans and payables with non-controlling interests		Lease liabilities	Total
	Non-current HK\$'000	Current HK\$'000	Non-current HK\$'000	Current HK\$'000		
At 1 April 2019	5,349,668	1,957,845	24,879	10,594	–	7,342,986
Cash inflows	581,992	931,925	17,892	–	–	1,531,809
Cash outflows	(130,705)	(1,564,390)	(12,799)	–	(22,210)	(1,730,104)
Non-cash changes:						
Exchange difference	(33,315)	(7,298)	389	(104)	(1,265)	(41,593)
Adoption of HKFRS 16	–	–	–	–	52,732	52,732
New/terminated leases	–	–	–	–	472	472
Interest expenses of lease liabilities (note 10)	–	–	–	–	2,020	2,020
Acquisition of subsidiaries (note 21)	–	–	17,111	–	–	17,111
Reclassifications	(810,436)	810,436	–	–	–	–
At 31 March 2020	4,957,204	2,128,518	47,472	10,490	31,749	7,175,433
Cash inflows	–	867,665	–	–	–	867,665
Cash outflows	(484,848)	(424,503)	–	–	(20,397)	(929,748)
Non-cash changes:						
Exchange difference	37,604	11,056	216	44	1,857	50,777
New/terminated leases	–	–	–	–	46,147	46,147
Interest expenses of lease liabilities (note 10)	–	–	–	–	2,743	2,743
Reclassifications	(3,449,909)	3,449,909	–	–	–	–
At 31 March 2021	1,060,051	6,032,645	47,688	10,534	62,099	7,213,017

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

39. Assets and liabilities of disposal group classified as held for sale

	2021 HK\$'000	2020 HK\$'000
Assets		
Investment properties	188,945	–
Properties for sales	443,995	–
Debtors and prepayments	2,839	–
Cash and bank balances	134,650	–
	770,429	–
Liabilities		
Creditors and accruals	224	–
Deferred taxation liabilities	69,213	–
	69,437	–

On 9 February 2021, the wholly-owned subsidiaries of Chuang's China entered into the conditional sale and purchase agreements with independent third parties for the disposal of the properties holding subsidiaries that hold the property project in Panyu, Guangzhou, the PRC, for an aggregate consideration of about RMB1,571.3 million (equivalent to approximately HK\$1,872.2 million) (subject to adjustments). The Panyu Disposal had been approved by the shareholders of the Chuang's China and the Company on 13 April 2021 respectively, and was completed on 14 May 2021. Details of the Panyu Disposal were announced by Chuang's China and the Company on 11 February 2021 and 14 May 2021, and published in the circulars of Chuang's China and the Company on 19 March 2021 respectively. As such, all related assets and liabilities of the Panyu Disposal were reclassified as "Assets of disposal group classified as held for sale" and "Liabilities of disposal group classified as held for sale" respectively on 31 March 2021.

40. Approval of the consolidated financial statements

The consolidated financial statements were approved by the Board on 29 June 2021.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

41. Balance sheet and reserves movement of the Company

Balance sheet of the Company

As at 31 March 2021

	Note	2021 HK\$'000	2020 HK\$'000
Non-current asset			
Subsidiaries		875,435	875,435
Current assets			
Debtors and prepayments		195	2,782
Amounts due from subsidiaries		3,080,451	2,839,995
Cash and bank balances		1,403,240	1,748,638
		4,483,886	4,591,415
Current liabilities			
Creditors and accruals		6,710	6,562
Amount due to a subsidiary		521,915	908,057
		528,625	914,619
Net current assets		3,955,261	3,676,796
Net assets		4,830,696	4,552,231
Equity			
Share capital	31	418,138	418,138
Reserves	(a)	4,412,558	4,134,093
Total equity		4,830,696	4,552,231

The balance sheet of the Company was approved by the Board on 29 June 2021 and was signed on its behalf by:

Albert Chuang Ka Pun
Director

Edwin Chuang Ka Fung
Director

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

41. Balance sheet and reserves movement of the Company (continued)

(a) Reserves movement of the Company

	Share premium HK\$'000	Capital redemption reserve HK\$'000	Retained profits HK\$'000	Total HK\$'000
At 1 April 2019	755,510	4,462	3,255,737	4,015,709
Profit for the year	–	–	252,188	252,188
2019 final dividend paid	–	–	(108,716)	(108,716)
2020 interim dividend paid	–	–	(25,088)	(25,088)
At 31 March 2020	755,510	4,462	3,374,121	4,134,093
Profit for the year	–	–	303,553	303,553
2021 interim dividend paid	–	–	(25,088)	(25,088)
At 31 March 2021	755,510	4,462	3,652,586	4,412,558

Total distributable reserves of the Company amounted to HK\$3,652,586,000 (2020: HK\$3,374,121,000) as at 31 March 2021.

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

42. Principal subsidiaries

Name	Place of incorporation/ operation	Registered capital/ issued capital	Effective interest held by the Group		Principal activities
			2021	2020	
Anshan Chuang's Property Development Company Limited (note iii)	PRC	RMB370,000,000	60.7%	60.7%	Property development and investment
Anshan Chuang's Real Estate Development Company Limited (note iii)	PRC	RMB210,000,000	60.7%	60.7%	Property development and investment
Asian Land Limited	Hong Kong	HK\$1 with 1 share	100.0%	100.0%	Property investment
Central Treasure Investments Limited	British Virgin Islands/ Hong Kong	US\$1 with 1 share	100.0%	100.0%	Investment holding
Chengdu Chuang's Investment Services Limited (note iii)	PRC	HK\$80,000,000	60.7%	60.7%	Property development and investment
China Cyberworld Limited	Hong Kong	HK\$2 with 2 shares	60.7%	60.7%	Property development and investment
Chinaculture.com Limited	British Virgin Islands/ Hong Kong	US\$1 with 1 share	60.7%	60.7%	Investment holding
Chuang's China Capital Limited	Hong Kong	HK\$1 with 1 share	60.7%	60.7%	Investment holding, securities investment and trading
Chuang's China Investments Limited (note i)	Bermuda/ Hong Kong	HK\$117,441,766 with 2,348,835,316 shares	60.7%	60.7%	Investment holding
Chuang's China Italia Plaza Limited	Hong Kong	HK\$2 with 2 shares	60.7%	60.7%	Investment holding and money lending

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

42. Principal subsidiaries (continued)

Name	Place of incorporation/ operation	Registered capital/ issued capital	Effective interest held by the Group		Principal activities
			2021	2020	
Chuang's China Realty Limited	Bermuda/ Hong Kong	HK\$100,000 with 2,000,000 shares	60.7%	60.7%	Investment holding
Chuang's China Technology Limited	Hong Kong	HK\$117,622,779 with 458,310,965 shares	60.7%	60.7%	Investment holding, securities investment and trading
Chuang's Consortium Limited (note ii)	Hong Kong	HK\$455,141,193 with 4,000 shares	100.0%	100.0%	Investment holding
Chuang's Credit Limited	Hong Kong	HK\$10,300,000 with 10,300,000 shares	100.0%	100.0%	Money lending
Chuang's-Edelweiss LLC	Mongolia	US\$100,000 with 100,000 shares	100.0%	100.0%	Property investment
Chuang's Engineering Limited	Hong Kong	HK\$20 with 2 shares	100.0%	100.0%	Project management
Chuang's Industrial (Holdings) Limited	Hong Kong	HK\$196,825,069 with 189,231,936 shares	100.0%	100.0%	Investment holding, hiring of assets and trading of merchandises
Chuang's Properties (Central Plaza) Sdn. Bhd.	Malaysia	MYR5,000,000 with 5,000,000 shares	60.7%	60.7%	Property investment
Chuang's Properties International Limited (note ii)	British Virgin Islands/ Hong Kong	US\$10 with 10 shares	100.0%	100.0%	Investment holding, property development and investment
Chuang's Properties Limited	Hong Kong	HK\$300,000,000 with 300,000,000 shares	100.0%	100.0%	Investment holding
Chuang's Real Estate Agency Limited	Hong Kong	HK\$2 with 2 shares	100.0%	100.0%	Property agency services

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

42. Principal subsidiaries (continued)

Name	Place of incorporation/ operation	Registered capital/ issued capital	Effective interest held by the Group		Principal activities
			2021	2020	
Cityprop Company Limited	Hong Kong	HK\$2 with 2 shares	100.0%	100.0%	Property investment, project management and securities investment and trading
Dongguan Midas Printing Company Limited (note iii)	PRC	RMB126,734,400	60.7%	60.7%	Property investment
Easy Success Enterprises Limited	Hong Kong	HK\$2 with 2 shares	100.0%	100.0%	Property investment
Equity King Limited	Hong Kong	HK\$2 with 2 shares	100.0%	100.0%	Securities investment and trading
Fanus Limited	British Virgin Islands/ Hong Kong	US\$100 with 100 shares	100.0%	100.0%	Investment holding
Favour Day Limited	British Virgin Islands/ Hong Kong	US\$1 with 1 share	100.0%	100.0%	Property investment
Fortune Wealth Memorial Park (Si Hui) Limited (note iv)	PRC	HK\$183,760,000	52.2%	52.2%	Development and construction of cemetery and provision of related management services in the PRC
General Nominees Limited	Hong Kong	HK\$5,000 with 500 shares	100.0%	100.0%	Securities investment and trading and nominee and secretarial services
Gold Prosperity Limited	Hong Kong	HK\$1 with 1 share	60.7%	100.0%	Property investment
Guangzhou Heng Yang Investment Services Limited (note iii)	PRC	RMB1,000,000	60.7%	60.7%	Investment holding

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

42. Principal subsidiaries (continued)

Name	Place of incorporation/ operation	Registered capital/ issued capital	Effective interest held by the Group		Principal activities
			2021	2020	
Guangzhou Panyu Chuang's Real Estate Development Company Limited (notes iii and 39)	PRC	RMB450,000,000 (2020: RMB300,000,000)	60.7%	60.7%	Property development and investment
Hunan Han Ye Real Estate Development Company Limited (notes v and vi)	PRC	RMB25,000,000	42.0%	42.0%	Property development and investment
Income Holdings Limited	British Virgin Islands/ Hong Kong	US\$1 with 1 share	100.0%	100.0%	Investment holding, securities investment and trading
Island 37 Investment Limited	Hong Kong	HK\$1,100,000 with 110,000 shares	100.0%	100.0%	Property investment
Jannerson Limited	Hong Kong	HK\$5,000 with 5,000 shares	100.0%	100.0%	Property investment
Koledo Company Limited	Hong Kong	HK\$200 with 2 shares HK\$200 with 2 non-voting deferred shares	100.0%	100.0%	Property investment
Ladona Limited	British Virgin Islands/ Vietnam	US\$10 with 10 shares	100.0%	100.0%	Investment holding
Ladona Properties Company Limited	Vietnam	US\$9,135,000	100.0%	100.0%	Property development and investment
Lambda Tele-equipment Limited	Hong Kong	HK\$200 with 2 shares HK\$3,000,000 with 30,000 non-voting deferred shares	100.0%	100.0%	Investment holding
MD Limited	Hong Kong	HK\$1,000,000 with 1,000,000 shares	60.7%	60.7%	Securities investment and trading

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

42. Principal subsidiaries (continued)

Name	Place of incorporation/ operation	Registered capital/ issued capital	Effective interest held by the Group		Principal activities
			2021	2020	
Mega Well Limited	Hong Kong	HK\$2 with 2 shares	100.0%	100.0%	Property investment
Meloberg Limited	Hong Kong	HK\$2 with 2 shares	100.0%	100.0%	Property investment
Mongolia Property Development LLC	Mongolia	US\$100,000 with 1,000 shares	100.0%	100.0%	Property investment
Noble Title Limited (note 38(c))	British Virgin Islands/ United Kingdom	US\$1 with 1 share	–	60.7%	Property investment
Profit Stability Investments Limited (note ii)	British Virgin Islands/ Hong Kong	US\$1 with 1 share	100.0%	100.0%	Investment holding
Rich Joint Limited	Hong Kong	HK\$1 with 1 share	60.7%	60.7%	Securities investment and trading
Rosedale Hill Limited	British Virgin Islands/ Hong Kong	US\$1 with 1 share	100.0%	100.0%	Securities investment and trading
Sav Hospitality Limited (note ii)	Hong Kong	HK\$1,000,000 with 1,000,000 shares	100.0%	100.0%	Hotel operation and management
Shenzhen Brilliant Consulting Services Limited (note iii)	PRC	RMB10,000,000	100.0%	100.0%	Property investment
Sintex Nylon and Cotton Products (Pte) Limited	Singapore	S\$850,000 with 8,500 shares	88.2%	88.2%	Manufacture and sale of home finishing products
Star Value Investments Limited	Hong Kong	HK\$1 with 1 share	60.7%	60.7%	Property development and investment
Supreme Property Services Limited	Hong Kong	HK\$1,000 with 1,000 shares	100.0%	100.0%	Property management

Notes to the Consolidated Financial Statements (continued)

For the year ended 31 March 2021

42. Principal subsidiaries (continued)

Name	Place of incorporation/ operation	Registered capital/ issued capital	Effective interest held by the Group		Principal activities
			2021	2020	
Uniworld Property Management Limited	Hong Kong	HK\$2 with 2 shares	100.0%	100.0%	Property management
Versilcraft Holdings Limited (note vi)	British Virgin Islands/ Hong Kong	US\$300 with 300 shares	40.5%	40.5%	Manufacture of yacht
Versilcraft International Limited (note vi)	Hong Kong	HK\$1 with 1 share	40.5%	40.5%	Manufacture of yacht

Notes:

- (i) Listed in Hong Kong
- (ii) Directly held by the Company
- (iii) Wholly foreign owned enterprise
- (iv) Sino-foreign cooperative joint venture enterprise
- (v) Sino-foreign equity joint venture enterprise
- (vi) As at 31 March 2021, these companies are subsidiaries of the Chuang's China Group of which the Group holds 60.7% (2020: 60.7%) equity interest. Accordingly, these companies are classified as subsidiaries of the Group.

Particulars of Principal Properties

The following list contains only properties held by the Group as at 31 March 2021 which are material to the Group as the Directors are of the opinion that a complete list will be of excessive length.

1. Investment properties, Hotels and Serviced Apartments

Location	Term	Usage	Group's interest
Hong Kong			
Chuang's Tower, Nos. 30–32 Connaught Road Central, Central, M.L. Nos. 376, 410 and 375	Long lease	Commercial/Offices	100.0%
Chuang's London Plaza, No. 219 Nathan Road, Tsim Sha Tsui, K.I.L. No. 6345	Medium lease	Commercial	100.0%
Posco Building, No. 165 Un Chau Street, Sham Shui Po, N.K.I.L. No. 432 R.P.	Medium lease	Commercial/Industrial	100.0%
House A, No. 37 Island Road, Deep Water Bay, R.B.L. No. 599	Short lease	Residential	100.0%
The Esplanade Place, Yip Wong Road, Tuen Mun Town, Lot No. 514, Tuen Mun, New Territories	Medium lease	Commercial/ Carparking spaces	60.7%
Hotel sáv No. 83 Wuhu Street, Hung Hom, H.H.I.L. Nos. 428, 440 S.A., 440 R.P., 304, 305, 394, 462, 443, 456, 455, 470, 466 and 452	Medium lease	Hotel/Commercial	100.0%
18 residential units, Parkes Residence, No. 101 Parkes Street, K.I.L. No. 1511, R.P.S.A., S.D., S.E., S.S.2.S.C., R.P.S.C. and S.B. of K.I.L. No. 1510	Medium lease	Serviced apartments	100.0%

Particulars of Principal Properties (continued)

1. Investment properties, Hotels and Serviced Apartments (continued)

Location	Term	Usage	Group's interest
Taiwan			
sáv Residence, Xinyi District, Taipei City	Freehold	Serviced apartments	100.0%
Mongolia			
sáv Plaza, No. 32/2 Chagdarjav.G Street, 1st Khoroo, Sukhbaatar District, Ulaanbaatar	Short lease	Serviced apartments/ Commercial/ Offices	100.0%
International Finance Centre, No. 12 Chinggis Avenue, 1st Khoroo, Sukhbaatar District, Ulaanbaatar	Short lease	Commercial/ Offices	100.0%
The People's Republic of China			
1st to 3rd Floors, Peng Building, No. 1118 Wenjin North Road, Luohu District, Shenzhen	Medium lease	Commercial	100.0%
Chuang's Mid-town, Anshan, Liaoning – Commercial podium	Medium lease	Commercial	60.7%
– Twin tower (Block AB and C)	Medium lease	Residential/Serviced apartments/Offices	60.7%
Hotel and resort villas, Xiamen, Fujian	Medium lease	Resort and villa	36.1%
Chuang's Le Papillon, Guangzhou, Guangdong			60.7% (Disposed in May 2021)
– Block P (17 villas)	Medium lease	Residential	
– Commercial properties	Medium lease	Commercial	
Industrial property, Xiaobian Village, No. 64 Dezheng Middle Road, Changan, Dongguan, Guangdong	Medium lease	Industrial	60.7%
Commercial property, Shatian, Dongguan, Guangdong	Medium lease	Commercial	60.7%

Particulars of Principal Properties (continued)

1. Investment properties, Hotels and Serviced Apartments (continued)

Location	Term	Usage	Group's interest
Malaysia Wisma Chuang, No. 34 Jalan Sultan Ismail, 50250 Kuala Lumpur, Lot No. 1262, Section 57, Kuala Lumpur, Federal Territory	Freehold	Commercial/Offices/ Carparking spaces	60.7%

2. Property projects

Location	Stage of completion	Expected completion date	Usage	Approximate area	Group's interest
Hong Kong Nos. 16–20 Gage Street, Central, R.P., S.A. and S.B. of I.L. No. 188 and R.P.S.A. of I.L. No. 187	Hoarding and demolition works in progress	2024	Residential/ Commercial	Site area – about 3,600 sq. ft. Gross floor area – about 35,000 sq. ft.	100.0%
Villa 28, Po Shan Road, I.L. No. 6070	Site formation and foundation works completed	N/A	Residential	Site area – about 10,000 sq. ft. Gross floor area – about 44,388 sq. ft. for the 8-storey house with an additional of about 4,446 sq. ft. for garden and about 2,191 sq. ft. for roof and flat roof area	50.0%

Particulars of Principal Properties (continued)

2. Property projects (continued)

Location	Stage of completion	Expected completion date	Usage	Approximate area	Group's interest
ONE SOHO, Kowloon Inland Lot No. 11254, Reclamation Street/ Shantung Street, Mongkok, Kowloon	Superstructure works in progress	2023	Residential Commercial	Site area – about 14,900 sq. ft. Gross floor area – about 112,200 sq. ft. Gross floor area – about 22,400 sq. ft. (will be retained by the Urban Renewal Authority)	40.0%
The Esplanade, Yip Wong Road, Tuen Mun Town Lot No. 514, Tuen Mun, New Territories	Completed	Completed	Residential	Site area – about 26,135 sq. ft. Saleable area – about 3,080 sq. ft. (and 27 residential carparking spaces)	60.7%
Nos. 6–8 Ping Lan Street and Nos. 26–32 Main Street, Ap Lei Chau, A.I.L. No. 46	Foundation work in progress	2024	Residential/ Commercial	Site area – about 4,320 sq. ft. Gross floor area – about 39,767 sq. ft.	60.7%
Vietnam Greenview Garden, Thu Duc District, Ho Chi Minh City	Site leveling works completed	N/A	Residential/ Commercial	Site area – about 20,200 sq. m. Gross floor area – about 91,000 sq. m.	100.0% (Disposed in May 2021)

Particulars of Principal Properties (continued)

2. Property projects (continued)

Location	Stage of completion	Expected completion date	Usage	Approximate area	Group's interest
The People's Republic of China					
Chuang's Le Papillon, Guangzhou, Guangdong					60.7% (Disposed in May 2021)
– Phase I and II: Block A to N	Completed	Completed	Residential/ Commercial	Site area – about 119,721 sq. m. Gross floor area – 385 carparking spaces	
– Phase III:				Site area – about 92,000 sq. m.	
Stage 1	Foundation works completed	N/A	Residential	Gross floor area – about 50,190 sq. m.	
			Kindergarten/ Public utilities	Gross floor area – about 5,775 sq. m.	
Stage 2	Foundation works completed	N/A	Residential	Gross floor area – about 29,623 sq. m.	
Stage 3	Preparatory works	N/A	Residential/ Commercial	Gross floor area – about 89,423 sq. m.	
Chuang's Plaza, Anshan, Liaoning	Master planning in progress	N/A	Comprehensive development area	Site area – about 39,449 sq. m. Gross floor area – Pending	60.7%
Beverly Hills (also known as Ju Hao Shan Zhuang), Changsha, Hunan	Completed	Completed	Residential	Site area – about 95,948 sq. m. Gross floor area – about 5,505 sq. m.	42.0%
	Superstructure works completed	N/A	Commercial/Hotel	Gross floor area – about 11,600 sq. m.	42.0%

Summary of Financial Information

Results

	2017 HK\$'000	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000	2021 HK\$'000
Revenues (note i)	1,137,910	755,163	619,238	598,987	2,106,779
Profit/(loss) attributable to equity holders	1,264,279	1,297,145	1,226,643	(705,084)	37,452
Earnings/(loss) per share (HK cents)	75.19	77.39	73.34	(42.16)	2.24
Dividend per share (HK cents)					
Interim	3.00	3.00	3.50	1.50	1.50
Final	3.00	5.00	6.50	–	1.50
Special	2.00	–	–	–	–
Total	8.00	8.00	10.00	1.50	3.00

Assets and liabilities

	2017 HK\$'000	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000	2021 HK\$'000
Non-current assets	11,714,898	14,331,383	14,097,690	14,149,037	12,450,054
Current assets	7,513,801	6,330,369	8,491,696	8,353,392	9,066,968
Total assets	19,228,699	20,661,752	22,589,386	22,502,429	21,517,022
Total liabilities	(7,484,739)	(7,762,691)	(8,799,609)	(9,896,642)	(8,444,117)
Non-controlling interests	(1,955,529)	(1,746,944)	(1,687,625)	(1,498,430)	(1,761,696)
Shareholders' funds	9,788,431	11,152,117	12,102,152	11,107,357	11,311,209
Net asset value per share (HK\$)	5.84	6.67	7.24	6.64	6.76

Net debt to equity ratio

	2017 HK\$'M	2018 HK\$'M	2019 HK\$'M	2020 HK\$'M	2021 HK\$'M
Cash and bank balances and investments held for trading (note ii)	4,798.1	3,932.8	5,638.4	4,957.5	5,633.4
Bank borrowings	6,184.6	6,421.2	7,307.5	7,085.7	7,092.7
Net debt to equity ratio (%)	14.2	22.3	13.8	19.2	12.9

Notes:

- (i) The 2018 revenues had been reclassified to conform with the 2019's presentation and the figures prior to 2018 had not been amended.
- (ii) Amount of investments held for trading in 2021 included bonds and securities investments only.

Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the annual general meeting of Chuang's Consortium International Limited (the "Company") will be held at Concentric, Shop 202, 2/F., Chater House, 8 Connaught Road, Central, Hong Kong on Friday, 10 September 2021 at 12:00 noon for the following purposes:

1. To receive and consider the audited consolidated financial statements and the reports of the Directors and the auditor for the year ended 31 March 2021.
2. To declare a final dividend.
3.
 - (a) To re-elect Mr. Albert Chuang Ka Pun as an executive Director.
 - (b) To re-elect Mrs. Candy Kotewall Chuang Ka Wai as an executive Director.
 - (c) To re-elect Mr. Geoffrey Chuang Ka Kam as an executive Director.
 - (d) To re-elect Mr. Chan Chun Man as an executive Director.
 - (e) To authorize the board of Directors to fix the remuneration of the Directors.
4. To re-appoint PricewaterhouseCoopers as the auditor and to authorize the board of Directors to fix its remuneration.
5. To consider and, if thought fit, pass with or without amendments the following resolutions as ordinary resolutions:

Ordinary Resolutions

- (A) **"THAT:**
 - (a) subject to paragraph (b) below, the exercise by the Directors of the Company during the Relevant Period (as defined below) of all the powers of the Company to repurchase shares of HK\$0.25 each (the "Shares") in the capital of the Company on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"), subject to and in accordance with all applicable laws and the requirements of the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules") as amended from time to time, be and is hereby generally and unconditionally approved;
 - (b) the aggregate number of Shares of the Company to be repurchased by the Company pursuant to the approval in paragraph (a) above shall not exceed 10 per cent. of the number of the issued Shares of the Company at the date of the passing of this Resolution, and the said approval shall be limited accordingly; and
 - (c) for the purpose of this Resolution, **"Relevant Period"** means the period from the date of the passing of this Resolution until whichever is the earliest of:
 - (i) the conclusion of the next annual general meeting of the Company;

Notice of Annual General Meeting (continued)

- (ii) the expiry of the period within which the next annual general meeting of the Company is required by the Bye-laws of the Company or the Companies Act 1981 of Bermuda or any other applicable law of Bermuda to be held; or
- (iii) the passing of an ordinary resolution by shareholders of the Company in general meeting revoking, varying or renewing the authority given to the Directors of the Company by this Resolution.”

(B) **“THAT:**

- (a) subject to paragraph (c) below, the exercise by the Directors of the Company during the Relevant Period (as defined below) of all the powers of the Company to allot, issue and deal with unissued Shares of the Company and to make or grant offers, agreements, options and other rights, or issue warrants and other securities, which might require the exercise of such powers be and is hereby generally and unconditionally approved;
- (b) the approval in paragraph (a) above shall authorize the Directors of the Company during the Relevant Period to make or grant offers, agreements, options and other rights, and issue warrants and other securities, which might require the exercise of such powers after the end of the Relevant Period;
- (c) the aggregate number of Shares allotted or to be allotted or agreed conditionally or unconditionally to be allotted or issued (whether pursuant to an option or otherwise) by the Directors of the Company pursuant to the approval in paragraph (a) above, otherwise than pursuant to or in consequence of:
 - (i) a Rights Issue (as defined below); or
 - (ii) the exercise of any option under any option scheme of the Company; or
 - (iii) an issue of Shares upon exercise of the subscription or conversion rights attaching to or under the terms of any warrants of the Company; or
 - (iv) any scrip dividend or similar arrangement in accordance with the Bye-laws of the Company; or
 - (v) a specific authority granted by the shareholders of the Company in general meeting,

shall not in aggregate exceed 20 per cent. of the number of the issued Shares of the Company at the date of the passing of this Resolution, and the said approval shall be limited accordingly; and

Notice of Annual General Meeting (continued)

(d) for the purpose of this Resolution:

“**Relevant Period**” means the period from the date of the passing of this Resolution until whichever is the earliest of:

- (i) the conclusion of the next annual general meeting of the Company;
- (ii) the expiry of the period within which the next annual general meeting of the Company is required by the Bye-laws of the Company or the Companies Act 1981 of Bermuda or any other applicable law of Bermuda to be held; or
- (iii) the passing of an ordinary resolution by shareholders of the Company in general meeting revoking, varying or renewing the authority given to the Directors of the Company by this Resolution; and

“**Rights Issue**” means an offer of Shares in the Company, or an offer of warrants, options or other securities giving rights to subscribe for Shares, open for a period fixed by the Directors of the Company, to holders of Shares whose names appear on the register of members of the Company (and, where appropriate, to holders of other securities of the Company entitled to be offered to them) on a fixed record date in proportion to their then holdings of Shares (or, where appropriate, such other securities), subject in all cases to such exclusions or other arrangements as the Directors of the Company may deem necessary or expedient in relation to fractional entitlements or having regard to any restrictions or obligations under the laws of, or the requirements of any recognized regulatory body or any stock exchange in, any territory outside Hong Kong.”

- (C) “**THAT** subject to the passing of Resolutions numbered 5(A) and 5(B), the general mandate granted to the Directors of the Company to allot, issue and deal with unissued Shares in the capital of the Company pursuant to Resolution numbered 5(B) be and is hereby extended by the addition thereto of the number of Shares of the Company repurchased by the Company under the authority granted pursuant to the general mandate to repurchase Shares (as referred to in Resolution numbered 5(A) set out in the notice convening this meeting), provided that such amount of securities so repurchased shall not exceed 10 per cent. of the number of the issued Shares of the Company at the date of the ordinary resolution approving the said general mandate to repurchase Shares.”

6. To transact any other business.

By order of the Board of
Chuang’s Consortium International Limited
Lee Wai Ching
Company Secretary

Hong Kong, 29 July 2021

Notice of Annual General Meeting (continued)

Notes:

1. Any member entitled to attend and vote at the annual general meeting of the Company (the "AGM") is entitled to appoint another person as his proxy to attend and vote instead of him. A proxy need not be a member of the Company.
2. To be valid, a proxy form, together with the power of attorney or other authority (if any) under which it is signed or a certified copy thereof, must be deposited at the Company's share registrar in Hong Kong, Tricor Standard Limited, at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong, not less than 48 hours before the time appointed for holding the AGM or any adjournment thereof.
3. For determining the entitlement to attend and vote at the AGM, the register of members of the Company will be closed from Tuesday, 7 September 2021 to Friday, 10 September 2021, both dates inclusive, during which period no transfer of shares will be effected. In order to be eligible to attend and vote at the AGM, all transfers of shares, accompanied by the relevant share certificates, must be lodged with the Company's share registrar in Hong Kong, Tricor Standard Limited, at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong, for registration not later than 4:30 p.m. on Monday, 6 September 2021.
4. The board of Directors has recommended a final dividend of 1.5 HK cents per share.
5. The proposed final dividend is subject to the approval of the shareholders at the AGM. The record date for entitlement to the proposed final dividend is Monday, 27 September 2021. For determining the entitlement to the proposed final dividend, the register of members of the Company will be closed from Thursday, 23 September 2021 to Monday, 27 September 2021, both dates inclusive, during which period no transfer of shares will be effected. In order to qualify for the proposed final dividend, all transfers of shares, accompanied by the relevant share certificates, must be lodged with the Company's share registrar in Hong Kong, Tricor Standard Limited, at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong, for registration not later than 4:30 p.m. on Tuesday, 21 September 2021.
6. Concerning Resolutions numbered 3 and 5 above, the information necessary to enable the shareholders to make decisions on whether to vote for or against the Resolutions, as required by the Listing Rules, will be set out in a separate document from the Company to be enclosed with the 2021 Annual Report.
7. To safeguard the health and safety of attending shareholders and proxies and to reduce the risk of Covid-19 spreading, the following precautionary measures will be taken at the meeting of the Company:
 - (i) compulsory body temperature check;
 - (ii) mandatory wearing of surgical face mask (please bring your own);
 - (iii) no refreshments will be served;
 - (iv) no entry will be allowed to any person who is subject to mandatory quarantine order imposed by the HKSAR Government and any person who does not comply with the precautionary measures may be denied entry into the meeting venue; and
 - (v) in order to ensure appropriate social distancing, attendees will be assigned seats in partitioned areas at the meeting venue, if appropriate.

Shareholders are strongly encouraged to appoint the Chairman of the meeting of the Company as their proxy to vote according to their indicated voting instructions as an alternative to attending the meeting of the Company in person.

Subject to the development of Covid-19, the Company may implement further changes and precautionary measures and may issue further announcement(s) on such measures as appropriate.

An aerial photograph of a coastline, showing a mix of deep blue and vibrant green water. The land is visible as a dark, irregular shape on the right side of the frame. The water's texture is highly detailed, with ripples and varying shades of blue and green.

Chuang's Consortium International Limited

(Incorporated in Bermuda with limited liability)
Stock Code: 367

25th Floor, Alexandra House,
18 Chater Road, Central, Hong Kong

www.chuang-consortium.com